### BOARD OF THE METROPOLITAN SEWERAGE DISTRICT MAY 21, 2014

#### 1. Call to Order and Roll Call:

The regular monthly meeting of the Metropolitan Sewerage District Board was held in the Boardroom of MSD's Administration Building at 2:00 p.m., Wednesday, May 21, 2014. Chairman VeHaun presided with the following members present: Ashley, Belcher, Bryson, Frost, Kelly, Manheimer, Pelly, Root, Russell, and Watts. Mr. Stanley was absent.

Others present were: Thomas E. Hartye, General Manager, William Clarke, General Counsel, Gary McGill with McGill Associates, P.E., Patty Beaver with CIBO, and MSD staff, Ed Bradford, Scott Powell, Peter Weed, Ken Stines, Mike Stamey, Matthew Walter, Jim Hemphill and Sondra Honeycutt.

#### 2. Inquiry as to Conflict of Interest:

Mr. VeHaun asked if there were any conflicts with the agenda items. No conflicts were reported.

#### **3.** Approval of Minutes of the April 16, 2014 Board Meeting:

Mr. VeHaun asked if there were any changes to the Minutes of the April 16, 2014 Board Meeting. With no changes, Ms. Frost moved for approval of the minutes as presented. Mr. Russell seconded the motion. Voice vote was unanimous in favor of the motion.

### 4. Discussion and Adjustment of Agenda:

None

#### 5. Informal Discussion and Public Comment:

Mr. VeHaun welcomed Ms. Beaver with CIBO. There was no public comment.

#### 6. Report of General Manager:

Mr. Hartye reported the Preliminary Budget for Fiscal Year 2015 will be presented at today's meeting. The Final Budget will be presented to the Board and a Public Hearing will be held on June 11<sup>th</sup>. With regard to the Budget, the Personnel, CIP and Finance Committees met prior to this meeting and will make individual recommendations to the Board. He further reported that under New Business the Board will go into closed session to discuss a legal right of way acquisition matter.

Mr. Hartye expressed his appreciation to Lisa Tolley and Kay Farlow for hosting an MSD booth at the 5<sup>th</sup> annual Home & Garden Expo at the WNC Ag Center on April 26 & 27. This event was sponsored by the Asheville Home Builders Association. He stated this was a great opportunity for public education with lots of positive comments. Everyone loved the new pot scrapers and thought that was a wonderful idea.

Mr. Hartye expressed his appreciation to Sandra Moore for heading up the annual MSD cleanup of the river banks along the French Broad River in conjunction with Riverlink, which yielded 18 contractor bags full of trash and cans.

Mr. Hartye reported that Merie Love of 195 Governors View Road called to say everyone that came out to her home regarding her sewer stoppage was wonderful. She said everyone was so nice and polite and did a wonderful job and couldn't believe the problem was fixed that quick, and wanted MSD to know they have some great guys working for them. He expressed his appreciation to Grady Brooks, Shaun Buckner, Ray Lunsford, Alan Knighten, Pete Cole, Roy Lytle, Billy Cantrell, Robert Denny, Mitch Metcalf and Johnny Mull. He further reported a call was received on April 17<sup>th</sup> from Don

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> Nicholson of 126 South Main St. in Weaverville who expressed appreciation for the work and customer service provided by Roy Lytle and Crew (Tommy Brooks, Robert Denny, and Johnny Mull).

> Mr. Hartye reported the May Right of Way Committee Meeting has been cancelled. The next meeting will be held at 9 a.m. on June  $25^{\text{th}}$ . The next regular Board Meeting and Public Hearing will be held on June  $11^{\text{th}}$  at 2 p.m.

#### 7. **Report of Committees:**

#### **Personnel Committee:**

In the absence of Mr. Stanley, Mr. Hartye reported the Personnel Committee met April 29, 2014. Ms. Thomas reviewed several areas of activity within the Human Resource Department and Mr. Hemphill presented staff recommendations regarding the Self Insured Health Plan and Pay Adjustment. The Committee moved the Board approve a 2.5% pay adjustment for all employees and no increase or changes to the medical insurance contributions. With no questions or comments, Mr. VeHaun called for a motion to approve the Personnel Committee recommendation. Ms. Manheimer moved. Mr. Pelly seconded the motion. Roll call vote was as follows: 11 Ayes; 0 Nays.

### **<u>CIP Committee:</u>**

Mr. Watts reported the CIP Committee met May 1, 2014. Mr. Bradford gave a power point presentation on the highlights of the current and proposed Capital Improvement Program (CIP) as well as the CIP priorities and review of the Ten-Year CIP document. The Committee recommends endorsement of the CIP Budget for FY 14-15 in the total amount of \$22,760,555. With no questions or comments, Mr. VeHaun called for a motion to approve the CIP Committee recommendation. Ms. Frost moved. Mr. Watts seconded the motion. Roll call vote was as follows: 11 Ayes; 0 Nays.

#### **Finance Committee:**

Mr. Kelly reported the Finance Committee met May 14, 2014 to consider the Preliminary Budget for FY 2014-2015 and Schedule of Sewer Rates and Fees. Mr. Powell reported the Committee proposed a 2.5% domestic rate increase; continuation of the Industrial Rate Parity Plan, which is in year 15 of 20 and has an average impact on industrial users of 4%. He further reported the Budget in total is \$49,173,451 and includes \$22.8 million CIP Budget, a \$15.3 million O&M Budget with recommendations from the Personnel Committee, a Capital Equipment Replacement Budget of \$0.6 million, and Debt Service payments of \$10.4 million. The Committee recommends approval of the Resolution adopting the Preliminary Budget for FY 2014-2015 as well as the Proposed Schedule of Fees and Charges – FY2015. With no questions or comments, Mr. VeHaun called for a motion to approve the Finance Committee recommendations. Mr. Root moved. Mr. Watts seconded the motion. Roll call vote was as follows: 11 Ayes; 0 Nays.

#### 8. Consolidated Motion Agenda:

### a. Consideration of Developer Constructed Sewer Systems: Bradley Street; Bradley Street Phase II and Onteora Oaks:

Mr. Hartye reported the Bradley Street Project is located inside the District boundary at the intersection of State Street and Bradley Street in the City of Asheville. The project included extending approximately 169 linear feet of 8-inch public gravity sewer to serve a three (3) unit residential development.

Mr. Hartye reported the Bradley Street Phase II Sewer Extension Project is

located inside the District boundary along Bradley Street in the City of Asheville. The project included extending approximately 225 linear feet of 8-inch public gravity sewer to serve the eight (8) unit residential development.

Mr. Hartye reported the Onteora Oaks Sewer Extension Project is located inside the District boundary off Onteora Boulevard in the City of Asheville. The project included extending approximately 1,226 linear feet of 8-inch public gravity sewer to serve the twenty-eight (28) unit residential development.

Mr. Hartye reported that staff recommends acceptance of the developer constructed sewer systems. All MSD requirements have been met.

#### b. Cash Commitment/Investment Report – Month Ended March 31, 2014:

Mr. Powell reported Page 25 presents the makeup of the District's Investment Portfolio. There has been no change in the makeup of the portfolio from the prior month and all items meet statutory regulations and well as the District's investment policy. Page 26 is the MSD Investment Manager report as of the month of March. The weighted average maturity of the investment portfolio is 209 days. The yield to maturity is 0.55% and exceeds MSD's bench marks of the 6 month T-Bill and NCCMT cash portfolio. Page 27 is the MSD Analysis of Cash Receipts. Monthly and YTD Domestic and Industrial sewer revenue are considered reasonable based on timing of cash receipts in their respective fiscal periods. YTD Facility and Tap fees are above historical trends due to the timing of 7 cash receipts from developers as well as fees being budgeted conservatively. Page 28 is the MSD Analysis of Expenditures. The District's Monthly and YTD O&M expenditures are considered reasonable based on historical trends. Due to the nature of the variable rate bond market, Monthly and YTD expenditures can vary year to year. Based on current variable interest rates, debt service expenditures are considered reasonable. Due to nature and timing of capital projects, YTD expenditures can vary from month to month. Based on the current outstanding capital projects, YTD capital project expenditures are considered reasonable. Page 29 is the MSD Variable Debt Service report. The 2008A Series Revenue Refunding Bonds are performing better than budgeted expectations. As of the end of April, both issues have saved District rate payers \$3.3 million dollars in debt service since April, 2008.

Mr. Kelly moved the Board approve the Consolidated Motion Agenda as presented. Mr. Russell seconded the motion. With no discussion, Mr. VeHaun called for the question. Roll call vote was as follows: 11 Ayes; 0 Nays.

### 9. Consideration of Resolution Adopting the Preliminary Budget for FY 2014-2015 and Schedule of Sewer Rates & Fees:

Mr. Powell reported on Page 30 are the Finance Committee recommendations for approval of the proposed FY2014-2015 Budget and Resolution as well as the proposed Schedule of Fees and Charges for FY2015. Page 31 is a graphical representation of the budget resolution (Flow of Funds Chart). Page 32 is the Resolution adopting the Preliminary Budget & Sewer Use Charges for FY2014-2015, and Page 36 is the proposed Schedule of Rates & Fees – FY2015. Mr. Belcher asked Mr. Powell to go over the Flow of Funds Chart. Mr. Powell went over the details of the Chart and called for further questions. With regard to the Industrial Parity Plan, Mr. Pelly asked what the term "inside/outside" means. Mr. Powell stated MSD has individuals it serves that are outside the District boundary. Mr. Clarke stated the District's boundaries were established when the District was first created. The District's boundary is extended automatically when a city within the District extends its boundaries. Otherwise, extending the District's boundaries is difficult. As a result, the District treats wastewater from a number of locations outside the District. These customers are charged a slight differential rate. Mr. Powell added the difference is only one-cent per CCF which is de minimis.

Mr. Powell reported behind the Introduction tab (Page 44) is the District's Budget message. Included in the message is:

**Current Year Highlights** – domestic and industrial revenue are expected to meet budgeted projections.

**Operating Budget** - outlining the proposed \$15.4 million operations and maintenance budget and proposed changes for the upcoming year.

**Capital Improvement Program -** outlining the proposed \$22.8 million construction budgets as well as the outstanding debt and debt service.

**Sewer Rate Increase** - outlining the past five years domestic rate increases and the proposed FY15 domestic rate increase of 2.5%.

Mr. Powell reported Page 53 begins the Budget Policies & Process section. This section is a description of the budget process including the Statutory and Bond Order requirements, budget administration, and if need budget amendments. Page 56 briefly describes the forecasting methodology and includes the current business plan which outlines the current year proposed budget as well as estimates of needs for the next nine years.

Mr. Powell reported Page 58 is the proposed \$49,173,451 FY15 budget which incorporates the following:

- ► 2.5% domestic rate increase
  - .68 cent increase in the average single family monthly bill
  - Monthly bill will go from \$27.81 to \$28.49
- Continuation of the Industrial Rate Parity Plan
   MSD in year 15 of 20
  - $\circ$  4% average increase for the industrial section
- ► Facility and Tap Fee remain at 2012 levels.
- ► 1.0% Rate of Return on investments
- .99% increase in Salaries and Benefits which has an impact of \$117,000. Includes Personnel Committee recommendations as to Salary Adjustments, Self-insurance Funding and GASB 45 OPEB Funding as well as State required Retirement contribution and unemployment funding.
- ► 4.2% increase in Material Supplies and Services which has an impact of \$253,679.

Mr. Powell reported page 66 starts the Operation & Maintenance section. This is a detailed accounting of the proposed budget by department as well as current year projected and prior year actuals. Page 79 starts the Insurance Fund section. This is a concise overview of the various insurance funds along with their respective proposed budgets and FY 13 actuals and current year projected actuals. Page 84 starts the Replacement Fund section. This is an overview of the various insurance funds along with their respective proposed budgets and FY13 actuals and current year projected actuals. Page 89 starts the CIP Program section. This is an overview of the CIP program ran by the engineering department along with their proposed current year budget and projection of needs for the upcoming nine years. Page 102 starts the Debt Financing section. This is an overview of debt management as well as a brief description of capital projects funding. A detailed listing of current outstanding debt as well as an aggregate debt service for each outstanding issue is available and includes the most recent debt issuance.

Page 111 starts the appendix section. This includes the proposed FY15 budget resolution with the schedule of rates and fees. Also included is a flow of funds which is a graphical representation of the budget resolution. Mr. Watts asked Mr. Powell to summarize how the District can tolerate a 20% budget increase and a 2.5% increase in rates. Mr. Powell stated the Bond Issue that MSD just issued in the amount of \$28 million was for projects that were done over the last three (3) years. Those monies go back into reserves. The Business Plan allows MSD to take out of reserves money to pay for on-going Capital Improvement Program (CIP) needs over a ten-year period. Depending on the needs of the CIP, monies will come out of reserves until the MSD issues debt, and in that year, contributions will be made to unrestricted reserves to meet any unforeseen needs. Debt is a vital component of the District's CIP Program. Mr. Hartye stated the CIP for this year has spiked compared to the remaining years in the current CIP. A study is being done for the Plant that will bring out some projects that will need to be added on to the CIP in the next 10 years and the Engineers have been encouraged to phase-in improvements over time. He further stated a lot of the components at the plant have reached their useful life and some have been replaced. In addition, MSD needs to plan for new regulations. Mr. Powell noted that MSD's 2.5% increase is less than the national average of 5.1%. With no further discussion, Mr. VeHaun called for a motion to approve the Resolution adopting the Preliminary Budget for FY2014-2015. Mr. Watts moved. Mr. Russell seconded the motion. Roll call vote was as follows: 11 Ayes; 0 Nays.

### 10. Old Business:

None

#### 11. New Business:

Mr. Clarke called for a motion to go into closed session to discuss a condemnation matter of MSD vs. Roberts on the Lower Smith Mill Creek line. Ms. Manheimer asked to be excused from deliberation and vote on this item.

At 2:42 p.m., Mr. Watts moved the Board go into closed session. Mr. Ashley seconded the motion. Voice vote was unanimous in favor of the motion.

At 2:49 p.m., the Board went back into open session. Mr. Kelly moved the Board approve a settlement of \$165,000 in MSD vs. Roberts. Ms. Frost seconded the motion. Voice vote was unanimous in favor of the motion.

In unrelated business, Mr. Clarke stated the MSD Board as an organization and Finance staff deserve great credit for the recent bond purchase in the amount of \$28 million dollars. He further stated a refinance was done two years ago that came in at a total all-in interest cost of 4.13% which the Underwriters said was a record, but the most recent bond purchase came in at a rate of 3.59% which is even less.

With regard to the lawsuit involving the City of Asheville the State of NC & MSD, Mr. Clarke stated that arguments will be heard in Raleigh on Friday, but does not expect a decision to be made at that time. He will keep the Board posted on any developments.

### 12. Adjournment:

With no further business, Mr. Kelly moved for adjournment at 2:59 p.m. Mr. Pelly seconded the motion. Voice vote was unanimous in favor of the motion.

# MSD Regular Board Meeting

Metropolitan Sewerage District of Buncombe County, NC

# AGENDA FOR 5/21/14

| ~ | Agenda Item  | Presenter | Time |
|---|--|-----------|------|
|   | Call to Order and Roll Call  | VeHaun    | 2:00 |
|   | 01. Inquiry as to Conflict of Interest   | VeHaun    | 2.05 |
|   | 02. Approval of Minutes of the April 16, 2014 Board Meeting.   | VeHaun    | 2:10 |
|   | 03. Discussion and Adjustment of Agenda  | VeHaun    | 2:15 |
|   | 04. Informal Discussion and Public Comment.  | VeHaun    | 2:20 |
|   | 05. Report of General Manager  | Hartye    | 2:30 |
|   | <ul> <li>06. Report of Committees:</li> <li>a. Personnel Committee April 29, 2014 – Bill Stanley</li> <li>b. CIP Committee May 1, 2014 – Bob Watts</li> <li>c. Finance Committee May 14, 2014 – Glenn Kelly</li> </ul> | VeHaun    | 2:45 |
|   | 07. Consolidated Motion Agenda   |           | 3:00 |
|   | <ul> <li>Consideration of Developer Constructed Sewer<br/>Systems: Bradley Street, Bradley Street Phase 11<br/>and Onteora Oaks.</li> </ul>  | Hartye    |      |
|   | <ul> <li>b. Cash Commitment/Investment Report – Month<br/>Ended March 31, 2014.</li> </ul>   | Powell    |      |
|   | <ol> <li>Consideration of Resolution Adopting the Preliminary<br/>Budget for FY 2014-2015 and Schedule of Sewer<br/>Rates &amp; Fees.</li> </ol>   | VeHaun    | 3:15 |
|   | 09. Old Business:  | VeHaun    | 3:30 |
|   | 10. New Business   | VeHaun    | 3:35 |
|   | 11. Adjournment (Next Meeting & Public Hearing) 6/11/14  | VeHaun    | 3:40 |
|   | STATUS REPORTS   |           |      |

### BOARD OF THE METROPOLITAN SEWERAGE DISTRICT APRIL 16, 2014

#### 1. Call to Order and Roll Call:

The regular monthly meeting of the Metropolitan Sewerage District Board was held in the Boardroom of MSD's Administration Building at 2:00 p.m., Wednesday, April 16, 2014. Chairman VeHaun presided with the following members present: Ashley, Belcher, Bryson, Kelly, Pelly, Root, Stanley and Watts. Ms. Frost, Ms. Manheimer and Mr. Russell were absent.

Others present were: Thomas E. Hartye, General Manager, William Clarke, General Counsel, Gary McGill with McGill Associates, P.E., and MSD staff, Ed Bradford, Scott Powell, Ken Stines, Matthew Walter, Jim Hemphill, and Sondra Honeycutt.

#### 2. Inquiry as to Conflict of Interest:

Mr. VeHaun asked if there were any conflicts with the agenda items. No conflicts were reported.

#### 3. Approval of Minutes of the March 19, 2014 Board Meeting:

Mr. VeHaun asked if there were any changes to the Minutes of the March 19, 2014 Board Meeting. With no changes, Mr. Belcher moved for approval of the minutes as presented. Mr. Stanley seconded the motion. Voice vote was unanimous in favor of the motion.

### 4. Discussion and Adjustment of Agenda:

None

#### 5. Informal Discussion and Public Comment:

None

#### 6. Report of the General Manager:

Mr. Hartye congratulated Chairman VeHaun who was recently awarded the Francine M. Delany Award by UNC-A for his exemplary Service to the Community.

Mr. Hartye reported that he, Scott Powell and Mr. Clarke met with the rating agencies on April 1, 2014. That same day, the N.C. Local Government Commission (LGC) approved MSD's application to issue bonds not to exceed \$30 million. He presented a description of highlighted projects (sewer inceptors and collection lines) as well as the final microscreen replacement project at a cost of \$10 million and electrical improvements at the wastewater treatment plant at a cost of \$2.5 million that MSD will be seeking reimbursement for. In addition, he presented a spreadsheet that includes all of the projects and where they stand. He stated that once the Bonds are sold and MSD reimburses itself for these projects, which are near completion, these funds will be used to finance the Capital Improvement Plan (CIP) going forward. MSD is currently updating its 10-year CIP as part of the budget process.

Mr. Hartye reported that over the next month, the Personnel, CIP and Finance Committees will meet to consider the FY15 Budget recommendations to the Board.

Mr. Hartye reported the Facilities Plan, initiated a couple of months ago, will bring about a lot of recommendations near the end of the year with regard to the treatment plant to meet future regulations and to replace aging components, which will have a large impact on the CIP. Minutes April 16, 2014 Page Two

Mr. Hartye reported an e-mail from Marianne Strang was received on March 4, 2014 regarding the work being done at 15 Argyle Lane. She stated "I just wanted to take a minute to thank you and your crew at MSD. I was out there for a while watching the men work and was very impressed by them, their team work, their spirits – considering the bad weather, their efficiency and overall pleasant attitude. Thanks again Mimi." Mr. Hartye expressed his thanks to Roy Lytle, Billy Cantrell, Robert Denny Mitch Metcalf, Johnny Mull and Eric Dawson. Also, a call was received on March 19<sup>th</sup> from Rena Camp of 152 Richmond Hill Drive to say thank you for a job well done by Mitch Hawes and Wayne Rice, on a service call to her address. She said they were very professional, knowledgeable and helpful. A call from Max Snyder of 59 W. Fox Chase Road was received to express that he was pleased with the service provided by Wayne Rice; especially how well he cleaned up the area after work was done.

Mr. Hartye reported the Personnel Committee will meet April  $29^{th}$  at 9:00a.m. The CIP Committee will meet May  $1^{st}$  at 8:30 a.m. The Finance Committee will meet May  $7^{th}$  at 9:00 a.m. The next regular Board Meeting will be May  $21^{st}$  at 2:00 p.m. The April Right of Way Committee Meeting has been cancelled. The next meeting will be held May  $28^{th}$  at 9:00 a.m.

#### 7. Consolidated Motion Agenda:

# a. Consideration of Series Resolution 2014 Authorizing the Issuance of New Money Bonds:

Mr. Powell reported on February 19<sup>th</sup>, the Board approved filing an application to the Local Government Commission (LGC) to issue revenue refunding bonds, which is in relation to the District's Business Plan as well as the Budget for FY14. He stated that based on market conditions as of March 14<sup>th</sup>, the new money issue ALL-IN total interest cost is favorable as compared to the 4.5% amount reflected in the Business Plan. Per discussion with the District's underwriter (Wells Fargo NA) the market is still showing that favorable trend. He further reported the Series Resolution authorizes the issuance of revenue bonds in an amount not to exceed \$30 million; approval of the draft Official Statement, and approval of the Bond Purchase Agreement with Wells Fargo NA. Staff recommends approval of the Series Resolution.

#### b. Cash Commitment/Investment Report – Month Ended February 28, 2014:

Mr. Powell reported that Page 143 presents the makeup of the District's Investment Portfolio. There has been no change in the makeup of the portfolio from the prior month. Additionally, the makeup of the District's Investment Portfolio is in accordance to the District's investment policy. Page 144 is the MSD Investment Manager report as of the month of February. The weighted average maturity of the investment portfolio is 227 days. The yield to maturity is 0.55% and exceeds MSD's bench marks of the 6 month T-Bill and NCCMT cash portfolio. Page 145 is the MSD Analysis of Cash Receipts for the month of February. Monthly and YTD Domestic and Industrial revenue is considered reasonable based on timing of cash receipts in their respective fiscal periods. YTD Facility and Tap fees are higher than budgeted expectations due to unanticipated receipts from five (5) developments as well as staffs' conservative budgeting of impact fees. Page 146 is the MSD Analysis of Expenditures. The District's O&M expenditures are considered reasonable based on historical trends and current year budgeted needs. Debt service expenditures are below budgeted expectations due to lower than expected interest rates on the District's variable rate debt. Due to the nature and timing of capital projects, YTD expenditures can vary from year to year. Based on the current outstanding capital projects, YTD capital project expenditures are considered reasonable. Page 147 is the MSD Variable Debt Service report. The 2008 A Series Revenue Refunding Bonds are performing better than budgeted expectations. As of the end of March

Minutes April 16, 2014 Page Three

both issues have saved District customers \$3.3 million dollars in debt service since April, 2008.

Mr. Stanley moved the Board approve the Consolidated Motion Agenda as presented. Mr. Watts seconded the motion. With no discussion, Mr. VeHaun called for the question. Roll call vote was as follows: 9 Ayes; 0 Nays.

#### 8. Old Business:

None

#### 9. New Business:

Mr. Clarke reported the hearing on the litigation the District is currently involved in with the City of Asheville and the State is scheduled for May  $23^{rd}$  in Raleigh or Durham, depending on where Judge Manning is at the time. The current Case Management Order allows the Judge 30 days to make a decision, therefore, a decision could come on June  $22^{rd}$  or  $23^{rd}$ .

Mr. Stanley expressed his appreciation to MSD crews who are working below his home on Valle Vista Drive. Mr. Watts expressed his appreciation to Ken Stines for his professionalism and his willingness to come out to Black Mountain on several occasions to deal with residents who are having sewer issues.

# 10. Adjournment:

With no further business, Mr. Belcher moved for adjournment at 2:16 p.m. Mr. Stanley seconded the motion. Voice vote in favor of the motion was unanimous.

Jackie W. Bryson, Secretary/Treasurer



# MEMORANDUM

TO: MSD Board

FROM: Thomas E. Hartye, P.E., General Manager

DATE: May 15, 2014

SUBJECT: Report from the General Manager

• Fiscal Year 2015 Budget

On the agenda today is the recommended preliminary budget for Fiscal Year 2015. This budget includes recommendations to the Board from the CIP Committee, the Personnel Committee, and the Finance Committee, which will be brought forth under Committee Reports. The Final Budget will be presented to the Board and a Public Hearing will be held on June 11<sup>th</sup>.

- Kudos
  - Thanks to Lisa Tolley and Kay Farlow for hosting an MSD booth at the 5<sup>th</sup> annual Home & Garden Expo at the WNC Ag Center on April 26 & 27. This event was sponsored by the Asheville Home Builders Association. There were a total of 2,200 people in attendance and approximately 75-80% of those were Buncombe County residents. This was a great opportunity for public education with lots of positive comments. Everyone loved the new pot scrapers and thought that was a wonderful idea. MSD hosted a booth at the Home and Garden Expo at the WNC Ag. Center on April 26 and 27<sup>th</sup>.
  - Thanks to Sandra Moore for heading up the annual MSD cleanup of the river banks along the French Broad River in conjunction with Riverlink which yielded 18 contractor bags full of trash and debris.
  - Merle Love @ 195 Governors View Rd called to say everyone that came out there
    (4/29/2014) regarding her sewer stoppage was wonderful. Everyone was so nice and polite
    and did a wonderful job. She couldn't believe that the problem was fixed that quick. She
    just wanted to report this to someone so MSD would know they have some great guys
    working for them. Thanks to Grady Brooks, Shaun Buckner, Ray Lunsford, Alan Knighten,
    Pete Cole, Roy Lytle. Billy Cantrell, Robert Denny, Mitch Metcalf, and Johnny Mull.
  - Call from Don Nicholson of 126 South Main St. Weaverville on April 17<sup>th</sup> to express appreciation for the work and customer service provided by Roy Lytle and Crew (Tommy Brooks, Robert Denny, and Johnny Mull).

# Board/Committee Meetings/Events

The May Right of Way Committee Meeting has been cancelled. The next Right of Way Committee meeting will be held at 9 am on June 25th. The next Regular Board Meeting will be held on June 11<sup>th</sup> at 2 pm.

# PERSONNEL COMMITTEE MEETING April 29, 2014 9:00 a.m.

### 1. Call to Order

Bill Stanley called the meeting to order at 9:00 a.m. in the W.H. Mull Building of the Metropolitan Sewerage District. In attendance were the following members: Jackie Bryson, Allan Root, Bob Watts, and Bill Russell. Also present were Jerry VeHaun, Billy Clarke, Tom Hartye, Jim Hemphill, Scott Powell, Mike Stamey, Matthew Walter, and Pam Thomas.

# 2. Inquiry as to Conflict of Interest

Mr. Stanley stated there was none at this time.

### 3. Human Resource Activities

Ms. Thomas reviewed several areas of activity within the Human Resource Department: organizational chart with a total of 147 full time employees, a chart on personnel reductions from FY 2000-01 with 168 employees to FY 2014-15 at 147 employees. She also presented demographic information showing the average employee is 47 years old and has worked at MSD for 12 years, the turnover rate for last year was 7%.

Ms. Thomas also presented information about our Company Picnic, Halloween event, retirement parties (7 employees retired in the past year), and our Wellness programs: a) newsletter b) Nutritionist from Mission presenting topics on healthy eating c) softball team d) 5K color run e) quarterly topics on Stress, Diabetes, Breast Cancer, and Heart Health Awareness. She also reviewed our on-going Succession Planning program, which will include interviewing new employees and performing a follow up on current employees.

Mr. Watt asked that if the turnover rate went from 4 to 11, and if that was primarily due to retirements or if that trend will continue in the coming years. Mr. Hemphill responded that last year we had a big number of retirements and in the coming years fewer are expected. Mr. Root asked if we had employees put off retirement when the economy's growth was at zero. Mr. Hartye stated yes, and it also was driven by health care for spouses as well as spouses being close to retirement. Mr. Root asked if the two vacancies will be filled or put on hold for awhile. Mr. Hemphill stated one replacement and one on hold.

# 4. Consideration of Self Insured Health Plan & Pay Adjustment

Mr. Hemphill presented staff recommendations of a 2.5% pay adjustment for all employees, medical insurance contributions to remain at the same level as FY14 with no premium increases, and no changes to the benefits currently offered.

Mr. Hemphill presented some background information which included:

- The District will conduct a wage & salary comparison for the coming year.
- The staffing level is at 147 from 168 due to reengineering, reorganizing and reassignment of duties leading to reduced personnel costs.

Page 2 Personnel Committee April 29, 2014

- Under our Health Insurance, this fiscal year, MSD has had several medical events that adversely affected group medical costs. Given these major events, our current re-insurer will not provide a firm quote until after May 1. The initial projected increase is 9.5% over last year expenditures.
- We negotiated a contract with Asheville Open MRI that allows the employee to get a MRI, CAT scan or x-ray at no cost to them. The cost to the medical plan remains the same.
- Continue to offer several Health & Wellness programs: "House Calls", training classes from Mission Hospital, "Asheville Project", and requiring all CDL drivers to get a medical examination.
- Salary & Benefits: presented the Consumer Price Index for the South Region Urban Wage Earners and Clerical Workers, private sector information, and compared that to our local government agencies.

Mr. Root asked if the medical cost per participant will increase as a trend and if that is something we will expect to see happen more. Mr. Hemphill stated it was due to higher claims this past year and is unsure what the future holds. Mr. Hartye stated that being self-insured along with being a small company, just a few high claims can cause an increase. Mr. Powell stated that two claims are ongoing and we are working on mitigating those to get the cost down. Mr. Russell commented on the insurance claims chart showing changes every year. Mr. Powell stated that for a couple of years the trend had not changed until these two current claims and we have been able to build our reserves for good and bad years. Mr. Root asked if the Water System would have an impact on the coming year budget. Mr. Clarke stated between all court dates and appeals the process could not happen for this Fiscal Year.

#### The Fiscal Impact:

The proposed salary and benefit adjustment costs are .99% (\$117,000) higher than last years' budget.

# 5. **Recommendation:**

Mr. Watt's moved and Mr. Root seconded the recommendation that the Board approve a 2.5% Pay Adjustment for all employees and no increase or changes to the medical insurance contributions.

Mr. Stanley called for the vote. It was unanimous in favor of the motion.

# 6. Other

Mr. Stanley stated there was no other business at this time.

# 7. Adjourn

With no further business, Mr. Stanley adjourned the meeting at 9:27 AM. No future meeting has been scheduled.

#### CAPITAL IMPROVEMENT PROGRAM COMMITTEE Minutes May 1, 2014 8:30 a.m.

The Capital Improvement Program Committee of the Metropolitan Sewerage District met on May 1, 2014 at 8:30 a.m. in the Mull Administration Building on Riverside Drive in Woodfin with the following persons present: Robert Watts - Committee Chairman; Jerry Vehaun – Board Chairman; Matt Ashley, Joe Belcher, Marcus Jones, Joseph Martin, Chris Pelly, Nelson Smith, Jason Young, Greg Wiggins (CCW&SD) and Jerry Yates (COA) - CIP Committee members; Jackie Bryson, Bill Russell, and Bill Stanley – MSD Board members; Tom Hartye – MSD General Manager; Billy Clarke – Roberts & Stevens; Gary McGill – McGill Associates; Richard Tsang – CDM Smith; Ed Bradford, Mike Stamey, Scott Powell, Angel Banks, Peter Weed, Hunter Carson, Ken Stines, and Sharon Walk - MSD.

The following items were considered:

#### 1. Call to Order

Mr. Watts called the meeting to order at 8:31 a.m. He welcomed and thanked everyone for coming to the committee meeting. He then turned the meeting over to Mr. Hartye who also thanked everyone for coming and stated that we had notebooks and CD's of the CIP, along with it also being posted on the MSD website. He stated that we looked forward to any input and suggestions from the members. He then turned the meeting over to Ed Bradford, Engineering Director, who had a PowerPoint presentation to review the projects so the member agencies would know about the current and proposed projects for the ten year CIP.

2. Highlights of the Current and Proposed Capital Improvement Program

Mr. Bradford proceeded to give a power point presentation beginning with a summary of the proposed CIP Budget for the coming fiscal year and following years. The subtotal budget of all the projects for the coming fiscal year is \$21,560,555 with a proposed contingency of \$1,000,000 as in prior years. Additionally, the standard budget for reimbursement projects is recommended in the amount of \$200,000. The total recommended CIP budget for the coming fiscal year is therefore \$22,760,555. Mr. Bradford explained that we have a 10 year program, and we inflate future years 2 through 10 by an inflationary rate based on the ENR index which is 3.62% for this budget cycle. He also stated that a copy of the budget is posted on MSD's website <u>www.msdbc.org</u> including budget data sheets and budget maps of all the projects, along with a timeline for each project.

Mr. Bradford explained that MSD maintains over 990 miles of line - extending a distance further than Austin, Texas, or Key West, Florida (as the crow flies). He explained that the reduction of SSO's is a key objective and over the past 13 years we have achieved this by utilizing a three-pronged approach: an effective management, operations and maintenance program (preventative maintenance) - not only to reduce line blockages, but to get to the site of a blockage quickly; an aggressive CIP program - to improve the structural condition of problems as we find them; and lastly; by providing sufficient capacity by sizing lines for current as well as future use. An important part of that is also actively searching for and eliminating sources of inflow and infiltration. We have an active flow monitoring program with 11 permanent live flow monitors scattered in key locations throughout the system. We also have temporary monitors that we can put out for any hot spots. We maintain an aggressive, proactive rehabilitation program. This past year, we updated our pipe rating program to include all these aspects. We initially included structural condition in our original pipe rating program, but this year we included some other significant aspects: SSO and overflow history; customer service requests; structural condition, and monitoring schedules. Every year projects will be prioritized by their Pipe Rating, to determine what lines are causing the most problems. Projects are generated and prioritized based solely on regional system needs - regardless of political subdivisions or location. He also presented and reviewed a sheet listing all the projects and their respective pipe rating.

Mr. Bradford then reviewed several of the larger projects that had been done or were in the process of being completed this current fiscal year. One of these - Merrimon Ave. at Stratford - is a medium sized project, has approximately 2,500 feet of 8-inch and 30-inch pipe and is located near the west end of Beaver Lake in north Asheville. He then briefly reviewed the techniques - boring, encasement pipe, etc. used in conjunction with this particular project. He stated that we were having problems with construction of this project because of rock – blue granite – which is extremely hard and has caused problems with the equipment heads used to bore. He presented a short video of the process in action.

He then presented slides and reviewed an in-house project – Allied Health at AB Tech which is located just south of downtown Asheville near the AB Tech campus. This project was coordinated closely with Buncombe County who has some other plans in the area for future roads and buildings. This project was completed in late January.

Mr. Bradford then reviewed the Private Sewer Rehabilitation. This program is for rehabilitation of private, failing, unclaimed systems that were not built to any public standard, nor were they accepted by any entity for ownership and maintenance. These are usually of poor quality, with no manholes, etc. MSD will accept these for maintenance and rehabilitation if they are a demonstrated health threat and/or cited for SSO's by NCDENR. Additionally, each homeowner connected to the system has to sign an agreement to donate all easements at no cost to MSD; it is a voluntary program. Once all the homeowners have signed, MSD will put the system on a list to maintain, until such time that the project needs to be included in the formal CIP budget for full replacement. No new PSR projects were added to the CIP during this budget cycle. Mr. Hartye explained that all the homeowners have to sign agreements before MSD will take these over, and unfortunately, sometimes the residents are unable to agree and MSD is unable to take them over.

Mr. Bradford then briefly reviewed several upcoming projects in the collection system. Included in these is Elk Park Drive in Woodfin with 2,200 feet of pipe. Mount Vernon Place Ph. 2 is located in north Asheville with about 2,500 feet. MSD is partnering with COA Water Resources who is doing significant work on water lines in this area enabling both to save costs on paving, etc., along with minimal disruption to the neighborhood. Horizon Hill Road is also in north Asheville and is comprised of 712 feet. Laurel Road is located in South Asheville in the Royal Pines area and has 686 feet. Phase 1 of this project was also coordinated with COA water resources and constructed with in-house crews. Broadview Avenue is in Oakley, and is the largest line project in the coming year with over 4,500 feet. Crockett Road is across from Haw Creek and is 2,500 feet. Two projects in Black Mountain include Dilling Avenue which is a small project near Highway 9 with approximately 700 feet. East State Street at West Street is a medium sized project that goes right through downtown, and which we are also coordinating closely with NCDOT who is doing some paving on this street in the summer and is trying to work around the school schedule. We originally had this project planned for FY 16-17, but found out about the NCDOT work and therefore decided to accelerate this work to coincide with the NCDOT work. Mr. Bradford then requested that if any of the municipalities or their constituents become aware of any projects, please let us know as soon as possible so we can try to coordinate the work with them. He stated he would like to have three years notice if possible, and would be glad to work with anyone to coordinate work. He explained that we were lucky with this particular project as we did not have to acquire any rights of way as it was all in the road, and the project had already been surveyed.

Other projects include Old US 70 at Pine Circle, which is east in the County with 2,800 feet; Sunset Drive at Bee Tree Road near Warren Wilson with 1,000 feet; Fairfax Avenue in West Asheville between Brevard Road and I-240 with just over 2,000 feet; Old Haywood Road at Starnes Cove Road which actually crosses both the County and City of Asheville limits with about 1,500 feet; Robinwood Ave. in West Asheville with 1,800 feet; Shadowlawn Drive Ph. 1 in West Asheville – which is the highest pipe rated project that we have in the CIP with 4,100 feet. This project has been very troublesome for System Services and has difficult engineering aspects as well. Additionally, 23 easements had to be acquired on this project. Mr. Martin asked about a small section shown on the map, but not included in the proposed project, and Mr. Bradford explained that portions of this project had previously been repaired by in-house crews. He explained that other projects would also have gaps where sections had previously been repaired or replaced. Wendover Road, located in the City of Asheville was the last project reviewed, with approximately 3,000 feet of pipe. Mr. Hartye explained that if a project had a failure in a pipe section that resulted in an SSO, etc. staff would immediately repair that section of pipe. Then, CCTV would be performed on other lines in the area to determine if there were more problems within that area, and if so, a CIP project would be developed encompassing the larger system, not just where we had the initial failure.

Mr. Bradford continued by presenting a snapshot from our GIS system showing CIP projects, in all phases, and also showing in-house projects being done by System Services. He also presented a slide showing the Master Plan which was prepared under the guidance of the member agencies, using their land use policies and zoning regulations. It was adopted by the MSD Board in November 2008, and is used as a basis to ensure that extensions are done in an orderly, predictable fashion. It ensures that developers don't just install a small pump station and take the quickest way out, but that lines are installed up a valley or drainage basin so the line can be used to serve future customers as well. Two larger projects completed under this plan include the Reems Creek Interceptor which was constructed several years ago, and the West French Broad Master Plan Interceptor, which is currently under construction but is almost complete. Mr. Bradford also pointed out that the construction for these lines is funded completely by the developer – with the W. French Broad coming in at about \$2.5 million. The line is sized in accordance with the master plan, and MSD pays for the size differential. An 8-inch line will handle most developments, but in both these projects, 16-inch lines were installed with MSD paying the cost for

the difference in size. The lines are also installed with the pipe below the elevation of the creek or river so future customers will not have to pump up to drain into the line. The Reems Creek Interceptor included about 5,500 feet, and the West French Broad Interceptor is almost complete with about 5,800 feet of pipe installed. MSD will pay for the size differential, and that is budgeted and will be brought to the Board for approval before the project begins.

Mr. Bradford stated that MSD treats approximately 20 million gallons of sewage per day – which would fill up a football field about 56 feet deep. He pointed out that if the sewage were put into one-gallon milk jugs, they would stretch – end to end – 3,078 miles – basically from Asheville at the Buncombe County courthouse to Alaska, and would run 24/7. He then presented slides and reviewed several projects going on at the Treatment Plant, including the Electrical System Upgrades. The external power supply was upgraded to two power supplies coming into the plant – Broadway and Craggy. The internal system has been upgraded, with multiple feeds, which has been used on the current project to keep some systems going while others are out of service. Two additional megawatts have been added for a total of four megawatts. This project was \$2.5 million over three fiscal years. This project is in the last stages of construction.

Another project included hydro repairs to Turbine #2, along with upgrades to the control panels. This particular turbine is used in dry weather scenarios. The hydro is a significant source of revenue, and offsets about \$350,000 a year in electrical costs. MSD also receives about \$100,000 per year in renewal energy credits. (The hydro reduces the amount of energy needed from Progress Energy to run the plant.) The Slide Gate project includes replacement of the slide gates on basin #2 and helps to keep the RBC's operating properly by controlling the water flowing through them, and assists in better managing the life of the RBC's. The incinerator System Upgrade is a very significant project and is currently in the design stage. This requires controls for troublesome pollutants – the one that affects MSD the most is mercury. This is essentially an unfunded mandate, with the estimated construction cost estimated at \$10.3 million. We are preparing to start pilot testing a new technology, and if effective, it could reduce this cost by about \$3 million. That equipment is now being fabricated, and testing should be starting in about three weeks. Mr. Bradford then introduced Mr. Richard Tsang with CDM Smith for review of this project.

Mr. Tsang explained that we are doing this project to rehabilitate the incinerator and also to bring the system into regulatory compliance. This rehabilitation work involves replacing the heat exchanger and ductwork, and fixing corrosion issues on the flue gas systems. When the sludge is combusted, hot flue gas comes out of the furnace at high temperature, and as it cools in the system, it condenses and the moisture causes corrosion. Staff has been repairing and patching the system, but this rehabilitation will include insulation which will prevent so much cooling and condensation, and will prevent corrosion. He presented slides showing how this new design would work. On the regulatory side, some testing results on emissions revealed that we are not meeting new regulatory limits for mercury and sulphur dioxide. In the air pollution control system, the current venturi scrubber will be replaced with a new scrubber. We have not been informed what kind of technology will be applicable on the mercury removal. Carbon absorption was the only one identified on the market, and that technology was what we were initially going with. A caustic ingestion system would be added to control sulphur dioxide much better. A new multi-venturi pack was shown to be very effective, and is slightly different from the existing one now used. As part of our research, we were made aware of a new technology which employs a type of membrane removal system with an impregnated polymer, used to remove mercury. A pilot study using this technology was done at Edmonds, Washington and was shown to be very successful, with the total cost difference between this and the carbon system being about \$3 million. A pilot study will be started with the polymer system in a few weeks to determine if it is feasible. Mr. Martin asked how long would it take to exhaust, and is it hazardous material. Mr. Tsang stated that both were hazardous. The pilot study would determine how long to exhaust, but he estimated two to three years.

Mr. Bradford then reviewed another plant project – the Facilities Plan Update - which is an update of the 2007 Facilities Plan. The high priority projects from that plan have all been completed. This new plan will be a comprehensive planning document for upcoming capital work at the plant. The study will be centered on significant longer-term projects, and will mainly be focused on headworks, barscreens, grit removal, influent pumping station, primary clarification, and biological treatment alternatives. The RBC's are the current biological treatment, but we need to determine if they will work in the future regulatory climate. There are newer technologies out there now, and given what may be coming regarding new regulations, we want to evaluate this issue. This study will be very significant as regarding future projects at the plant. Six national firms submitted qualifications, and the selection team interviewed the top three. Ultimately, the Board awarded the study to HDR Engineering in March of this year. The study will be brought to this committee and the Board of MSD and will be incorporated in the future planning of the Capital Improvement Program. He reiterated that this will be very significant work upcoming at the plant, and we want to be very methodical going through this study.

Mr. Bradford then reviewed several major upcoming projects for the next fiscal year which include the Influent Pump Station with three influent pumps. The first of these pumps was replaced in January of this year; the second one will be replaced in January of the coming year, and the third will be replaced about two years further out. The VFD's are what power the motors that power the pumps. The equipment is becoming obsolete – they still work, but new boards cannot be purchased and the existing boards have to be hand-repaired. The boards have also experienced corrosion problems. The new controls will be replaced and will be installed in a more protective environment. Another project - the Clayton Road Pump Station - is located on Clayton Road between Long Shoals Road and Brevard Road and is near the new West French Broad Interceptor. This area serves residential, industrial and commercial customers, and due the growth in this area, the pumps and controls need to be upsized.

Mr. Bradford then presented information regarding the Capital Improvement Program and financial issues, stating that staff tries to save money wherever possible – coordinating projects with member agencies, particularly sidewalks, waterlines, storm drains, and paving repair, etc. with City of Asheville, Black Mountain, Woodfin, etc. He reiterated the need for notification of projects from the municipalities, and asked for notifications of any projects as soon as possible – either to him or Tom Hartye. He then explained that lining and trenchless technology is utilized whenever possible. In-house lining footages are utilized as well with about 20,000 feet done per year by System Services crews. Prescriptive easements are also utilized, saving the most when easements are through commercial corridors.

Mr. Bradford stated that the budgeted revenue for the current fiscal year is \$40.8 million; and since we operate with a balanced budget, expenditures are also estimated at \$40.8 million, with about two-thirds of the budget being project-related through debt service and construction projects. An inflationary component is added for years 2 through 10, which is 3.62% for this budget cycle, and has typically averaged 3.4 to 3.7 percent in previous fiscal years. Estimates for all projects are taken from current bid pricing – we take bids from last calendar year to formulate new project estimates. He then presented a snapshot of the next ten years with total expenditures estimated at approximately \$185.9 million. The bulk of these expenses, over 75%, are for the rehabilitation of smaller lines within the collection system. He also pointed out that from consolidation through the end of FY 13; MSD has reinvested almost \$310 million back into the system.

He went on to review the State Collection System permit, which is a significant driver of our rehab program, and which requires MSD to rehabilitate 250,000 L.F over five years. Over the past six years, 57.9 miles of pipe has been rehabilitated. He also explained that this permit has been temporarily extended by S.B. 831 to 8 years and 400,000 L.F. MSD's current 8-year target is 405,797 L.F. We have to be at 400,000, and have added a little extra for insurance.

Mr. Bradford then briefly covered Reimbursement Projects and explained there are no NCDOT betterments scheduled for the coming year. He also explained that special Districts such as MSD do not have to pay for nonbetterment costs associated with NCDOT projects. All annexation agreement projects since consolidation have been completed with the exception of Craigmont Road in Black Mountain. There are no new reimbursement projects for FY 14-15.

He then presented a chart showing the reduction in SSO's ever the last 13 years, with a high of 288 back in 2000, and a low of 23 in 2009. In the last fiscal year, we received a huge amount of rainfall, and have seen a slight up-tick to 37 this past fiscal year due to this additional rainfall. This low number of SSO's is mostly due to the reinvestment into the system and also due to the aggressive maintenance performed by System Services.

He then presented information regarding MSD's website and stated that a copy of the proposed CIP budget has been posted on the website for public viewing and comment. He pointed out that we have an excellent GIS system that can be utilized for looking up not only information on sewer lines, but property ownership, etc. He also thanked staff for their work on the CIP budget, and asked for any questions or comments.

Mr. Martin asked what plans, if any, MSD had for the West Buncombe area. Mr. Bradford stated that the master plan had the most information regarding that area. Development drives and pays for extension, so as development comes, they will tie onto the system in accordance with the master plan.

Mr. Hartye also explained that right now, these have to be pumped into the system. The master plan states the stages and how the area should be built out, so it is quite onerous as new lines have to tie back into the main system back across the river further up. There was then no further discussion of this item.

#### 3. Capital Improvement Priorities & Review of the Ten-Year CIP Document

Mr. Bradford then presented the Ten Year CIP Summary document. Mr. Bradford reviewed each category of projects and proposed budget for each one. He stated that the subtotal for the proposed budget for FY 14-15 is \$21,560,555. A flat contingency of \$1,000,000 is proposed, along with reimbursement funding of an additional \$200,000. He explained that 15% contingency for each project used to be utilized, but since projects typically track well, this amount was reduced to this flat rate and has been used for about ten years now. This brings the total proposed CIP Budget for FY15 to \$22,760,555, and is the amount for which staff is seeking the committee's recommendation for approval by the Board.

Mr. Martin asked if there was any way to tell which projects might be done by in-house staff. Mr. Bradford referred to the line item of SSD Rehabilitation and Replacement near the end of the General Sewer Rehabilitation category. This line includes funding for in-house projects, including paving, etc. Mr. Hartye explained that Mike Stamey produces a monthly status report to the MSD Board showing these ongoing projects, where they are located, status, etc. System Services crews not only do these projects, but also do emergency, and some regular CIP projects. Each year, a review is made of the regular existing CIP projects, and System Services with go through and pull out projects that they feel they can construct with in-house crews. Ms. Walk also explained that on several of the projects listed in the CIP, the title has (SS) listed and staff already knows that these projects will be constructed by in-house crews. Mr. Bradford also explained that right of way had to be obtained for these particular projects.

Mr. Watts encouraged everyone to look at the summary and project schedule contained in the CIP notebook, and asked each municipality to coordinate projects with MSD staff whenever possible.

Following no further discussion, Mr. Watts asked for a motion recommending endorsement of the CIP Budget for FY 14-15 in the total amount of \$22,760,555. Mr. Martin so moved. Mr. Pelly made a second to the motion. Following no further discussion, voice vote was unanimous in favor of the motion. The motion passed.

4. Adjourn

There was no further business or discussion. The meeting was adjourned at 9:26 a.m.

# May 14, 2014

# Call to Order:

The Finance Committee of the Metropolitan Sewerage District met in the Boardroom of the Administration Building at 9:00 p.m., Wednesday, May 14, 2014. Chairman Kelly presided with the following members present: Jackie Bryson, Ellen Frost, Esther Manheimer, and Bill Russell.

Others present were: Thomas Hartye, General Manager, Scott Powell, Director of Finance, William Clarke, General Counsel, and the following board members: Jerry VeHaun, Robert C. Watts and MSD staff.

# Third Quarter Budget to Actual Review:

Mr. Powell began his PowerPoint presentation with a review of the Third Quarter Budget to Actual by stating that domestic and industrial user fees are meeting budgeted expectations. Facility fees are budgeted conservatively and can be significantly higher than budget. Facility and Tap fees are significantly higher than budgeted expectation due to receiving unanticipated revenue from seven commercial/residential developers. The use of available funds is showing a positive number because the Board approved bond issue has not closed. The bonds were priced last week and are scheduled to close next Tuesday. The remaining revenues are on track for the year. Operation and maintenance expenditures are at 71%. This is a direct result of the District deferring utility cost with the Hydroelectric Facility. Bond principal and interest expenditures are in line with expectations. Amounts budgeted for capital equipment and projects are rarely expended proportionately throughout the year. These expenditures are expected to be fully spent prior to the end of the year.

# FY 2015 Proposed Budget:

Mr. Powell continued his PowerPoint presentation with highlights of the FY 2015 Proposed Budget. He stated the Operation and Maintenance budget is \$15.4 million, Capital Improvement Plan budget is \$22.89 million, Capital Equipment Replacement budget is \$.06 million, and Debt Service is \$10.4 million.

The proposed Operation and Maintenance budget includes the Personnel Committee recommendations of a 2.5% salary adjustment and self-insurance funding at a 0% increase this year. GASB 45 OPEB funding increased \$15,000. Unemployment compensation funding and North Carolina Retirement funding have not increased from prior year.

Materials, Supplies, and Services are expected to increase 4.2%. This increase is due, in part, to a significant near-term plan project at the Incinerator. This project is required as a result of new EPA emissions regulations, which will go into effect March 2016. The District will be conducting a compensation study which will cost around \$15,000. The District has also implemented a work order database system, which has subscription fees of \$125,000 to \$140,000. This implementation will save in future labor costs.

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Mr. Powell, continued his presentation, which included information on Personnel Growth, Trends in Health Care Costs, Operation actual to budget efficiency, CIP committee endorsed capital project needs, proposed Capital Equipment Replacement, and the District's June 30, 2015 Debt Composition and FY2015 debt service requirements.

A Division Director retired, reducing funded positions from 148 to 147. Whenever possible, the District tries to flatten management. Health care costs were favorable in FY13. In FY14, there were two claims, which were costly. One of these claims will have an ongoing impact for the next two years. The budget will be adjusted when the renewal estimate is received next week.

The District has achieved operational objectives, during the past six years, while averaging an actual/budget ratio of 94.5%.

Mr. Powell, continued by discussing major CIP projects for the upcoming fiscal year, which include; Treatment Plant Incinerator Upgrades (\$3,100,000), Broadview Avenue (\$1,300,000), Shadowlawn Drive Phase 1 (\$955,000). The total CIP Budget is \$22.8 million.

Capital Equipment Replacement for FY2015 are Operations & Maintenance \$135,300, Fleet Replacement \$269,500, and Wastewater Treatment Plant \$200,000.

The District's debt composition as of June 30, 2014 is \$106 million in total, with 70% in traditional fixed income and 30% in synthetic fixed debt. Debt Service is projected to be \$6.11 million in principal and \$4.28 million interest.

Budgeted revenue highlights include .75% growth in residential users, .75% growth in domestic consumption. Facility and Tap fees are conservatively budgeted at \$1.3 million. The return on investments is expected to be 1%. Proposed budgeted revenues are \$40.9 million comprised mainly of domestic user fees (59%), Industrial User Fees (4%), Facility and Tap fees (3%), Interest Income and Miscellaneous Income (2%), and Other Sources (32%).

# **MSD Business Plan:**

Next Mr. Powell covered the District's Business Plan. The Business Plan is a the long-term plan (ten years) for projected Sewer Rates and Revenues, Operating Expenses, CIP needs, and Debt Coverage Ratio. Mr. Powell explained staff uses its master plan objectives, regulatory requirements, debt service requirements, and the consumer price and construction indexes to determine level incremental sewer rate increases. He pointed out that this year's proposed rate increase of 2.5%, while maintaining healthy debt coverage ratios. The District is anticipating three debt issues all at \$24 million with interest rates at 5% in FY17, 5.5% in FY19, and 5.5% in FY23.

Mr. Hartye added that CIP grew significantly from last year. The District's CIP was at approximately \$160 million for the period of FY14 to FY22 last year. This year's business plan 10-year CIP has grown to \$185.9 million. He further stated we could potentially see the 10-year CIP grow to \$200

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million depending on the results of the updated Treatment Facilities Plan. FY15 may be the last year the budget will balance with a rate increase of 2.5%. The District's engineers will be challenged to phase in plant improvements so costs can be spread out over time.

Mr. Powell stated last year's Business plan included two proposed debt issues. This year's Business plan includes three due to the CIP program growing approximately \$26 million from the previous year. The District's target is to keep a 50/50 ratio of debt and pay-as-you-go funding. The District is projected to meet projected liquidity and debt coverage requirements. The Ten Year Capital Improvements Plan incorporates \$186 million in future projects, with the funding being a mixture of 61% pay-as-you-go and 39% in future debt issuance.

### **Rate Information:**

Mr. Powell discussed State and National Trends for sewer rates. National average residential sewer bills are typically 20% greater than water bills. The District's average residential sewer bill will be 8.1% greater than the comparable water bill. Sewer service charges are anticipated to increase nationally at an average rate of 5.1% for the next four years. The District's rates are project to increase 2.5% for the same time period. Based on the 2011 NAWCA Survey for EPA Region IV – Southeast, the District was in the bottom one-third percent.

Staff recommends Tap and Facility Fees remain at 2013 levels and a 2.5% increase in the Domestic Rate, which would be a \$0.68 cent increase in the average single-family monthly bill bringing the average bill from \$27.81 to \$28.49. Staff also recommends continuing the Industrial rate parity plan, which includes a 4% average increase for the industrial section and incorporates the 2.5% Domestic rate increase. Milkco, the District's biggest industrial user, will be impacted 1.8%.

Mr. Hartye stated the District meets with the industries and gives them a pro forma of what they can expect based on their flow, BOD & TSS from the previous year.

The proposed increase is to provide funding for CIP, maintain a favorable debt service ratio to minimize future interest expense and keep rate increases small and uniform per industry standards and previous District Board directions.

# Bond Issuance Update:

The bonds were priced on May 7, 2014 the all in true cost was 3.59% for the life of the transaction (i.e. 25 years). The estimated rate was 4.5% in last year's Business Plan, the annual savings in debt service as compared to prior year business plan is \$174,000 annually. The bonds will be closing on May 20, 2014.

Mr. Powell gave special thanks to Division Heads, his finance team, and Teresa Gilbert, Budget Analyst. He also asked for questions.

# May 14, 2014

# Questions:

Mr. Watts asked who the top five industrial users were. Mr. Powell responded Milkco, Mission, Ridgecrest Conference Center, Mission Laundry, and Givens Estates are currently the highest industrial users.

Mrs. Manheimer asked if Buncombe County Schools were included in the list of high users. Mr. Powell responded they are customers of the District but are not high industrial users.

Mr. Watts asked if the new brewery was going to be one of the high industrial users, the response was no.

# Motion to accept staff recommendation:

Mr. Powell concluded with staff recommendations as to the proposed FY15 Budget Resolution (tab 6) and the proposed Schedule of Rates and Fees (tab 7). Mrs. Manheimer asked if there had to be two separate motions. Mr. Clarke stated it could be done either way. If it were going to be done as separate motions, then the rate schedule should be done first. Mr. Kelley responded, since the finance committee's vote was purely recommendatory, then let's do one vote.

# **Recommendation:**

Mrs. Manheimer moved to approve the proposed FY15 Budget Resolution and the proposed Schedule of Rates and Fees. Mrs. Frost seconded the motion. By a show of hands, the motion was carried unanimously.

# Adjournment:

With no further discussion, Mr. Kelly called for adjournment at 9:30 am.

# Metropolitan Sewerage District of Buncombe County

# Board Action Item

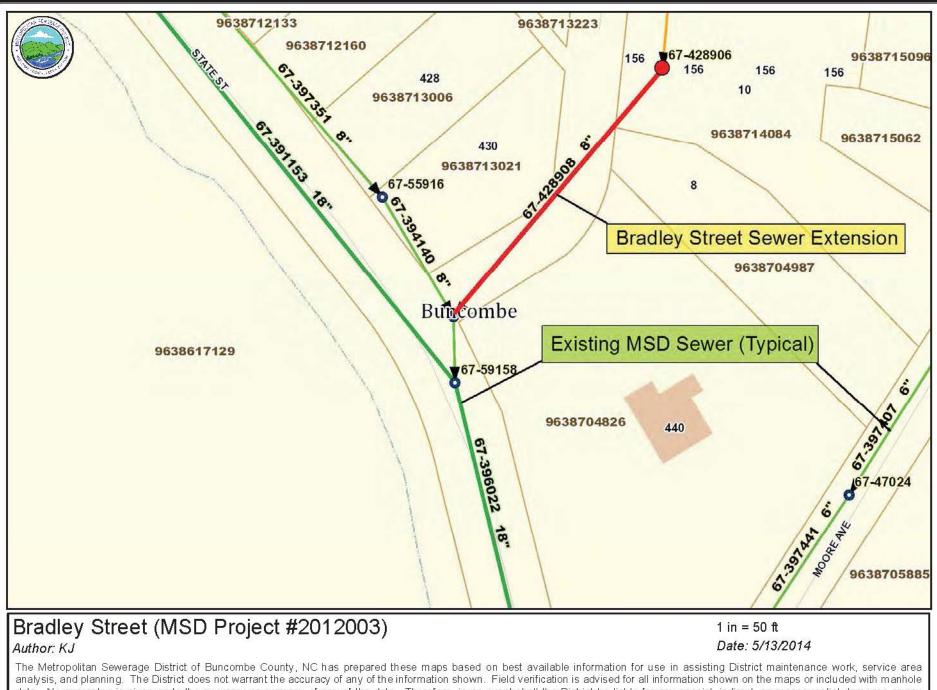
- **BOARD MEETING DATE:** May 21, 2014
- SUBMITTED BY: Thomas Hartye, P.E., General Manager
- **PREPARED BY:** Kevin Johnson
- **REVIEWED BY:** Ed Bradford, P.E., Engineering Director
- **SUBJECT:** Acceptance of Developer Constructed Sewer System for the Bradley Street Sewer Extension Project.
- **BACKGROUND:** This project is located inside the District boundary at the intersection of State Street and Bradley Street in the City of Asheville. The developer of the project is Jay Fiano of Fiano Properties, Inc.

The project included extending approximately 169 linear feet of 8inch public gravity sewer to serve the three (3) unit residential development.

A wastewater allocation was issued in the amount of 600 GPD for the project. The estimated cost of the sewer construction is \$17,000.00.

All MSD requirements have been met.

**STAFF RECOMMENDATION:** Staff recommends acceptance of this developer constructed sewer system.



analysis, and planning. The District does not warrant the accuracy of any of the information shown. Field verification is advised for all information shown on the maps or included with manhole data. No guarantee is given as to the accuracy or currency of any of the data. Therefore, in no event shall the District be liable for any special, indirect, or consequential damages or any damages whatsoever resulting from loss of use, data, or profits, whether in an action of contract, negligence, or other action, arising out of or in connection with the use of the information herein provided. Grid shown is North Carolina State Plane Coordinate System NAD 1983 (North American Datum 1983).

# Metropolitan Sewerage District of Buncombe County

# **Board Action Item**

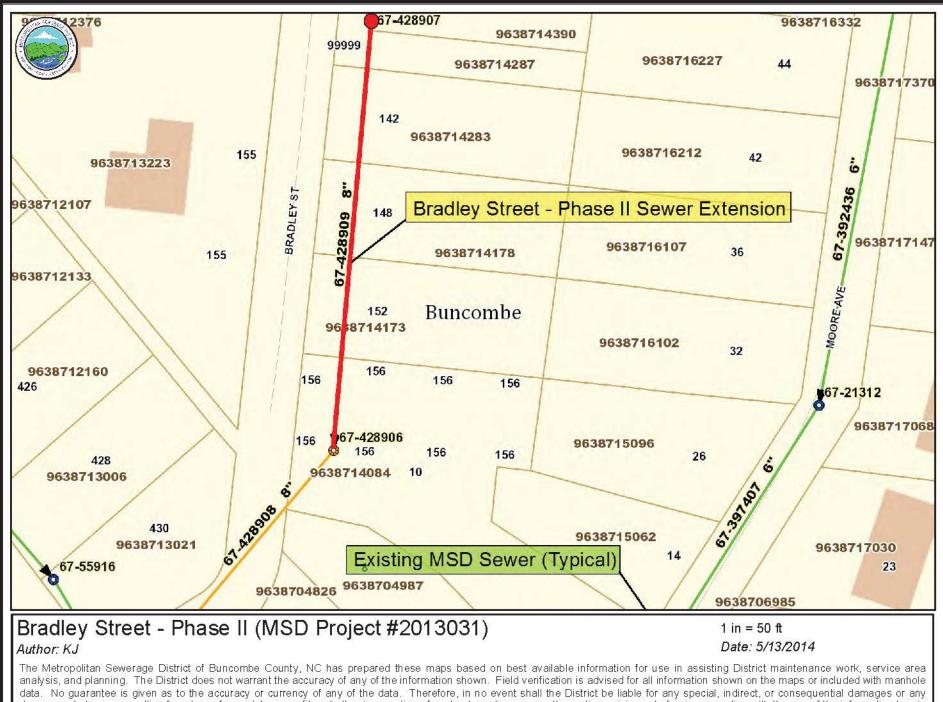
- BOARD MEETING DATE: May 21, 2014
- SUBMITTED BY: Thomas Hartye, P.E., General Manager
- **PREPARED BY:** Kevin Johnson
- **REVIEWED BY:** Ed Bradford, P.E., Engineering Director
- **SUBJECT:** Acceptance of Developer Constructed Sewer System for the Bradley Street Phase II Sewer Extension Project.
- **BACKGROUND:** This project is located inside the District boundary along Bradley Street in the City of Asheville. The developer of the project is Jay Fiano of Fiano Properties, Inc.

The project included extending approximately 225 linear feet of 8inch public gravity sewer to serve the eight (8) unit residential development.

A wastewater allocation was issued in the amount of 2,100 GPD for the project. The estimated cost of the sewer construction is \$25,000.00.

All MSD requirements have been met.

**STAFF RECOMMENDATION:** Staff recommends acceptance of this developer constructed sewer system.



damages whatsoever resulting from loss of use, data, or profits, whether in an action of contract, negligence, or other action, arising out of or in connection with the use of the information herein provided. Grid shown is North Carolina State Plane Coordinate System NAD 1983 (North American Datum 1983).

# Metropolitan Sewerage District of Buncombe County

# Board Action Item

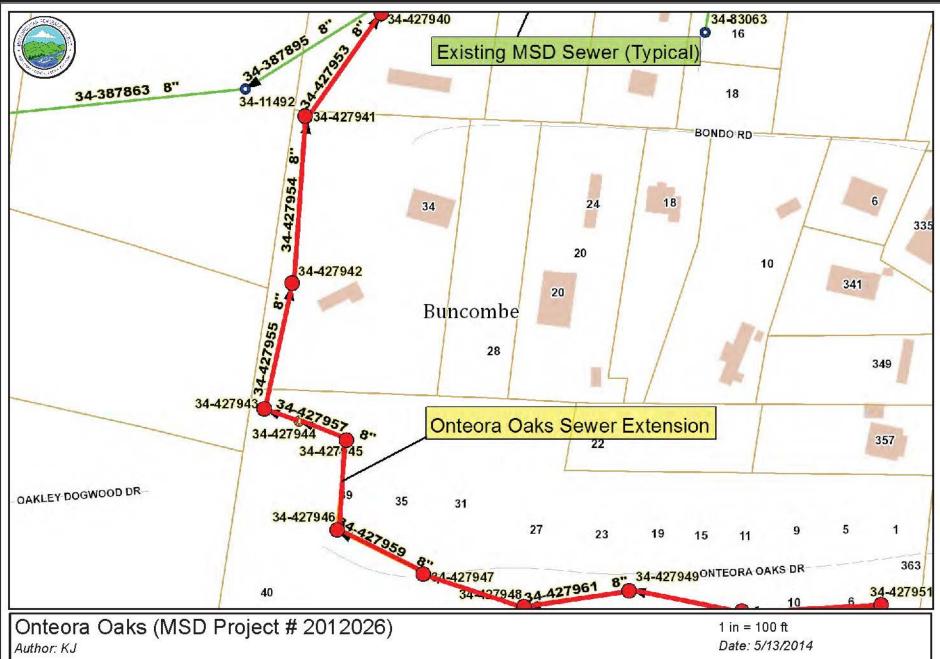
- **BOARD MEETING DATE:** May 21, 2014
- SUBMITTED BY: Thomas Hartye, P.E., General Manager
- PREPARED BY: Kevin Johnson
- **REVIEWED BY:** Ed Bradford, P.E., Engineering Director
- **SUBJECT:** Acceptance of Developer Constructed Sewer System for the Onteora Oaks Sewer Extension Project.
- **BACKGROUND:** This project is located inside the District boundary off Onteora Boulevard in the City of Asheville. The developer of the project is Drew Norwood of the Windsor Aughtry Company.

The project included extending approximately 1,226 linear feet of 8inch public gravity sewer to serve the twenty-eight (28) unit residential development.

A wastewater allocation was issued in the amount of 8,400 GPD for the project. The estimated cost of the sewer construction is \$65,200.00.

All MSD requirements have been met.

**STAFF RECOMMENDATION:** Staff recommends acceptance of this developer constructed sewer system.



The Metropolitan Sewerage District of Buncombe County, NC has prepared these maps based on best available information for use in assisting District maintenance work, service area analysis, and planning. The District does not warrant the accuracy of any of the information shown. Field verification is advised for all information shown on the maps or included with manhole data. No guarantee is given as to the accuracy or currency of any of the data. Therefore, in no event shall the District be liable for any special, indirect, or consequential damages or any damages whatsoever resulting from loss of use, data, or profits, whether in an action of contract, negligence, or other action, arising out of or in connection with the use of the information herein provided. Grid shown is North Carolina State Plane Coordinate System NAD 1983 (North American Datum 1983).

# Metropolitan Sewerage District of Buncombe County BOARD INFORMATIONAL ITEM

| Meeting Date: | May 21, 2014   |
|---------------|--|
| Submitted By: | Thomas E. Hartye, PE., General Manager   |
| Prepared By:  | W. Scott Powell, CLGFO, Director of Finance<br>Cheryl Rice, Accounting Manager |
| Subject:      | Cash Commitment/Investment Report-Month Ended March 31, 2014                   |

# **Background**

Each month, staff presents to the Board an investment report for all monies in bank accounts and specific investment instruments. The total investments as of March 31, 2014 were \$27,689,432. The detailed listing of accounts is available upon request. The average rate of return for all investments is 0.568%. These investments comply with North Carolina General Statutes, Board written investment policies, and the District's Bond Order.

The attached investment report represents cash and cash equivalents as of March 31, 2014 do not reflect contractual commitments or encumbrances against said funds. Shown below are the total investments as of March 31, 2014 reduced by contractual commitments, bond funds, and District reserve funds. The balance available for future capital outlay is \$2.156.689.

| Total Cash & Investments as of 03/31/2014          |             | 27,689,432   |
|--|-------------|--------------|
| Less:  |             |              |
| Budgeted Commitments (Required to pay remaining    |             |              |
| FY14 budgeted expenditures from unrestricted cash) |             |              |
| Construction Funds                                 | (9,232,019) |              |
| Operations & Maintenance Fund                      | (4,745,183) |              |
|  |             | (13,977,202) |
| Bond Restricted Funds                              |             | (,,,,        |
| Bond Service (Funds held by trustee):              |             |              |
| Funds in Principal & Interest Accounts             | (2,952)     |              |
| Remaining Principal & Interest Due                 | (6,644,548) |              |
| Kemanning Trincipal & Interest Due                 | (0,0++,0+0) | (6,647,500)  |
| District Reserve Funds                             |             | (0,047,300)  |
|  | (200,020)   |              |
| Fleet Replacement                                  | (268,620)   |              |
| WWTP Replacement                                   | (488,284)   |              |
| Maintenance Reserve                                | (913,147)   |              |
|  |             | (1,670,051)  |
| District Insurance Funds                           |             |              |
| General Liability                                  | (359,357)   |              |
| Worker's Compensation                              | (343,227)   |              |
| Post-Retirement Benefit                            | (1,226,761) |              |
| Self-Funded Employee Medical                       | (1,308,645) |              |
|  | <u> </u>    | (3,237,990)  |
| Designated for Capital Outlay                      |             | 2,156,689    |
|  |             |              |

# **Staff Recommendation**

None. Information Only.

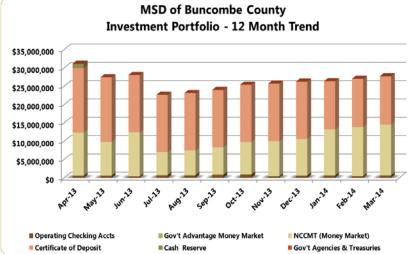
| Action Taken        |    |         |                   |  |
|---------------------|----|---------|-------------------|--|
| Motion by:          | to | Approve | Disapprove        |  |
| Second by:          |    | Table   | Send to Committee |  |
| Other:              |    |         |                   |  |
| Follow-up required: |    |         |                   |  |
| Person responsible: |    |         | Deadline:         |  |

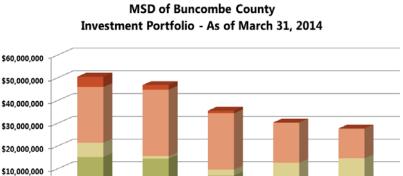
# Metropolitan Sewerage District of Buncombe County Investment Portfolio

|                        | Operating                | Gov't Advantage | NCCMT          | Certificate of | Cash    | Gov't Agencies |               |
|------------------------|--------------------------|-----------------|----------------|----------------|---------|----------------|---------------|
|                        | <b>Checking Accounts</b> | Money Market    | (Money Market) | Deposit        | Reserve | & Treasuries   | Total         |
| Held with Bond Trustee | \$-                      | \$-             | \$ 2,952       | \$-            | \$ -    | \$-            | \$ 2,952      |
| Held by MSD            | 646,171                  | 46,658          | 13,836,560     | 13,157,091     | -       |                | 27,686,480    |
|                        |                          |                 |                |                |         |                |               |
|                        | \$ 646,171               | \$ 46,658       | \$ 13,839,512  | \$ 13,157,091  | \$ -    | \$-            | \$ 27,689,432 |

| Investment Policy Asset Allocation      | Maximum Percent | Actual Percent |   |
|---|-----------------|----------------|---|
| U.S. Government Treasuries,             |                 |                |   |
| Agencies and Instrumentalities          | 100%            | 0.00%          | No significant changes in the investment portfolio as to makeup or total amount.      |
| Bankers' Acceptances                    | 20%             | 0.00%          |   |
| Certificates of Deposit                 | 100%            | 47.52%         | The District 's YTM of .55% is exceeding the YTM benchmarks of the                    |
| North Carolina Capital Management Trust | 100%            | 49.98%         | 6 month T-Bill and NCCMT Cash Portfolio.  |
| Checking Accounts:                      | 100%            |                | All funds invested in CD's, operating checking accounts, Gov't Advantage money market |
| Operating Checking Accounts             |                 | 2.33%          | are fully collaterlized with the State Treasurer.                                     |
| Gov't Advantage Money Market            |                 | 0.17%          |   |

\$0







# Board Meeting: Subject: Page -3-

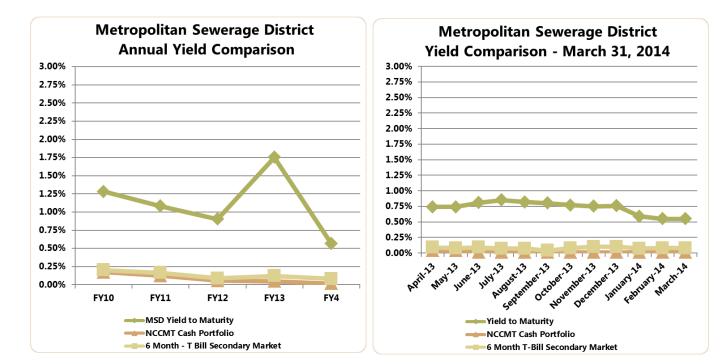
May 21, 2014 Cash Commitment/Investment Report-Month Ended March 31, 2014

### METROPOLITAN SEWERAGE DISTRICT INVESTMENT MANAGERS' REPORT At March 31, 2014

| Summary of Asset Transactions   |                  |                  |               |
|---------------------------------|------------------|------------------|---------------|
|                                 | Original         |                  | Interest      |
|                                 | Cost             | Market           | Receivable    |
| Beginning Balance               | \$<br>24,993,317 | \$<br>24,993,317 | \$<br>373,289 |
| Capital Contributed (Withdrawn) | 535,934          | 535,934          |               |
| Realized Income                 | 959              | 959              |               |
| Unrealized/Accrued Income       |                  | -                | 11,554        |
| Ending Balance                  | \$<br>25,530,210 | \$<br>25,530,210 | \$<br>384,843 |
|                                 |                  |                  |               |

| Value and Income by Maturity   |    |              |              |
|--------------------------------|----|--------------|--------------|
|                                | 0  | riginal Cost | Income       |
| Cash Equivalents <91 Days      | \$ | 12,373,119   | \$<br>6,065  |
| Securities/CD's 91 to 365 Days |    | 13,157,091   | \$<br>6,449  |
| Securities/CD's > 1 Year       |    | -            | \$<br>-      |
|                                | \$ | 25,530,210   | \$<br>12,513 |
|                                |    |              |              |

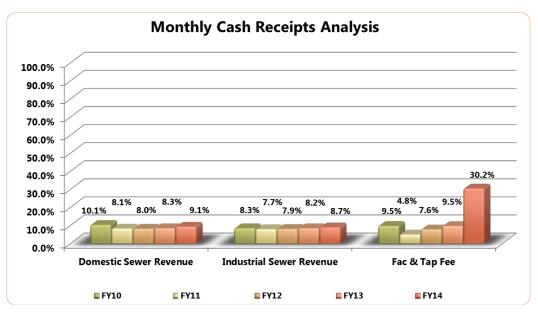
| Month End Portfolio Information |       |  |
|---------------------------------|-------|--|
| Weighted Average Maturity       | 209   |  |
| Yield to Maturity               | 0.55% |  |
| 6 Month T-Bill Secondary Market | 0.08% |  |
| NCCMT Cash Portfolio            | 0.01% |  |



**Board Meeting:** May 21, 2014 Cash Commitment/Investment Report-Month Ended March 31, 2014

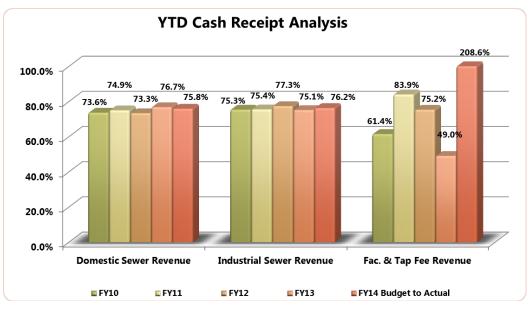
Subject: Page -4-

#### METROPOLITAN SEWERAGE DISTRICT ANALYSIS OF CASH RECEIPTS As of March 31, 2014



# **Monthly Cash Receipts Analysis:**

- Monthly domestic sewer revenue is considered reasonable based on timing of cash receipts in their respective fiscal periods.
- Monthly industrial sewer revenue is trending below budgeted expectations.
- Due to the unpredictable nature of facility and tap fee revenue, staff considers facility and tap fee revenue reasonable.

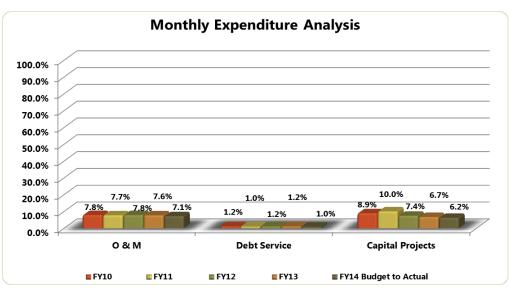


# **YTD Actual Revenue Analysis:**

- YTD domestic sewer revenue is considered reasonable based on historical trends.
- YTD industrial sewer revenue is trending below budgeted expectations.
- Due to the unpredictable nature of facility and tap fee revenue, staff considers facility and tap fee revenue reasonable.

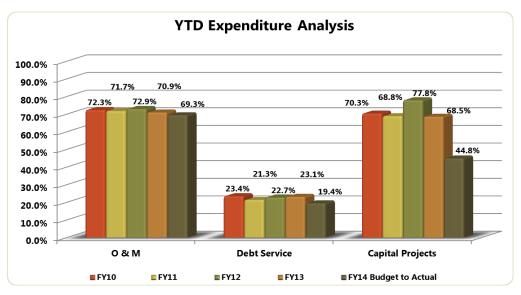
Subject: Page -5-

#### METROPOLITAN SEWERAGE DISTRICT **ANALYSIS OF EXPENDITURES** As of March 31, 2014



### **Monthly Expenditure Analysis:**

- Monthly O&M expenditures are considered reasonable based on historical trends and timing of expenditures in the current year.
- Due to the nature of the variable rate bond market, monthly expenditures can vary year to year. Based on current variable interest rates, monthly debt service expenditures are considered reasonable.
- Due to nature and timing of capital projects, monthly expenditures can vary from year to year. Based on the current outstanding capital projects, monthly capital project expenditures are considered reasonable.

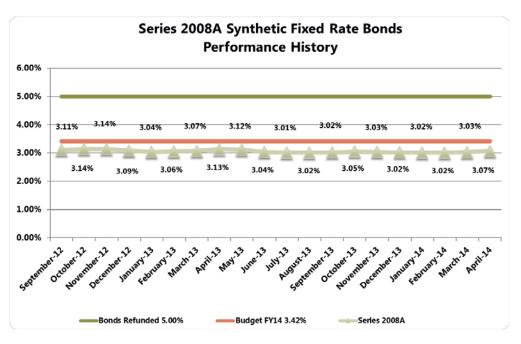


# **YTD Expenditure Analysis:**

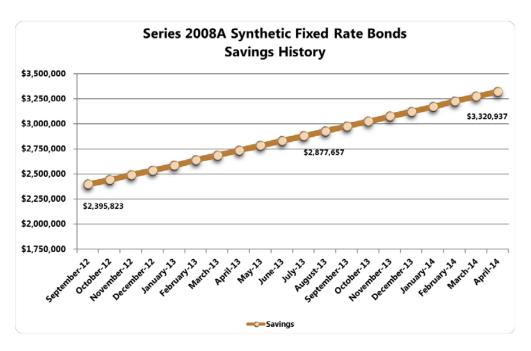
- YTD O&M expenditures are considered reasonable based on historical trends.
- Due to the nature of the variable rate bond market, YTD expenditures can vary year to year. Based on current variable interest rates, YTD debt service expenditures are considered reasonable.
- Due to nature and timing of capital projects, YTD expenditures can vary from year to year. Based on the current outstanding capital projects, YTD capital project expenditures are considered reasonable.

May 21, 2014 Cash Commitment/Investment Report-Month Ended March 31, 2014

# **Board Meeting:** Subject: Page -6-



#### **METROPOLITAN SEWERAGE DISTRICT** VARIABLE DEBT SERVICE REPORT As of April 30, 2014



#### Series 2008A:

- Savings to date on the Series 2008A Synthetic Fixed Rate Bonds is \$3,320,937 as compared to 4/1 fixed \* rate of 4.85%.
- Assuming that the rate on the Series 2008A Bonds continues at the current all-in rate of 4.0475%, MSD will achieve cash savings of \$4,730,000 over the life of the bonds.
- MSD would pay \$4,147,000 to terminate the existing Bank of America Swap Agreement. \*

# Metropolitan Sewerage District of Buncombe County BOARD ACTION ITEM

Meeting Date: May 21, 2014

Submitted By: Thomas E. Hartye, PE., General Manager

Prepared By: W. Scott Powell, CLGFO, Director of Finance

Subject:Consideration of Resolution adopting the Preliminary Budget for FY 2014-2015<br/>and Schedule of Sewer Rates & Fees

# **Background**

The District Budget process must comply with North Carolina General Statues and the MSD Revenue Bond Order. The Bond order requires that the District adopt its final budget on or before June 15 of each year. The North Carolina General Statutes required that an annual balanced budget ordinance, based upon expected revenues, along with a budget message, to be presented to the governing board no later than June 1 of each year.

# **Staff/Finance Committee Recommendations**

#### **BUDGET:**

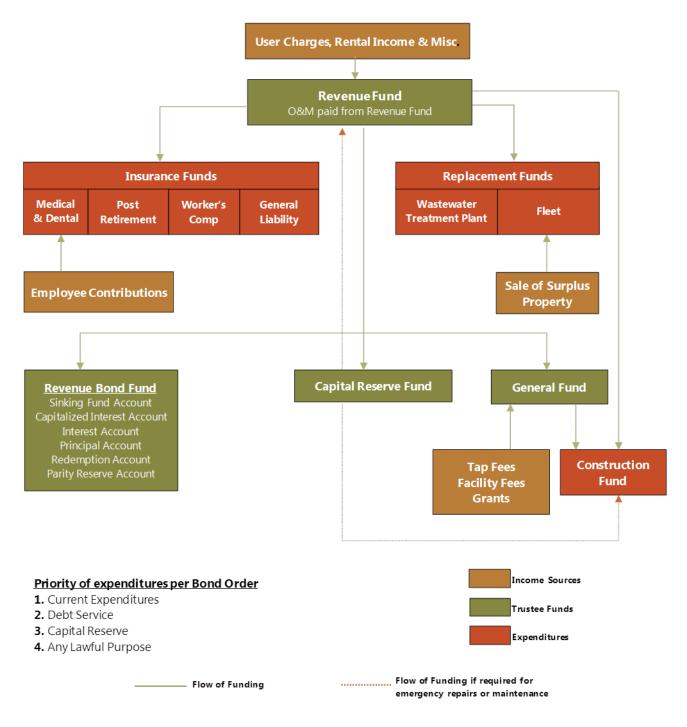
The Finance Committee unanimously approved staff's recommendation to forward to the Board for approval of the attached Proposed FY 2014-2015 Budget along with the Resolution.

#### **SEWER RATES & FEES:**

The Finance Committee unanimously approved staff's recommendation to forward to the Board for approval of the attached Proposed Schedule of Fees and Charges – FY2015.

| Action Taken        |    |           |                   |
|---------------------|----|-----------|-------------------|
| Motion by:          | to | Approve   | Disapprove        |
| Second by:          |    | Table     | Send to Committee |
| Other:              |    |           |                   |
| Follow-up required: |    |           |                   |
| Person responsible: |    | Deadline: |                   |

# **Flow of Funds Chart**



#### RESOLUTION ADOPTING FINAL BUDGET AND SEWER USE CHARGES FOR THE METROPOLITAN SEWERAGE DISTRICT OF BUNCOMBE COUNTY, NORTH CAROLINA FOR THE FISCAL YEAR July 1, 2014 THRU June 30, 2015

WHEREAS, the Board of Directors has reviewed the Operations and Maintenance, Bond, Reserves, and Construction Expenditures of the District and the sources of revenue and allocations (uses) of expenditures for the 2014-2015 fiscal year; and

#### NOW, THEREFORE, BE IT RESOLVED:

**1.** The following amounts are hereby appropriated in the Revenue Fund for the Operations and Maintenance of the District and for transfers to the debt service and general funds for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Operating and Maintenance Expenses             | \$        | 12,063,220       |
|--|-----------|------------------|
| Transfer to Insurance Accounts                 | \$        | 2,821,562        |
| Transfer to Fleet Replacement Reserve          | \$        | 400,000          |
| Transfer to Wastewater Treatment Plant Reserve | <u>\$</u> | 100,000          |
| Subtotal O&M                                   | \$        | 15,384,782       |
| Transfer to Debt Service Fund                  | \$        | 10,389,488       |
| Transfer to General Fund                       | <u>\$</u> | <u>9,265,885</u> |
|  | <u>\$</u> | 35,040,155       |

It is estimated that the following revenues will be available in the Revenue Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Domestic User Fees                      | \$        | 28,445,115       |
|---|-----------|------------------|
| Industrial User Fees                    | \$        | 1,835,438        |
| Billing and Collection Fees             | \$        | 725,702          |
| Investment Interest                     | \$        | 336,745          |
| Reimbursement for Debt Service from COA | \$        | 37,000           |
| Rental Income                           | \$        | 68,742           |
| Appropriated Net Position               | <u>\$</u> | <u>3,591,413</u> |
|   | \$        | 35,040,155       |

**2.** The following amounts are hereby appropriated in the General Fund for the transfers to the construction fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer into Construction $\underline{a}$ <u>12,046,060</u> | Transfer into Construction | <u>\$</u> | 12,046,060 |
|--|----------------------------|-----------|------------|
|--|----------------------------|-----------|------------|

It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Facility and Tap Fees      | \$        | 1,355,000  |
|----------------------------|-----------|------------|
| Investment Income          | \$        | 5,000      |
| Transfer from Revenue Fund | \$        | 9,265,885  |
| Appropriated Net Position  | <u>\$</u> | 1,420,175  |
|                            | <u>\$</u> | 12,046,060 |

**3.** The following amounts are hereby appropriated in the Construction Fund for Capital Improvement Plan expenditures for the fiscal year beginning July 1, 2014 and ending June 30, 2015.

| Capital Improvements Projects | <u>\$</u> | 22,760,555 |
|-------------------------------|-----------|------------|
|-------------------------------|-----------|------------|

It is estimated that the following revenues will be available to the Construction Fund for the Fiscal year beginning July 1, 2014 and ending June 30, 2015.

| Investment Income          | \$        | 75,000     |
|----------------------------|-----------|------------|
| Transfer from General Fund | \$        | 12,046,060 |
| Appropriated Net Position  | \$        | 10,639,495 |
|                            | <u>\$</u> | 22,760,555 |

**4.** The following amounts are presented as the financial plan for the Internal Service Funds used to provide insurance services. Estimated operating expenditures for the fiscal year beginning July 1, 2014 and ending June 30, 2015 are:

| Operating Expenditures | \$<br>3,463,138 |
|------------------------|-----------------|
|                        |                 |

It is estimated that the following revenues will be available in the Insurance Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer in from the Revenue Fund       | \$        | 2,821,562 |
|---|-----------|-----------|
| Investment Income                       | \$        | 15,500    |
| Employee/Retirees Medical Contributions | \$        | 417,800   |
| Appropriated Net Position               | <u>\$</u> | 208,276   |
|   | <u>\$</u> | 3,463,138 |

**5.** The following amounts are presented as the Financial Plan in the Fleet Replacement Fund for the Internal Service Fund serving as capital equipment expenditures for the fiscal year beginning July 1, 2014 and ending June 30, 2015 are estimated as follows:

| Capital Equipment | \$<br>269,550 |
|-------------------|---------------|
| • • •             |               |

It is estimated that the following revenues will be available in the Fleet Replacement Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer in from the Revenue Fund | \$        | 400,000   |
|-----------------------------------|-----------|-----------|
| Sale of Surplus Property          | \$        | 35,803    |
| Investment Income                 | \$        | 4,511     |
| Contributions to Net Position     | <u>\$</u> | (170,764) |
|                                   | <u>\$</u> | 269,550   |

**6.** The following amounts are presented as the Financial Plan in the Wastewater Treatment Plant Replacement Fund for the internal service fund designated as expenditures for the fiscal year beginning July 1, 2014 and ending June 30, 2015 are estimated as follows:

| Capital Equipment | \$<br>227,500 |
|-------------------|---------------|
|                   |               |

It is estimated that the following revenues will be available in the Wastewater Treatment Plant Replacement Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer in from the Revenue Fund | \$        | 100,000 |
|-----------------------------------|-----------|---------|
| Investment Income                 | \$        | 4,409   |
| Appropriated Net Position         | <u>\$</u> | 123,091 |
|                                   | <u>\$</u> | 227,500 |

**7.** The following amounts are hereby appropriated in the Debt Service Fund for principal and interest payments for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

 Debt Service
 \$
 10,389,488

It is estimated that the following revenues will be available in the Debt Service Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer in from the Revenue Fund | \$<br>10,389,488 |
|-----------------------------------|------------------|
| Investment Income                 | \$<br>50         |
| Contributions to Net Position     | \$<br>(50)       |
|                                   | \$<br>10,389,488 |

- **8.** That the Board of the Metropolitan Sewerage District does hereby approve an increase in the Budgets to the amount necessary to reflect any contributions to the Debt Service Reserve Fund or Capital Reserve Fund as determined by the Bond Trustee to be necessary to comply with covenants in the Bond Order.
- **9.** The General Manager is hereby authorized to transfer appropriations as contained herein under the following conditions:
  - a. He may transfer amounts without limitation between departments in a fund.
  - b. He may transfer any amounts within debt service and reserve funds designated as excess by the Trustee into another fund.
- **10.** That the attached schedule of fees and charges be adopted as effective July 1, 2014.
- **11.** That this resolution shall be entered in the minutes of the District and within five (5) days after its adoption, copies thereof are ordered to be filed with the Finance and Budget Officer and Secretary of the Board as required by G.S. 159-13 (d).

Adopted this 21st day of May 2014

M. Jerry VeHaun, Chairman Metropolitan Sewerage District of Buncombe County, North Carolina

Attest:

Jackie Bryson Secretary/Treasurer

## Schedule of Rates & Fees – FY2015

|   |         | ADOPTED           |          | PROPOSED        |
|---|---------|-------------------|----------|-----------------|
|   |         | FY14 RATE         |          | FY15 RATE       |
| Collection Treatment Charge                                   |         |                   |          |                 |
| Residential & Commercial Volume Charges (per CCF) Inside      | \$      | 4.08              | \$       | 4.18            |
| Industrial Volume Charges (per CCF) Inside                    | \$      | 3.195             | \$       | 3.439           |
| Industrial Surcharge for BOD (per lb., BOD >220 mg/l) Inside  | \$      | 0.341             | \$       | 0.334           |
| Industrial Surcharge for TSS (per lb., TSS >220 mg/l) Inside  | \$      | 0.267             | \$       | 0.264           |
| Residential & Commercial Volume Charges (per CCF) Outside     | \$      | 4.09              | \$       | 4.19            |
| Industrial Volume Charges (per CCF) Outside                   | \$      | 3.205             | \$       | 3.449           |
| Industrial Surcharge for BOD (per lb., BOD >220 mg/l) Outside | \$      | 0.341             | \$       | 0.334           |
| Industrial Surcharge for TSS (per lb., TSS >220 mg/l) Outside | \$      | 0.267             | \$       | 0.264           |
|   |         |                   |          |                 |
| Base Meter/Maintenance Charge & Billing Fee 5/8"              | \$      | 6.28              | \$       | 6.44            |
| 3/8   | ¢<br>Þ  | 9.15              | .⊅<br>\$ | 9.38            |
| 5/4 1"  | ¢<br>¢  | 9.15              | ⊅<br>\$  | 9.58<br>16.63   |
| 1<br>1 1/2"   | ¢<br>¢  | 37.15             | .⊅<br>\$ | 38.08           |
| 2"  | ¢<br>Þ  | 65.71             | .⊅<br>\$ | 67.35           |
| 2<br>3"   | ¢<br>¢  | 145.73            | .⊅<br>\$ | 149.37          |
| 4"  | ф<br>¢  | 260.04            | \$       | 266.54          |
| 6"  | ¢<br>¢  | 585.79            | \$       | 600.43          |
| 8"  | ф<br>¢  | 1,040.15          | \$       | 1,066.15        |
| 10"   | ۹<br>\$ | 1,628.80          | \$       | 1,669.52        |
| Billing Fee (per bill)  | پ<br>\$ | 2.25              | \$       | 2.29            |
|   |         |                   |          |                 |
| Sewer Facility Fees   |         |                   |          |                 |
| Residential   |         |                   |          |                 |
| Per Unit (non-mobile home)                                    | \$      | 2,500             | \$       | 2,500.00        |
| Mobile Home   | \$      | 1,740             | \$       | 1,740.00        |
| Affordable Housing  | \$      | 670               | \$       | 670.00          |
| Nonresidential (modifiable per economic development waiver)   |         |                   |          |                 |
| 5/8"  | \$      | 2,500             | \$       | 2,500.00        |
| 3/4"  | \$      | 2,830             | \$       | 2,830.00        |
| 1"  | \$      | 5,560             | \$       | 5,560.00        |
| 1 1/2"  | \$      | 11,350            | \$       | 11,350.00       |
| 2"  | \$      | 20,000            | \$       | 20,000.00       |
| 3"  | \$      | 45,000            | \$       | 45,000.00       |
| 4"<br>  | \$      | 87,500            | \$       | 87,500.00       |
| 6"<br>0"  | \$      | 225,400           | \$       | 225,400.00      |
| 8"  | \$      | 237,500           | \$       | 237,500.00      |
| Additions < 1,400 GPD   | \$      | 870               | \$       | 870.00          |
| Additions over 1,400 GPD                                      | Ba      | ised on flow rate | E        | Based on flow   |
|   |         | & meter size      | rat      | te & meter size |

## Schedule of Rates & Fees - FY2015

|  |          | ADOPTED      |          | PROPOSED        |
|--|----------|--------------|----------|-----------------|
|  |          | FY14 RATE    |          | FY15 RATE       |
|  |          |              |          |                 |
| Sewer Tap Fees<br>Tap installed by MSD                                       | ¢        | 650          | \$       | 650.00          |
| Additional Charge for Pavement Disturbance                                   | \$<br>\$ | 2,200        | .⊅<br>\$ | 2,200.00        |
| Additional Charge for Boring   | ¢        | 2,200<br>N/A | 4        | 2,200.00<br>N/A |
| Refund if Boring avoids pavement disturbance                                 | \$       | (1,300)      | \$       | (1,300.00)      |
| Inspection Fee for Developer-Installed Tap                                   | \$       | (1,500)      | \$       | 140.00          |
|  | Ψ        | 110          | *        | 210.00          |
| Manhole Installation/Replacement   |          |              |          |                 |
| Cost per foot  | \$       | 250          | \$       | 250.00          |
| Pavement replacement (if required)   | \$       | 1,800        | \$       | 1,800.00        |
|  |          |              |          |                 |
| Other Fees   |          |              |          |                 |
| Allocation Fee   | \$       | 170          | \$       | 170.00          |
| Non-Discharge Permit   | \$       | 200          | \$       | 200.00          |
| Plan Review Fee  | \$       | 450          | \$       | 450.00          |
| Plan re-review Fee   | \$       | 350          | \$       | 350.00          |
| Final Inspection   | \$       | 350          | \$       | 350.00          |
| Pump Station Acceptance Fee  |          | Note 1       |          | Note 1          |
| <b>Note 1</b> See policy for details of computation of O&M and equipment     |          |              |          |                 |
| replacement costs for upcoming 20 years; 50% discount for affordable housing |          |              |          |                 |
| Bulk Charges   |          |              |          |                 |
| Volume Charge for Septic Haulers (per 1000 Gal.)                             | \$       | 45.00        | \$       | 45.00           |
| Biochemical Oxygen Demand >220 mg/l (per lb.)                                | ې<br>\$  | 0.341        | \$       | 0.334           |
| Total Suspended Solids >220 mg/l (per lb.)                                   | ې<br>\$  | 0.267        | .₽<br>\$ | 0.264           |
|  | Ψ        | 0.207        | *        | 0.204           |
| Returned Check Charge  |          |              |          |                 |
| Returned Check (per event)   | \$       | 25.00        | \$       | 25.00           |
| Dishonored Draft (per event)   | \$       | 25.00        | \$       | 25.00           |
|  |          |              |          |                 |
| Copy/Printing Fees/Miscellaneous (each)                                      |          |              |          |                 |
| 8x11 first print of standard GIS inquiry                                     | \$       | 1.00         | \$       | 1.00            |
| 8x14 first print of standard GIS inquiry                                     | \$       | 1.00         | \$       | 1.00            |
| 11x17 first print of standard GIS inquiry                                    | \$       | 2.00         | \$       | 2.00            |
| 24x36 first print of standard GIS inquiry                                    | \$       | 7.00         | \$       | 7.00            |
| 34x44 first print of standard GIS inquiry                                    | \$       | 12.00        | \$       | 12.00           |
| 36x48 first print of standard GIS inquiry                                    | \$       | 14.00        | \$       | 14.00           |
| 8x11 or 8x14 copies after first print  | \$       | 0.11         | \$       | 0.11            |
| 11x17 copies after first print   | \$       | 0.20         | \$       | 0.20            |
| 24x36 copies after first print   | \$       | 0.94         | \$       | 0.94            |
| 34x44 copies after first print   | \$       | 1.76         | \$       | 1.76            |
| 36x48 copies after first print   | \$       | 2.03         | \$       | 2.03            |
| Foam Core mounting per sq. foot  | \$<br>¢  | 3.00         | \$       | 3.00            |
| Data CD  | \$       | 30.00        | \$       | 30.00           |
| Shipping for CD<br>Permit Decels for Septic Haulers                          | \$<br>¢  | 5.00         | \$<br>¢  | 5.00            |
| Permit Decals for Septic Haulers   | \$       | 50.00        | \$       | 50.00           |



Metropolitan Sewerage District of Buncombe County, NC

Metropolitan Sewerage District of Buncombe Count Preliminary Budget

## FY 2014-2015 Preliminary Budget for Metropolitan Sewerage District of Buncombe County, North Carolina

Asheville, North Carolina



2028 Riverside Drive W H Mull Building Asheville, North Carolina 28804 Phone: (828) 254-9646 Fax: (828) 232-5530 Thomas E. Hartye, P.E., General Manager W. Scott Powell, CLGFO, Director of Finance

Website: www.msdbc.org

## **Principal Officials**

| Board Member                          | Representative of              |
|---------------------------------------|--------------------------------|
| M. Jerry VeHaun, Chairman             | Town of Woodfin                |
| Jackie W. Bryson, Secretary/Treasurer | Woodfin Sanitary Water & Sewer |
| Matt Ashley, Jr.                      | Town of Montreat               |
| Joe Belcher                           | County of Buncombe             |
| Ellen Frost                           | County of Buncombe             |
| E. Glenn Kelly                        | Town of Biltmore Forest        |
| Esther Manheimer                      | City of Asheville              |
| Chris Pelly                           | City of Asheville              |
| Al P. Root                            | Town of Weaverville            |
| Bill Russell                          | City of Asheville              |
| Bill Stanley                          | County of Buncombe             |
| Robert C. Watts                       | Town of Black Mountain         |

| Legal Counsel           | Auditing Firm                     | Engineer of Record  |
|-------------------------|-----------------------------------|---------------------|
| Roberts & Stevens, P.A. | Cherry, Bekaert & Holland, L.L.P. | McGill & Associates |

| General Manager      | Director of Finance    |
|----------------------|------------------------|
| Thomas E. Hartye, PE | W. Scott Powell, CLGFO |

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## Introduction



## Metropolitan Sewerage District

OF BUNCOMBE COUNTY, NORTH CAROLINA

May 21, 2014

Members of the Board Metropolitan Sewerage District of Buncombe County, North Carolina W. H. Mull Building 2028 Riverside Drive Asheville, North Carolina 28804

**Subject:** FY14-15 Budgets and Proposed Sewer Rates

Dear Members of the Board,

We respectfully present the FY15 Budget for the Metropolitan Sewerage District of Buncombe County, North Carolina. The budget incorporates staff recommendations presented to and accepted by the Personnel Committee, which met on April 29, 2014, the Capital Improvement Program Committee, which met on May 1, 2014, and the Finance Committee, which met on May 14, 2014.

We have developed the FY15 Budget to advance the organization's mission "to provide wastewater collection and treatment to its users which promotes the health and safety of affected citizens in the most effective and efficient manner possible today and in the future". The following Operational and Capital budget is designed to provide services meeting or exceeding all state regulations and Bond Order covenants with which the District must comply, with any rate changes to be at the lowest responsible level.

#### **Current Year Highlights**

In FY14, the District's domestic and industrial revenue is expected to meet budgeted projections. While some light and medium commercial consumers are still feeling the effects of the recession, the District continues to achieve growth in the number of residential customers.

By effectively controlling the increase in operating expenditures and strategically planning the timing of CIP projects, the District has been able to limit the proposed rate increase to 2.5% for the upcoming year. Additionally, the District's long-range business plan incorporates these changes and projects that future rate increases will approximate 2.5% for the remaining nine (9) years.

This budget continues several recent initiatives to maintain the District's overall strategy of keeping collection lines and the plant functioning effectively while rehabilitating significant portions of aging infrastructure. The most important goal remains meeting all regulatory permit requirements including the reduction of sanitary sewer overflows (SSOs).

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The Systems Services Department continues to expand its participation in sewerline rehabilitation and replacement efforts to minimize SSOs. Goals for FY15 include utilizing Infrastructure Rehabilitation System (IRS) lining, pipe bursting, and dig-and-replacement construction to rehabilitate and replace at least 20,000 linear feet, while providing preventative maintenance for approximately 500,000 linear feet of the system by employing in-house jet wash cleaning and both chemical and mechanical root control. In addition, the Systems Services Department will manage the District's Right-of-Way maintenance program whereby easements will be periodically cleared or mowed.

The Wastewater Treatment Plant is continuing systematic improvements as part of the District's detailed Facilities Management Plan. In FY15, the District will initiate an update of the District's facilities plan in addition to prepare for future increased regulations.

#### **Operating Budget**

The proposed \$15.4 million Operating Budget represents routine expenditures and capital equipment acquisitions needed for the day-to-day operations of the District. Highlights of significant components and changes include:

- Compensation and Benefits—The staff and employees considered salary and health insurance increases together as part of a comprehensive compensation package.
  - A 2.5% salary adjustment—CPI increased 1.5% for the last twelve-month period; Division Directors in conjunction with Employee Advisory Committee have requested a cost of living increase to keep pace with industry salary increases as well as to encourage retention of valued employees. The Personnel Committee has recommended a wage increase, which has an \$117,000 net impact on current year expenditures.
  - A 0% increase in funding for Self-Insured Medical Plan—During FY12/FY13, staff worked with the Employee Advisory Committee and initiated a top to bottom review of our existing broker and medical insurance providers. The effort has resulted in substantial savings in brokerage fees, drug cost, reinsurance savings, and the opportunity to further reduce medical insurance service costs to employees. The two groups continue to work on a long-term strategic plan to address controllable medical issues. Staff has been able to hold employer contributions to FY13 levels to cover estimated medical expenses of the plan while maintaining prudent reserves for future claims. This has a \$0 impact on current year expenditures.
  - Funding for Post-Employment Health Benefit—Starting in FY09, GASB 45 required recognition of cost for Post-Employment Health Benefits. An actuarial study was done in the current year, which stated that FY15 funding should be \$265,700. Current funding has

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been implemented into the proposed FY15 budget and the current business plan and represents 1.7% of total operations.

Materials, Supplies, and Service expenditures increased 4.2% over prior year—The District has made a concerted effort to hold materials, supplies, and services cost close to the prior year's level, taking into account inflationary cost increases. The District has increased specific line items to address regulatory and operational needs. Discretionary expenditures have been limited where practicable. This has a \$253,000 impact on current year expenditures.

#### **Capital Improvement Program**

The District prepares a ten-year Capital Improvement Program as required by its State Collection System Permit and the Consolidation Agreements. The estimated construction expenditure for FY15 is \$22.8 million, which is comprised of an estimated \$21.6 million in construction, \$200,000 of reimbursement and \$1 million in contingency. A detailed list of individual projects and planned expenditures by year was presented at the May 1, 2014 CIP meeting.

The Board has consistently financed its Capital Improvement Program through revenue bonds and pay-as-you-go moneys. As of June 30, 2014, the District will have \$106.9 million in outstanding revenue bond debt, with total debt service of \$10.4 million due before the end of the fiscal year. Unlike counties and cities, the District does not have a legally mandated debt limit. However, the District does have a rate covenant. The covenant requires the District to set rates and charges so that income available for debt service will not be less than 120% of fiscal year debt service requirement.

#### > Collection System Capital Improvements

MSD has initiated a major program to rehabilitate its Wastewater Collection System. This program will conform to the North Carolina Department of Environmental and Natural Resources (NCDENR) Collection System Permit requirements, and will improve the operational performance and extend the life of the collection system. The estimated cost over a 10-year period is approximately \$185.9 million. This Permit ushers in a change in focus of the District's Capital Improvement Plan. In the previous decade, efforts had been directed to expediting completion of certain projects identified by the member agencies and assumed by the District during the consolidation process. For example, construction of the 23.8-mile North Swannanoa Interceptor begun in 1993 was completed during FY2004 at a cost in excess of \$44 million. Now that most of these "consolidation" projects have been completed, our focus has been redirected to rehabilitation of the State-mandated 250,000 feet of sewerline every five (5) years and other projects identified in the Master Plan.

This rehabilitation has been made more cost-effective by the development of the Pipe Rating Program. Pipe Rating is a proactive planning tool, which utilizes Closed Circuit Television (CCTV) information, a GIS database, and actual maintenance history to view, rate, and computer-score pipe segments based on a number of factors.

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These factors, for any given manhole-to-manhole segment, include maintenance work order history, number, and severity of defects, and record of overflows on that segment, and are combined to yield a rating useful for prioritizing rehabilitation efforts.

Pipe Rating minimizes costs by helping the District focus rehabilitation dollars where they are needed most, rather than the previous replacement of collector lines throughout an entire basin. In recognition of this innovative program, the Association of Metropolitan Sewerage Agencies (AMSA) awarded the District one of only two 2003 National Environmental Achievement Awards.

Major projects for FY15 include the \$1.3 million Broadview Avenue with over 4,524 linear feet, \$634,400 Crockett Road with over 2,562 linear feet, \$816,00 Mount Vernon Place Phase 2 with over 2,476 linear feet, \$759,900 Old US-70 at Pine Circle with over 2,779 linear feet, and \$955,000 Shadowlawn Drive Phase 1, with over 4,122 linear feet. In FY15 Treatment Plant incinerator upgrades are scheduled to cost \$3.1 million. These are in addition to numerous smaller projects completed throughout the collection system. Further details are available in the CIP section of the budget document.

The District's Collection System Master Plan addresses the orderly extension of the District's collection system into future service areas. The plan has been prepared in close cooperation with the District's member agencies and regional stakeholders. The land use policies and zoning regulations of each agency were used for land usage, growth projections/densities, and line locations. For areas outside of corporate or jurisdictional limits, Buncombe County's proposed Zoning Ordinance has played an integral role in defining future service areas.

The plan will serve as a basis to ensure that the sewer system will be extended in an orderly fashion, and is done so in accordance with the planning policies of the various local governments within the District's service area.

#### > Wastewater Treatment Plant Capital Improvements

During FY07, a Treatment Facilities Plan was completed for the Water Reclamation Facility. Although there has been no major increase in flow, some equipment at the Facility was reaching the end of their useful life. Consulting engineers met with staff to evaluate current operations and equipment and to prepare recommendations for maintenance and improvements.

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Four (4) of the major projects recommended are completed:

- Grit and Grease Removal—Grit and grease facilities were not working effectively and were causing problems with downstream processes. This process was rehabilitated during FY08 by both WRF maintenance staff and contractors at a cost of \$554,000. This represents approximately 10% of the cost to completely replace the equipment.
- Intermediate Pumps—These aging pumps are hydraulically driven which is highly inefficient, and there is concern of contaminating the effluent with hydraulic fluid should the system leak. The FY07 Facilities Plan called for installing new variable-speed electric pumps. The cost of replacing the aging pumps will be approximately \$2.5 million. The project was completed in FY11.
- Secondary Microscreens—Rusty and no longer performing satisfactorily, this equipment has become an operational and maintenance headache. Being the critical barrier between the WRF and the river, the secondary microscreens have been scheduled for replacement. Total cost of the project is estimated to be \$10.4 million. The project was completed in FY13.
- Plant Electrical System Upgrade—The upgrade including adding an additional transmission feed as well as transformers at the Progress Energy substation, increasing the back-up generation at the Plant from 2MW to 4MW, and constructing back-up electrical feeds to unit processes throughout the Plant. The cost of the project is estimated at \$2.2 million. The project will be completed at the end of FY13.

In addition, many other improvements have been made throughout the Plant and Hydroelectric Facility. The District is currently updating the Treatment Plant Facilities Plan with results being available by the end of the fiscal year.

#### **Impact of CIP on Operations**

For most municipal and county governments, capital improvements often result in higher operating costs. For example, larger buildings increase utility expenses, and new facilities such as libraries or swimming pools involve hiring additional staff. The opposite holds true for the District.

Through major rehabilitation projects to the sewer collection system, the District is expected to realize a modest cost reduction in wastewater treatment operations by reducing infiltration of groundwater and inflow of surface water into the sewer system. Mud and grit, which accompany infiltration/inflow will also be reduced, thereby increasing the life of pumps and other treatment equipment adversely effected by abrasion.

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Other savings are realized from capital expenditures as new or rehabilitated sewer lines also require less maintenance and are not as susceptible to frequent blockages and overflows as older and smaller lines.

The District's major environmental responsibility is reduction of Sewer System Overflows (SSOs). Staff has estimated the average cost of responding to an SSO to be approximately \$2,175. During FY 2000, the District experienced more than 289 SSOs, which have been reduced to less than 30 in recent years. Thus, the District has been able to focus approximately \$500,000 additional dollars annually on preventative maintenance as opposed to responding to spill events.

Moreover, the North Carolina Department of Environment and Natural Resources has the discretion to levy fines up to \$25,000 per day per SSO if the District does not follow through on renovations and rehabilitations planned for areas identified as requiring capital improvements. Therefore, the CIP has a positive impact on operations by reducing repair and replacement while avoiding environmental penalties.

#### Sewer Rate Increase

Staff recommends a 2.5% increase in domestic sewer rates and meter fees for FY15, including a previously approved plan to achieve flow rate parity between industrial and domestic users. This amount is in line with past increases. We believe this rate increase is prudent under the current economic situation and is necessary to provide for the following District responsibilities and objectives:

- Meet current and future regulations at the Water Reclamation Facility and for the Collection System
- Replace and rehabilitate approximately 50,000 linear feet of sewer mains a year
- Debt coverage ratio attractive to investors and rating agencies
- Support of the pay-as-you-go element of the CIP in addition to bonds
- Continue with goal of periodic smaller rate increases in lieu of large increase in future years
- Adequate current funding and maintenance of prudent reserves for Self-Insured Medical and Dental Plan

In the past, the MSD Board has endeavored to keep rate increases to a minimum. The District's Bond Order requires sewer rates be set to ensure that the excess of revenues over current expenditures is at least 120% of debt service. Additionally, the Board balances the bond order requirements while maintaining all regulatory and fiduciary responsibilities.

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Domestic sewer rates for the past five years as well as FY15 are shown below:

|                                   | FY10    | FY11    | FY12    | FY13    | FY14    | FY15    |
|-----------------------------------|---------|---------|---------|---------|---------|---------|
| Rate Increase %                   | 3.75%   | 3.5%    | 3.0%    | 2.5%    | 2.5%    | 2.5%    |
| Meter, Maintenance & Billing Fees | \$6.64  | \$6.87  | \$7.05  | \$8.34  | \$8.53  | \$8.73  |
| Flow Rate (per ccf)               | \$3.64  | \$3.77  | \$3.88  | \$3.98  | \$4.08  | \$4.18  |
| Avg. Monthly Bill (5ccf)          | \$24.84 | \$25.72 | \$26.45 | \$27.14 | \$27.81 | \$28.49 |

#### **Distinguished Budget Award**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Metropolitan Sewerage District of Buncombe County, North Carolina for its annual budget for the fiscal year beginning July 1, 2013. This is the seventeenth consecutive year that the MSD has received this award. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our FY15 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

#### In Closing

The Budget represents the combined efforts and guidance of the Board, its Committees and staff. A special thanks to Teresa Gilbert for assembling the budget documents, Ed Bradford, CIP Director, and Sharon Walk for assembling the CIP Section of the Budget, and to Peter Weed for updating the sewer rate projections. We look forward to working with you, staff, and our ratepayers as we implement this financial plan and policy document.

Respectfully submitted,

Thomas E. Hartye, PE General Manager

W. Scott Powell, CLGFO Director of Finance

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# **Policies & Budget Process**

## **Budget Process**

#### **Budgetary Adoption**

The District budget process must comply with North Carolina General Statutes and the MSD Revenue Bond Order as amended to date. The Bond Order requires that the District adopt its final budget on or before June 15 of each year. North Carolina General Statutes mandate an annual balanced budget ordinance based upon expected revenues, along with a budget message, to be presented to the governing board no later than June 1 and mandates a public hearing be held. The Bond Order calls for a preliminary budget hearing 30 days prior to adoption if requested by a certain percentage of bondholders. The budget calendar is designed to provide for input by all stakeholders into a systematic and deliberate process.

For the Operations and Maintenance Budget, the process begins with the mission statement as approved by the Board. Each Division or section of the District develops a specific mission statement setting forth its role in supporting the overall mission of the District. Next, key responsibilities are defined for each unit, with associated goals and objectives. To evaluate progress, performance measures are identified and tracked for the previous three years. Once the District staff develops the operational activities required to implement the mission-directed strategies, necessary resources can be quantified and presented in a budgetary format.

Because payroll and benefits represent such a large proportion of expenditures, and because an experienced and appropriately compensated, well-trained staff is necessary to accomplish the District's mission, extra effort is made to ensure salaries and benefits are competitive without being excessive. To this end, a human resources consultant prepares a salary survey every three to five years that compares District pay scales with other utilities and governmental entities in the area. During those years a consultant is not retained, the Human Resources Director and other staff take surveys among regional governments and wastewater utilities of intended increases and types/levels of benefits considered. After reviewing comparative data, the Finance and Personnel Committees take an active role in ratifying increases of cost of living and merit pay, as well as contributions to health insurance and other employee benefit programs. Before approval of any new positions, the Board must be convinced of the cost-benefit, efficiency, and programmatic benefit.

The Capital Budget incorporates short-term improvements mandated by the State-issued Collection System Permit with long-term needs identified and prioritized by the 20-year Wastewater System Master Plan to handle wet-weather flow conditions, to improve the performance at the wastewater treatment plant, and to prepare the system to handle expected future wastewater flows. Engineering staff prepare annual estimates of expenditures over the life of projects in a proposed timetable for construction in a 10-year Capital Improvement Plan (CIP).

Meanwhile, Administrative staff prepares an update of the District's ten-year financial forecast based on estimated revenues, expenditures, and debt issuance, which is integrated with the 10-year CIP, along with projections for fleet and wastewater plant replacement funds.

## Budget Process (continued)

The effect of current expenditures on cash flows and debt coverage ratios are verified for adequacy, and any indicated adjustments to expenditures are made to sustain services within the desired user rate levels, which are set annually in connection with budget adoption.

#### **Budget Administration**

The Budget Resolution is adopted at the fund level and allows for the carry forward of encumbered contracts and purchase orders from the previous fiscal year. This budget book illustrates the initial allocations among departments and between line items for authorized expenditures not including carryover amounts. Authority for modifying these allocations varies.

The General Manager has the authority to transfer amounts between departments within a fund without limitation. Division Directors may transfer amounts between line items and sections within their departments without limitation.

The entire allocation is available at the beginning of the year, and the unexpended balance will remain available during the year, unless otherwise limited by the General Manager and Director of Finance due to cash flow considerations.

Several strategies are used to monitor expenditures throughout the year. The General Manager and Division Directors receive monthly expenditure reports, which compare actual to budgeted amounts for the period and for the year to date. In addition, the procurement software is designed to require approval from the General Manager or Director of Finance if the line item has insufficient funds to cover the requisition or if the expenditure is over a certain amount. Purchasing staff make periodic reviews of outstanding inventory levels, requisitions, and purchase orders to update available line item balances.

#### Budget Amendment

Budget Amendments require approval by the Board of Directors and as such are submitted through the agenda process for consideration at a regularly scheduled Board meeting.

## **Budget Calendar**

|         |         | Α        | PRI             | L        |          |          | DATE     | ΤΙΜΕ      | SUBJECT  |
|---------|---------|----------|-----------------|----------|----------|----------|----------|-----------|--|
| S       | Μ       | Т        | W               | Т        | F        | S        |          |           |  |
|         |         | 1        | 2               | 3        | 4        | 5        | April 29 | 9:00 a.m. | Personnel Committee Meeting  |
| 6       | 7       | 8        | 9               | 10       | 11       | 12       |          |           | Cost of Living & Merit Pay   |
| 13      | 14      | 15       | 16              | 17       | 18       | 19       |          |           |  |
| 20      | 21      | 22       | 23              | 24       | 25       | 26       |          |           | Benefit Allocations  |
| 27      | 28      | 29       | 30              |          |          |          |          |           |  |
|         |         |          |                 |          |          |          | May 1    | 8:30 a.m. | CIP Committee Meeting  |
|         |         | ſ        | ΜΑΥ             | 1        |          |          |          |           | Update of Ten-Year Capital   |
| S       | Μ       | Т        | W               | Т        | F        | S        |          |           | Improvement Program  |
|         |         |          |                 | 1        | 2        | 3        |          |           | <ul> <li>Update Construction Program</li> <li>Financing</li> </ul> |
| 4       | 5       | 6        | 7               | 8        | 9        | 10       |          |           | 2014-2015 Construction Fund Budget                                 |
| 11      | 12      | 13       | 14              | 15       | 16       | 17       |          |           |  |
| 18      | 19      | 20       | 21              | 22       | 23       | 24       | May 14   | 9:00 a.m. | Finance Committee Meeting  |
| 25      | 26      | 27       | 28              | 29       | 30       | 31       |          |           | Nine Month Revenue/Expenditure<br>Report                           |
| _       |         |          |                 |          |          |          |          |           | Self-Funded Medical & Dental<br>Program                            |
| S       | Μ       | J<br>T   | U N I<br>W      | E<br>T   | F        | S        |          |           | Proposed FY15 Construction Fund<br>Budget                          |
| 1       | 2       | 3        | 4               | 5        | 6        | 7        |          |           | Proposed FY15 Operating Budget &<br>Sewer Rates                    |
| 8<br>15 | 9<br>16 | 10<br>17 | <b>11</b><br>18 | 12<br>19 | 13<br>20 | 14<br>21 | May 21   | 2:00 p.m. | Board Meeting  |
| 22      | 23      | 24       | 25              | 26       | 27       | 28       |          |           | Preliminary FY15 Budgets & Sewer                                   |
| 29      | 30      |          |                 |          |          |          |          |           | Rates  |
|         |         |          |                 |          |          |          |          |           |  |
| S       | M       | J<br>T   | ULN<br>W        | ′<br>Т   | F        | S        | June 11  | 2:00 p.m. | Board Meeting  |
| 3       | IVI     | 1        | 2               | 3        | F<br>4   | 5        |          |           | Public Hearing   |
| 6       | 7       | 8        | 9               | 10       | 11       | 12       |          |           | Adoption of FY15 Budgets & Sewer                                   |
| 13      | 14      | 15       | 16              | 17       | 18       | 19       |          |           | Rates  |
| 20      | 21      | 22       | 23              | 24       | 25       | 26       |          |           |  |
| 27      | 28      | 29       | 30              | 31       |          |          | July 1   |           | Start of Fiscal Year 2014-2015                                     |

## Rate Projections & Budgetary Forecast

The District is required by its Bond Order to set rates at such a level that the excess of revenues over current expenditures equals at least 120% of debt service. The Board established a revenue policy that the goal for debt coverage ratio be 150% or 1.5, and sufficient to meet all operating and capital needs with modest level increases.

The Board has also established a budget policy that calls for a ten-year projected operating budget and capital improvement program for long-term planning purposes. Revenue and expenditure projections are integrated with anticipated capital expenditures to anticipate rate increases and timing of debt issuance based on cash flow levels and debt coverage ratios.

Consumer revenue projections are based on consumption rates, growth in number of taps during the previous year, and projected rate increase. Industrial revenue is developed from anticipated fees of actual individual companies, since there are relatively few industrial customers and the charges are determined by effluent strength, as well as volume, which may vary greatly depending on the particular entity. As there are a limited number of large customers, any major change to a particular facility such as announced layoffs or closings, may be immediately factored into the industrial revenue computation.

Operating expenditures are anticipated to increase at the regional cost of living rate, and capital expenditures at the general inflation rate. Future debt service is projected to be issued at slightly above prevailing rates. As this forecast is updated at least semiannually, management is able to adjust timing of capital projects and discuss in advance with Board members proposed timing and levels of rate increases.

Using consumption data projected from the recent historical population growth statistics within the Asheville-Buncombe County area, the District anticipates annual rate increases of 2.5% for the next ten years. Construction costs are fairly level reflecting the District's Master Plan to consistently rehabilitate approximately 50,000 linear feet of pipe per year. The CIP expenditure forecast for FY13 reflects a continuation of a major rehabilitation project at the Wastewater Treatment Plant.

This long-range budgetary projection also shows how the District plans to finance these projects with a combination of bond proceeds and pay-as-you-go funding from sewer revenues. Overall, the tenyear projection indicates the District's continuing ability to provide wastewater collection and treatment for customers, infrastructure maintenance in accordance with state regulations, and debt service in compliance with Bond Order, all with minimal, uniform rate increases.

| Sewer Rate Increase | Average Monthly Bill | Assumptions | Minimum of 365 Days Cash on<br>Hands |                             | Consumption and Account | Growth                       |                                    |          | 0.75% Increase |         |                                |               |                                    |               | Bond Issues figured at: | 5.0% yield FY17                | 5.5% vield FY23        | 3% inflation in O & M | Replacement Funds and    | Engineering Force Account        | END 10-vear Construction | Index @ 3.62%                 | Canada Dahah ta asum  | General Sewer Renap to cover<br>50,000 lineal ft / year |                                | larget Dept Coverage 1.5         | No growth in Industries -           | Kate Parity for Flow in 2020 |  |                              |                              |                                 |   |             |                                    |                          | Pay-as-you-go |              | Revenue w/o Bonds |                 | :            | Bond Issues   |   | Cash Balance |
|---------------------|----------------------|-------------|--------------------------------------|-----------------------------|-------------------------|------------------------------|------------------------------------|----------|----------------|---------|--------------------------------|---------------|------------------------------------|---------------|-------------------------|--------------------------------|------------------------|-----------------------|--------------------------|----------------------------------|--------------------------|-------------------------------|-----------------------|---|--------------------------------|----------------------------------|-------------------------------------|------------------------------|--|------------------------------|------------------------------|---------------------------------|---|-------------|------------------------------------|--------------------------|---------------|--------------|-------------------|-----------------|--------------|---------------|---|--------------|
| 2.5%                | \$35.58              | FY 2024     | 25,232,104                           | 37 667 753                  | ł                       | ÷                            | 946,876                            | 105,000  | 1,000,000      | 414,233 | 37,000                         | 71,641        | 0                                  | 50,000        | 42,914,614              |                                | CO 4 40 740            | 00, 140, / 10         | 21 343 483               | 700.000                          | 10 730 447               | 17,173,594                    | 51,955,524            | 8,832,683   | 1.6                            | 1.7                              |                                     | FY 2024                      | 0                                      | 13,831,069                   | 6,886                        | 93,649<br>2 044 000             | 200,000                                     |             | 17,173,594                         |                          | t<br>T        |              |                   |                 | _            | •             |   | Т            |
| 2.5%                | \$34.71              | FY 2023     | 8,512,055                            | 36 465 057                  | 100,004,00              | 2,558,157                    | 919,297                            | 105,000  | 1,000,000      | 337,442 | 37,000                         | 71,641        | 0                                  | 50,000        | 41,543,594              | 000 000                        | 24,000,000             | 14,000,040            | 20 478 242               | 700.000                          | 11 000 004               | 16.635.378                    | ,544                  | 10,055,428  | 1.8                            | 1.9                              |                                     | FY 2023                      | 0                                      | 13,363,559                   | 6,645                        | 90,377                          | 200,000                                     |             | 16,635,378                         |                          |               | Į            |                   |                 |              |               |   |              |
| 2.5%                | \$33.87              | FY 2022     | 18,531,064                           | 35 340 831                  | 100,040,00              | 2,495,763                    | 892,522                            | 105,000  | 1,000,000      | 270,431 | 37,000                         | 71,641        | 0                                  | 50,000        | 40,263,188              |                                | F0 70 4 0F0            | 30, / 34, 232         | 10 657 142               | 700.000                          | 11 020 666               | 17.986.400                    | -                     | 8,667,391   | 1.6                            | 1.7                              |                                     | FY 2022                      | 1,748,111                              | 13,035,224                   | 6,413                        | 87,220                          | 200,000                                     |             | 17,986,400                         |                          |               |              |                   |                 |              |               |   |              |
| 2.5%                | \$33.04              | FY 2021     | 29,383,357                           | CTA AFC AF                  | 10,404,40               | 2,434,891                    | 979,998                            | 105,000  | 1,000,000      | 479,144 | 37,000                         | 71,641        | 0                                  | 50,000        | 39,279,074              |                                | CD CCO 404             | 00,002,431            | 18 BRD 737               | 700,000                          | 11 046 244               | 18,604,386                    | -                     | 8,452,093   | 1.6                            | 1.7                              | rogram                              | FY 2021                      | 6,251,297                              | 9,188,361                    | 6,189                        | 112,643                         | 200,000                                     |             | 18,604,386                         |                          |               |              |                   | (               |              | 、<br>、        |   |              |
| 2.5%                | \$32.23              | FY 2020     | 13,050,555                           | 33 146 REG                  | 200,041,00              | 2,375,503                    | 841,287                            | 105,000  | 1,000,000      | 424,339 | 37,000                         | 71,641        | 0                                  | 50,000        | 38,051,629              | 01000000                       | ZF 400,000             | 13, 102, 104          | 18 142 035               | 675,000                          | 10.150.670               | 16,741,213                    | 45,718,827            | 9,749,015   | 1.8                            | 2.0                              | ovement P                           | FY 2020                      | 1,185,031                              | 12,470,597                   | 5,973                        | 95,567                          | 200,000                                     |             | 16,741,213                         | REVENUE                  |               |              | ł                 |                 |              |               |   | -            |
| 2.5%                | \$31.45              | FY 2019     | 21,204,472                           | 32 076 476                  | 02:010:00               | 2,2/8,266                    | 816,784                            | 105,000  | 1,000,000      | 342,550 | 37,000                         | 71,641        | 0                                  | 50,000        | 36,777,717              |                                | F7 000 400             | 01,304,103            | 17 441 488               | 675,000                          | 0 710 207                | 17,095,819                    | 44,931,634            | 9,616,902   | 1.8                            | 2.0                              | 10-Year Capital Improvement Program | FY 2019                      | 1,723,056                              | 11,483,968                   | 5,764                        | 967,245                         | 200,000                                     |             | 17,095,819                         | CASH BALANCE & REVENUE   |               |              |                   |                 |              | >             |   |              |
| 2.5%                | \$30.68              | FY 2018     | 29,020,697                           | 31 280 667                  | 100,002,10              | 2,185,090                    | 192,994                            | 105,000  | 1,000,000      | 502,252 | 37,000                         | 71,641        | 0                                  | 50,000        | 36,024,644              |                                | CE 045 044             | 00,040,041            | 16 774 028               | 625,000                          | 0.722.770                | 3,130,212<br>16.708.569       |                       | 9,517,344   | 1.8                            | 2.0                              | 10-Year C                           | FY 2018                      | 1,634,934                              | 11,944,924                   | 5,563                        | 273,694                         | 200,000                                     |             | 16,708,569                         | CASH                     |               | 4            | 1                 |                 |              |               | 1 |              |
| 2.5%                | \$29.93              | FY 2017     | 14,534,519                           | 30 301 020                  | 270,100,00              | 2,096,917                    | 168'69/                            | 105,000  | 1,000,000      | 326,664 | 37,000                         | 71,399        | 0                                  | 50,000        | 34,757,906              | 0100000                        | 24,000,000             | 10,232,420            | 16.054.405               | 625,000                          | 000000                   | 0,020,002<br>19,563,381       | 44,271,728            | 10,674,559  | 2.2                            | 2.3                              |                                     | FY 2017                      | 563,698                                | 10,947,068                   | 5,369                        | 5,357,600                       | 200,000                                     |             | 19,563,381                         |                          |               |              |                   |                 | >            |               |   | -            |
| 2.5%                | \$29.20              | FY 2016     | 28,848,943                           | 770 333 977                 | 117,100,62              | 1,943,310                    | 141,413                            | 105,000  | 1,000,000      | 325,376 | 37,000                         | 69,950        | 0                                  | 50,000        | 33,615,386              |                                | 000 404 000            | 02,404,323            | 15 A56 A75               |                                  | C                        | 22.667.215                    | 47,929,811            | 8,977,790   | 1.8                            | 2.0                              |                                     | FY 2016                      | 728,967                                | 10,016,842                   | 760,778                      | 8,536,216                       | 200,000                                     |             | 22,667,215                         |                          |               |              | /                 |                 |              |               |   | -            |
| 2.5%                | \$28.49              | FY 2015     | 44,500,027                           | 28 445 115                  | C11,044,02              | 1,835,438                    | 707,627                            | 105,000  | 1,250,000      | 366,745 | 37,000                         | 68,742        | 0                                  | 50,000        | 32,883,742              |                                | 002 000 22             | 601'000'11            | 14 884 782               | 500,000                          | 10 200 400               | 22,760,555                    | 48.524.825            | 7,609,471   | 1.6                            | 1.7                              |                                     | FY 2015                      | 65,000                                 | 14,072,223                   | 34,000                       | 5,028,300                       | 200,000                                     | 1,000,000   | 22,760,555                         |                          | \$50,000,000  |              | 000               | \$30,000,000    | \$20,000,000 | \$10.000.000  |   | \$0          |
| 2.5%                | \$27.81              | FY 2014     | 20,669,346                           | 27 367 A58                  | 004,100,12              | 1, /62, 109                  | 112,8/0                            | 308,250  | 2,670,175      |         |                                | 68,5          | 0                                  | 130,000       | 33,326,151              |                                | 28,000,000             | 01,330,430            | 14 303 280               |                                  | 0 500 101                | 14,100.000                    | 37,495,471            | 10,430,681  | 1.8                            | 2.2                              |                                     | FY 2014                      | 634,790                                | °6                           |                              | 1,579,600                       | 0   | 0           | 14,100,000                         |                          | \$50,         | \$40         |                   | \$30,           | \$20,        | \$10.         |   | T            |
| 2.5%                | \$27.14              | FY 2013     | 26,606,688                           | 75 QRQ Q10                  |                         | -                            | GLU, LU /                          |          | 'n             |         |                                |               |                                    |               | 30,554,251              |                                | F7 400 000             | 51,100,353            | 12 888 006               |                                  | 0                        | 14.988.922                    | 36,491,593            | 8,377,997   | 1.9                            | 2.2                              |                                     | FY 2013                      |  | 7,9                          | 17,920                       | 4,567,989                       |   |             | 14,988,922                         |                          |               |              |                   |                 |              |               |   | -            |
| 3.0%                | \$26.45              | FY 2012     | 34,698,658                           | 75 586 768                  | 20,000,000              | 1,599,819                    |                                    |          | 2,084,624      |         |                                | 70,3          |                                    | 449,426       | 30,940,370              |                                |                        | 00,003,020            | 13 632 260               | 350,000                          | 7 774 690                | 17.775.391                    | (1)                   | 9,650,613   | 2.0                            | 2.4                              |                                     | FY 2012                      | 2,039,068                              | 5,056,420                    | 282,765                      | 7,737,401                       | 0   | 0           | 17,775,391                         | N COSTS                  |               |              |                   |                 |              |               |   | - :          |
| 3.5%                | \$25.72              | FY 2011     | 42,331,200                           | 8CC 383 MC                  |                         | -                            |                                    |          | 2              |         |                                | 20,5(         |                                    | 963,786       | 30,537,606              |                                |                        | 1 2,000,000           | 13 272 468               |                                  | 0                        | -                             | 29,783,947 38,170,148 | 8,699,937   | 1.6                            | 2.0                              |                                     | FY 2011                      | 3,496,305                              | Ω.                           |                              | 3,496,305                       |   |             | 16,082,479                         | TOTAL CONSTRUCTION COSTS |               |              |                   | Bond Money Used |              | Pay-as-you-go |   | - !<br>- !   |
| 3.75%               | \$24.84              | FY 2010     | 25,496,310                           | 27 040 077                  | 110,242,02              | 1,498,529                    | 212,920                            | 278,100  | 1,375,910      | 457,815 | 37,003                         | 16,560        | 0                                  | 10,651        | 27,545,857              | 000.070.01                     | 12000-0000             | 12,110,141            | 12 454 727               | 300.000                          | 7 966 000                | 9,173,231                     | 29,783,947            | 7,235,141   | 1.7                            | 1.9                              |                                     | FY 2010                      | 1,391,413                              | 4,162,068                    | 12,171                       | 993,867<br>7 EAT AEA            | 66,258                                      |             | 9,173,231                          | TOTAL CC                 |               |              |                   | Bond Mo         |              | Pay-as        |   |              |
| Business Plan       | EV15 Dudget          |             | July 1- Available for Construction   | REVENUE:<br>Domestic Llears |                         | Industrial Users (No growth) | Billing and Collections (User Fee) | Tap Fees | Facility Fees  | Sera    | City of Asheville (annex-Enka) | Rental Income | Transfer from Reserves (to / from) | Miscellaneous | Total Revenues          | State and Federal (EPA) Grants | Kevenue Bonds/Stimulus | EXDENSES.             | Charations & Maintenance | Rentacement Frinds (WRF & Fleet) |                          | CIP (including Bond Projects) | Total Expenses        | Pay-as-you-go (Current Revenue only)                    | Debt Coverage (User Fees only) | Debt Coverage with Total Revenue | April 28, 2014                      | Active Plan CIP              | Interceptor/Wet Weather Rehabilitation | General Sewer Rehabilitation | Private Sewer Rehabilitation | Treatment Plant / Pump Stations | Engineering Force Account<br>Reimbursements | Contingency | Capital Improvement Program Totals |                          | 000,000,62\$  | \$20,000,000 |                   | 000,000,61\$    | \$10,000,000 | \$5,000,000   |   | 80           |

## **Budgetary Forecast Based on Current Business Plan**

FY14-15 Preliminary Budget

## **Budget Summary**

The District utilizes a fund structure developed to accommodate mandates of the District's Bond Order with generally accepted accounting principles for proprietary governments. Appropriated funds, which are those funds that must have a board-approved budget, include Othe Revenue Fund from which operational and maintenance expenditures are made, Othe General Fund that transfers pay-as-you-go funding authorized for construction, Othe Construction Fund that incorporates CIP expenditures, Othe Replacement Funds providing funding for Fleet and WRF equipment, and ODebt Service Funds.

Financial plans are approved for those other funds whose expenditures are determined by external parties or contractual agreements such as the insurance, debt reserve, and capital reserve funds.

The budget summary chart below shows total activity for all funds and consolidates the effect of transfers between funds.

|   | FY 2013<br>Actual Total | FY 2014<br>Budget | FY 2015<br>Proposed<br>Budget | Increase<br>(Decrease) | %<br>Change |
|---|-------------------------|-------------------|-------------------------------|------------------------|-------------|
| <b>REVENUES &amp; FINANCING SOURCES</b>   |                         |                   |                               |                        |             |
| Domestic User Fees                        | \$ 26,158,293           | \$ 27,367,458     | \$ 28,445,115                 | \$ 1,077,657           | 3.9%        |
| Industrial User Fees                      | 1,577,916               | 1,710,390         | 1,835,438                     | 125,048                | 7.3%        |
| Billing and Collection                    | 701,015                 | 689,062           | 725,702                       | 36,640                 | 5.3%        |
| Facility and Tap Fees                     | 2,566,635               | 1,355,000         | 1,355,000                     | -                      | 0.0%        |
| Interest and Misc. Income                 | 661,746                 | 430,396           | 486,618                       | 56,222                 | 13.1%       |
| Rental Income                             | 70,356                  | 68,597            | 68,742                        | 145                    | 0.2%        |
| City of Asheville (Enka Bonds)            | 37,023                  | 37,000            | 37,000                        | -                      | 0.0%        |
| Employee Contributions to Health Fund     | 401,522                 | 389,000           | 417,800                       | 28,800                 | 7.4%        |
| Proceeds from Revenue Bonds               | -                       | 28,000,000        | -                             | (28,000,000)           | N/A         |
| Use of (Contributions to) Available Funds | 4,084,630               | (19,199,450)      | 15,802,036                    | 35,001,486             | -182.3%     |
| Total Revenues & Financing Sources        | \$ 36,259,136           | \$ 40,847,453     | \$ 49,173,451                 | \$ 8,325,998           | 20.4%       |
| EXPENDITURES                              |                         |                   |                               |                        |             |
| Operations and Maintenance                | \$ 13,388,006           | \$ 14,674,435     | \$ 15,391,058                 | \$ 716,623             | 4.9%        |
| Construction                              | 14,988,922              | 16,737,527        | 22,760,555                    | 6,023,028              | 36.0%       |
| Capital Equipment                         | 609,874                 | 933,300           | 632,350                       | (300,950)              | -32.2%      |
| Bond Principal and Interest               | 7,272,334               | 8,502,191         | 10,389,488                    | 1,887,297              | 22.2%       |
| Total Expenditures                        | \$ 36,259,136           | \$ 40,847,453     | \$ 49,173,451                 | \$ 8,325,998           | 20.4%       |

**NOTE:** Both Operation and Maintenance and Capital Equipment expenditures represent actual amounts to be spent in the respective reserve funds. These amounts do not include current year reserve funds funding request.

## Component Fund Chart

The following chart shows revenues, expenditures, and transfers by individual fund and provides the detail supporting the summary amounts.

|  | Operatin     | g and Constru | iction       | Equipment Ro           | eplacement      | Debt Services   | Appropriated<br>Funds |
|--|--------------|---------------|--------------|------------------------|-----------------|-----------------|-----------------------|
|  | Revenue/O&M  | General       | Construction | Fleet Repl.<br>Reserve | WWTP<br>Reserve | Bond<br>Service |                       |
| Projected Net Position at 6/30/14              | 32,440,107   | 1,420,175     | 10,639,745   | 300,726                | 440,910         | 6,378,947       | 51,620,610            |
| Revenues and Other Financing Sources:          |              |               |              |                        |                 |                 |                       |
| Domestic User Charges                          | 28,445,115   | -             | -            | -                      | -               | -               | 28,445,115            |
| Industrial User Charges                        | 1,835,438    | -             | -            | -                      | -               | -               | 1,835,438             |
| Billing and Collection Fees                    | 725,702      | -             | -            | -                      | -               | -               | 725,702               |
| Facility and tap fees                          | -            | 1,355,000     | -            | -                      | -               | -               | 1,355,000             |
| Proceeds from Revenue Bonds                    | -            | -             | -            | -                      | -               | -               | -                     |
| Sale of Surplus Property                       | -            | -             | -            | 35,803                 | -               | -               | 35,803                |
| Non-governmental Grants                        | -            | -             | -            | -                      | -               | -               | -                     |
| Investment interest & misc.                    | 336,745      | 5,000         | 75,000       | 4,511                  | 4,409           | 50              | 425,715               |
| City of Asheville for Enka Bond                | 37,000       | -             | -            | -                      | -               | -               | 37,000                |
| Rental Income                                  | 68,742       | -             | -            | -                      | -               | -               | 68,742                |
| Employee/Retirees Medical Contributions        | -            | -             | -            | -                      | -               | -               | -                     |
| Total Revenues and Fin. Sources                | 31,448,742   | 1,360,000     | 75,000       | 40,314                 | 4,409           | 50              | 32,928,515            |
| Expenditures and Other Financing Uses          |              |               |              |                        |                 | -               |                       |
| Operating Expenses                             | (11,927,920) | -             | -            | -                      | -               | -               | (11,927,920)          |
| DebtPrincipal                                  | -            | -             | -            | -                      | -               | (6,107,824)     | (6,107,824)           |
| DebtInterest                                   | -            | -             | -            | -                      | -               | (4,281,664)     | (4,281,664)           |
| Construction                                   | -            | -             | (22,760,555) | -                      | -               |                 | (22,760,555)          |
| Capitalized Equipment Expenditures             | (135,300.00) | -             | -            | (269,550)              | (227,500)       | -               | (632,350)             |
| Total Expenditures and Other Financing Uses    | (12,063,220) | -             | (22,760,555) | (269,550)              | (227,500)       | (10,389,488)    | (45,710,313)          |
| Interfund/account transfers                    | (22,976,935) | (2,780,175)   | 12,046,060   | 400,000                | 100,000         | 10,389,488      | (2,821,562)           |
| Excess (Deficit) of Revenues over Expenditures | (3,591,413)  | (1,420,175)   | (10,639,495) | 170,764                | (123,091)       | 50              | (15,603,360)          |
| Projected Net Position at 06/30/15             | 28,848,694   | -             | 250          | 471,490                | 317,819         | 6,378,997       | 36,017,250            |

Funding comes primarily from the Revenue Fund, from which Operations and Maintenance expenditures are paid. Revenues are transferred to other funds, including construction, insurance internal funds, debt service and replacement reserve funds. Infrastructure over \$15,000 is capitalized and budgeted through the Construction Fund. Capitalized equipment such as trucks and rolling stock are budgeted through the Fleet Replacement Fund and capitalized equipment such as pumps and plant machinery are budgeted through the Water Reclamation Facility Replacement Fund. While the O&M budget contains line items entitled "Capital Equipment," while such expenditures are below the capitalization threshold, they are in excess of \$1,000 and budgeted and tracked internally for managerial purposes.

## Component Fund Chart (continued)

The net assets of non-appropriated funds are decreasing because, as debt principal is repaid, amounts held in the debt service reserve, which are based on a percentage of outstanding debt, correspondingly are reduced, and may be transferred to the general fund.

|  |                      | Designated for               | Insurance                | Bond Covenant<br>Requirement | Non-<br>Appropriated | Budget<br>Summary |                    |
|--|----------------------|------------------------------|--------------------------|------------------------------|----------------------|-------------------|--------------------|
|  | Insurance<br>Medical | Insurance<br>Post Employment | Insurance<br>Prop & Liab | Insurance<br>Work Comp       | Capital<br>Reserve   |                   | District<br>Totals |
| Projected Net Position at 6/30/14              | 1,157,199            | 83,800                       | 474,870                  | 396,841                      | 936,797              | 3,049,507         | 54,670,117         |
| Revenues and Other Financing Sources:          |                      |                              |                          |                              |                      |                   |                    |
| Domestic User Charges                          | -                    | -                            | -                        | -                            | -                    | -                 | 28,445,115         |
| Industrial User Charges                        | -                    | -                            | -                        | -                            | -                    | -                 | 1,835,438          |
| Billing and Collection Fees                    | -                    | -                            | -                        | -                            | -                    | -                 | 725,702            |
| Facility and tap fees                          | -                    | -                            | -                        | -                            | -                    | -                 | 1,355,000          |
| Proceeds from Revenue Bonds                    | -                    | -                            | -                        | -                            | -                    | -                 | -                  |
| Sale of Surplus Property                       | -                    | -                            | -                        | -                            | -                    | -                 | 35,803             |
| Non-governmental Grants                        | -                    | -                            | -                        | -                            | -                    | -                 | -                  |
| Investment interest & misc.                    | 5,000                | 7,500                        | 1,000                    | 2,000                        | 9,600                | 25,100            | 450,815            |
| City of Asheville for Enka Bond                | -                    | -                            | -                        | -                            | -                    | -                 | 37,000             |
| Rental Income                                  | -                    | -                            | -                        | -                            | -                    | -                 | 68,742             |
| Employee/Retirees Medical Contributions        | 389,000              | 28,800                       | -                        | -                            | -                    | 417,800           | 417,800            |
| Total Revenues and Fin. Sources                | 394,000              | 36,300                       | 1,000                    | 2,000                        | 9,600                | 442,900           | 33,371,415         |
| Expenditures and Other Financing Uses          |                      |                              |                          |                              |                      |                   |                    |
| Operating Expenses                             | (2,322,505)          | (265,700)                    | (622,542)                | (252,391)                    | -                    | (3,463,138)       | (15,391,058)       |
| DebtPrincipal                                  | -                    | -                            | -                        | -                            | -                    | -                 | (6,107,824)        |
| DebtInterest                                   | -                    | -                            | -                        | -                            | -                    | -                 | (4,281,664)        |
| Construction                                   | -                    | -                            | -                        | -                            | -                    | -                 | (22,760,555)       |
| Capitalized Equipment Expenditures             | -                    | -                            | -                        | -                            | -                    | -                 | (632,350)          |
| Total Expenditures and Other Financing Uses    | (2,322,505)          | (265,700)                    | (622,542)                | (252,391)                    | -                    | (3,463,138)       | (49,173,451)       |
| Interfund/account transfers                    | 1,735,116            | 265,700                      | 605,434                  | 215,312                      | -                    | 2,821,562         | -                  |
| Excess (Deficit) of Revenues over Expenditures | (193,389)            | 36,300                       | (16,108)                 | (35,079)                     | 9,600                | (198,676)         | (15,802,036)       |
| Projected Net Position at 06/30/15             | 963,810              | 120,100                      | 458,762                  | 361,762                      | 946,397              | 2,850,831         | 38,868,081         |

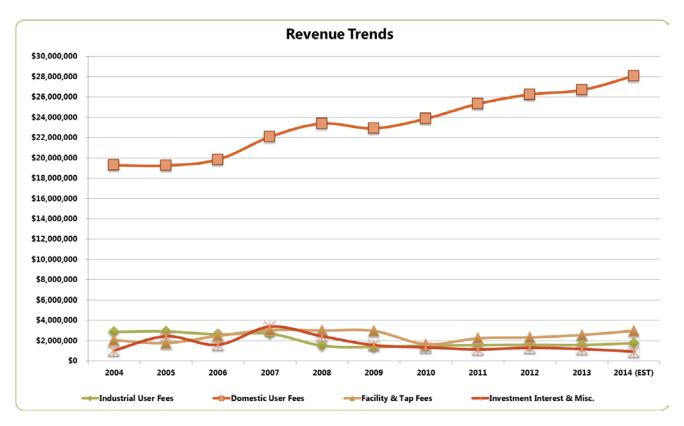
Now that the Districts' financial overview has been presented, we will examine revenues and various expenditures in greater detail.

## Revenue

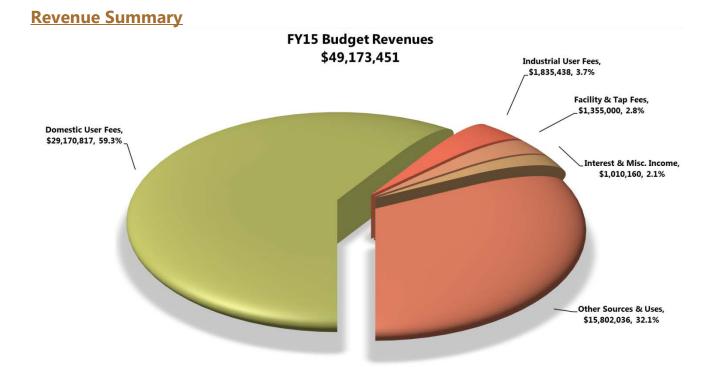
#### **Overview**

The District has the authority to establish rates and charges for service to be approved by a budget resolution of the District Board of Directors. The District has established separate rates for domestic and industrial customers, adopted a schedule of facility and tap fees applying to new customers, and receives minor amounts of income from rental of real property and investment of surplus cash. The various types of revenues and other financing sources are described in greater detail on the following page.

A graph of historical revenues by type reveals the overwhelming percentage of the District's income derives from domestic (residential & commercial) customers and has increased for the past ten consecutive years. Industrial user fees clearly show the effect of the shrinking textile industry in Buncombe County and are diminishing as larger industries wind down and are replaced with smaller new enterprises. Facility and tap fees testify to the growth fueled by population in-migration and expansion of non-industrial type businesses. The decline of investment income in FY13 will continue in FY14. Overall, income for FY14 is estimated to be slightly higher than in FY13.



#### **Revenue** (continued)



When projecting FY15 revenues, a 2.5% domestic customer rate increase was considered in conjunction with a projected .75% increase in domestic consumption. In addition, the budget reflects no growth in industrial users. Conservative assumptions based on recent income trends underlie other budgeted income amounts as explained below.

#### **Domestic User Charges**

The primary source of District revenues are domestic charges. The District has approximately 50,000 accounts. The District direct bills approximately 350 of these domestic users all of which are on private well systems but are connected to MSD's sewer collector system. Billing and collection of the remainder of District domestic customers is performed by the member agencies providing water, who charge a fee for this service, which is added to the monthly bill and paid by MSD customers.

Domestic sewer rate increases for the past five years are shown below:

| <u>2009-2010</u> | <u>2010-2011</u> | <u>2011-2012</u> | <u>2012-2013</u> | <u>2013-2014</u> | <u>2014-2015</u> |
|------------------|------------------|------------------|------------------|------------------|------------------|
| 3.75%            | 3.5%             | 3.0%             | 2.5%             | 2.5%             | 2.5%             |

#### **Revenue** (continued)

#### Industrial User Charges

Prior to FY 2001, industrial users were charged decreasing tiered rates based on total volume so that actual rates charged were considerably below those paid by residential consumers. In FY 2001, the Board approved a plan to achieve rate parity between industrial and residential customers over the upcoming twenty years. The annual increases from this parity plan are incorporated in adopted rates. Industrial revenue has been declining over several years as local industrial facilities contracted operations or closed. The FY15 estimated industrial revenue is expected to increase marginally compared to FY14.

Fortunately, the number of new residential customers continues to increase which is anticipated to mitigate the impact from the decline of industrial revenue.

#### **Investment Interest**

This revenue source reflects interest earned on public funds held by the District and the Revenue Bond Trustee. Investment income is determined by interest rates and cash balances available for investment. Interest rates decreased rapidly during the current year due to adverse economic conditions. The projected yield for the current fiscal year will be 1.0%.

All MSD investments conform to its Bond Order and the North Carolina General Statutes governing investments, and due to the minimum acceptable level of risk, produce fairly conservative rates of return.

#### **Facility Fees**

This revenue source represents the buying of equity in completed wastewater facilities paid by consumers who are added to the sewer collection system. In June 2006, the actual cost was determined to be significantly greater than the fee charged. To moderate the impact on customers, the board determined to implement 20% of this increase over each of the subsequent five years.

In FY10, the District instituted a one-year moratorium on the five-year sewer facility fee parity plan due to the recession. As of the end of FY12, the District has completed the aforementioned plan. Effective in FY14, sewer facility fees ranged from \$670 to \$2,500 for residential users based on size of structure, and from \$2,500 to \$237,500 for nonresidential customers based on meter size.

#### Tap Fees

This revenue source represents the cost of physically installing new connections to the sewer system. Tap charges were last changed in June of 2011. The cost for installing a tap is \$650, with additional charges up to \$2,200 if pavement disturbance is involved.

#### **Revenue** (continued)

#### **Billings & Collections**

The District will pay the municipalities \$2.29 per customer bill for meter reading, billing, and collection services.

#### **Rental Income**

Buncombe County Partnership for Children has entered into a lease to utilize the District's former Administration Building. The lease is for the period of five years starting October 1, 2010. The District also leases land to a private company for a cell tower.

#### **<u>City of Asheville (Enka Bonds Annexation)</u>**

In the Consolidation Agreements, MSD agreed to assume debt service on the \$1,500,000 sanitary sewer bond issued by the Enka-Candler Water and Sewer District. This debt was used to pay a part of constructing the sewer system in Enka-Candler, which at that time was located in an unincorporated area of western Buncombe County. After the consolidation, the City of Asheville annexed a portion of the Enka-Candler Sewer District, so the City of Asheville reimburses the District for its proportionate amount (41%) of the annual principal and interest payment.

# **Operation & Maintenance Fund**

## **Operation & Maintenance Fund**

#### **Overview**

The Operation & Maintenance Fund budget finances the program and administrative activities for the wastewater treatment plant, pump stations, and collection system. The FY15 Operation & Maintenance Fund budget totals \$15,384,782. This represents a 2.93% increase over the previous year. The District budgets to the Departmental level and are as follows:

| Office of the General Manager           | \$ 1,532,656 |  |  |  |  |
|---|--------------|--|--|--|--|
| Human Resources                         | \$ 715,036   |  |  |  |  |
| Information Technology                  | \$ 1,250,407 |  |  |  |  |
| Financial Services                      | \$ 799,353   |  |  |  |  |
| Wastewater Treatment Plant              | \$ 7,429,473 |  |  |  |  |
| SS Maintenance                          | \$ 2,681,136 |  |  |  |  |
| SS Construction                         | \$ 2,405,917 |  |  |  |  |
| Engineering                             | \$ 2,264,780 |  |  |  |  |
| Total Expenditures                      | \$19,078,758 |  |  |  |  |
| Less: Capitalized in Construction Funds | (3,693,976)  |  |  |  |  |
| Net Operation & Maintenance Fund        | \$15,384,782 |  |  |  |  |

|                                   | ACTUAL<br>2012-2013 |             | APPROVED<br>2013-2014 |    | ESTIMATED<br>2013-2014 |    | PROPOSED<br>2014-2015 | INC(DEC)<br>OVER |
|-----------------------------------|---------------------|-------------|-----------------------|----|------------------------|----|-----------------------|------------------|
|                                   |                     |             | BUDGET                |    | ACTUAL                 |    | BUDGET                | PRIOR YR         |
|                                   |                     |             |                       |    |                        |    |                       | BUDGET           |
| SALARIES & WAGES                  | \$                  | 7,830,097   | \$<br>8,051,022       | \$ | 8,024,412              | \$ | 8,135,509             | 1.05%            |
| BENEFITS                          | \$                  | 3,569,028   | 3,822,025             |    | 3,819,527              |    | 3,838,123             | 0.42%            |
| MATERIALS, SUPPLIES & SERVICES    | \$                  | 5,302,731   | 5,995,825             |    | 5,963,298              |    | 6,264,915             | 4.49%            |
| REPLACEMENT FUNDS & TRANSFERS     | \$                  | 838,507     | 793,066               |    | 793,066                |    | 704,911               | -11.12%          |
| CAPITAL EQUIPMENT                 | \$                  | 292,310     | 130,300               |    | 130,300                |    | 135,300               | 3.84%            |
| SUB-TOTAL O&M FUND                | \$                  | 17,832,673  | \$<br>18,792,238      | \$ | 18,730,604             | \$ | 19,078,758            | 1.52%            |
| LESS:                             |                     |             |                       |    |                        |    |                       |                  |
| Capitalized Construction Expenses | \$                  | (3,733,585) | \$<br>(3,845,272)     | \$ | (3,837,323)            | \$ | (3,693,976)           | -3.93%           |
| NET OPERATION & MAINTENANCE FUND  | \$                  | 14,099,088  | \$<br>14,946,966      | \$ | 14,893,280             | \$ | 15,384,782            | 2.93%            |

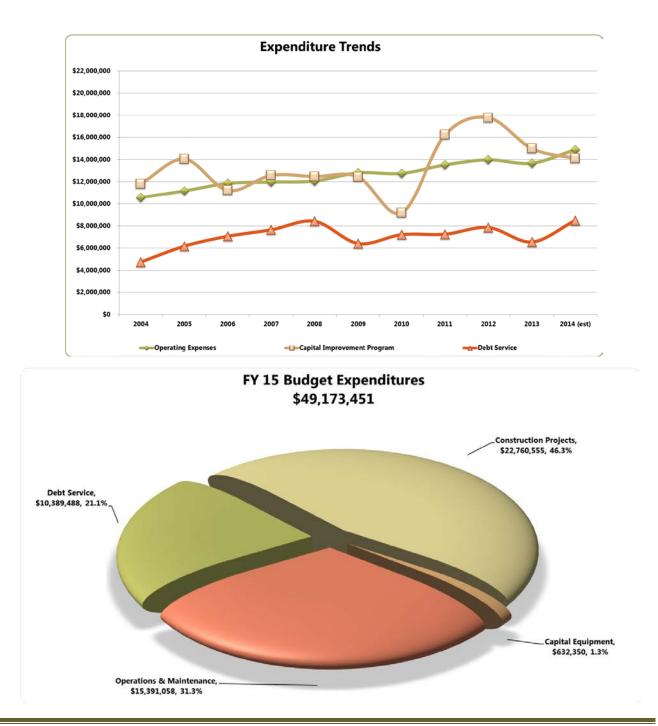
The major factors that impact our operating and maintenance budget include:

**1.** <u>**Repairs and Maintenance**</u> A majority of the Districts' approximately 1,000 miles of collection lines are between thirty and one hundred years old. While many capital projects are planned and in process, these aging facilities often require frequent repairs and maintenance costs prior to commencement of a major rehabilitation funded in the CIP. The Asset Management Plan calls for periodic maintenance and repairs.

The District has budgeted significant amounts for maintenance of equipment, buildings, and grounds as well as for in-house sewer line repair and maintenance.

## **Operation & Maintenance Fund** (continued)

- 2. <u>Salaries and Benefits</u>—A 2.5% salary adjustment as well as a 0.0% increase for the Self-Funded Health Insurance Plan. Personnel costs represent over 59% of the Operating and Maintenance budget.
- **3.** <u>Post-Employment Health Benefit</u>—Starting in FY09, GASB45 requires the recognition of cost for Post-Employment Health Benefits. Current funding represents 1.7% of total operations.



## FY15 Budget – All Departments Summary

| No.     | Name                                | Actual                      | Actual            | Actual            | Approved          | Estimated         | Percent  | Proposed              | Inc (Dec  |
|---------|-------------------------------------|-----------------------------|-------------------|-------------------|-------------------|-------------------|----------|-----------------------|-----------|
|         |                                     | 2010-2011                   | 2011-2012         | 2012-2013         | 2013-2014         | Actual            | Expended | 2014-2015             | Over      |
|         |                                     |                             |                   |                   | Budget            | 6/30/2014         | To Total | Budget                | Prior Yea |
|         | o                                   |                             |                   |                   |                   |                   | Budget   |                       | Budget    |
|         | s & Wages                           | ÷ = 2002 462 77             | á 7 547 500 54    | á                 | ¢ 7 700 540 00    | ¢ 7 700 540 00    | 100.00/  | ć <b>-</b> 042 000 00 | 4 400/    |
|         | Salaries & Wages                    | \$ 7,292,462.77             | \$ 7,517,590.51   |                   | \$ 7,733,512.00   | \$ 7,733,512.00   | 100.0%   | \$ 7,842,009.00       | 1.40%     |
|         | Overtime                            | \$ 245,616.93               | \$ 211,731.44     | \$ 271,219.95     | \$ 300,481.45     | \$ 290,900.45     | 96.8%    | \$ 293,500.00         | -2.32%    |
| otal Sa | alaries & Wages                     | \$ 7,538,079.70             | \$ 7,729,321.95   | \$ 7,830,096.68   | \$ 8,033,993.45   | \$ 8,024,412.45   | 99.9%    | \$ 8,135,509.00       | 1.26%     |
| enefit  | s                                   |                             |                   |                   |                   |                   |          |                       |           |
|         | North Carolina Retirement           | \$ 501,064.51               | \$ 529,253.87     | \$ 524,754.70     | \$ 568,811.00     | \$ 567,324.00     | 99.7%    | \$ 575,179.00         | 1.12%     |
|         |                                     | \$ 549,447.06               |                   | \$ 565,237.14     | \$ 615,498.00     |                   | 99.7%    | \$ 622,366.00         |           |
|         | Payroll Taxes                       | . ,                         |                   |                   |                   |                   |          |                       | 1.12%     |
|         | Medical, Dental & Life              | \$ 1,687,079.00             | \$ 1,775,175.92   |                   | \$ 1,735,116.00   | \$ 1,735,116.00   | 100.0%   | \$ 1,735,116.00       | 0.00%     |
|         | Post Retirement Insurance           | \$ 182,000.00               | \$ 196,000.00     | \$ 175,900.00     | \$ 254,800.00     | \$ 254,800.00     | 100.0%   | \$ 265,700.00         | 4.28%     |
|         | Worker's Compensation               | \$ 181,738.00               | \$ 176,674.88     | \$ 215,312.00     | \$ 215,312.00     | \$ 215,312.00     | 100.0%   | \$ 215,312.00         | 0.00%     |
|         | State Unemployment Benefits         | \$ -                        | \$ -              | \$ -              |                   | \$ 46,352.00      | 100.0%   | \$ 32,340.00          | -30.239   |
| 51450   | Automobile Allowance                | \$ 6,553.68                 | \$ 3,078.85       | \$ 1,848.08       | \$-               | \$ -              | -        | \$ -                  | -         |
| 51500   | 401-K/457 Plan                      | \$ 309,016.20               | \$ 295,376.42     | \$ 303,860.03     | \$ 386,754.00     | \$ 386,754.00     | 100.0%   | \$ 392,110.00         | 1.38%     |
| otal B  | enefits                             | \$ 3,416,898.45             | \$ 3,534,124.81   | \$ 3,569,027.95   | \$ 3,822,643.00   | \$ 3,819,527.00   | 99.9%    | \$ 3,838,123.00       | 0.40%     |
| atal C  | alarias Magas 9 Ronafita            | ¢ 10.0F4.079.1F             | ¢ 11 262 446 76   | ¢ 11 200 124 62   | ¢ 11 956 636 45   | ¢ 11 942 020 4F   | 00.0%    | ¢ 11 072 622 00       | 0.00%     |
| Juan Se | alaries, Wages & Benefits           | \$ 10,954,978.15            | \$ 11,205,440.70  | \$ 11,399,124.63  | \$ 11,850,050.45  | \$ 11,843,939.45  | 99.9%    | \$ 11,973,632.00      | 0.99%     |
| lateria | als, Supplies & Services            |                             |                   |                   |                   |                   |          |                       |           |
|         | Advertising                         | \$ 28,237.69                | \$ 24,813.15      | \$ 31,010.30      | \$ 32,599.55      | \$ 32,399.00      | 99.4%    | \$ 34,000.00          | 4.30%     |
|         | Dues & Subscriptions                | \$ 40,743.28                | \$ 47,341.76      |                   | \$ 52,408.04      | \$ 50,713.04      | 96.8%    | \$ 50,815.00          | -3.04%    |
|         | Postage                             | \$ 11,321.92                | \$ 9,412.65       | \$ 7,252.03       | \$ 10,000.00      | \$ 10,000.00      | 100.0%   | \$ 10,000.00          | 0.00%     |
|         | Travel, Mtgs & Training             | \$ 99,098.27                | \$ 111,662.43     |                   |                   | \$ 142,971.00     | 91.4%    | \$ 157,224.00         | 0.53%     |
|         | Tuition Assistance                  | \$ 2,269.50                 |                   |                   |                   | \$ 2,000.00       | 100.0%   |                       | 25.00%    |
|         |                                     |                             |                   |                   |                   |                   |          |                       |           |
|         | Directors Fees & Expenses           | \$ 26,385.88                | \$ 30,885.65      | \$ 42,108.87      | \$ 35,000.00      | \$ 30,000.00      | 85.7%    | \$ 35,000.00          | 0.00%     |
|         | Liability Insurance                 | \$ 574,439.00               | \$ 576,762.20     |                   |                   | \$ 605,434.00     | 100.0%   | \$ 605,434.00         | 0.00%     |
|         | Telephone/Telefax                   | \$ 34,345.00                | \$ 37,912.73      |                   | \$ 40,050.00      | \$ 32,600.00      | 81.4%    | \$ 33,050.00          | -17.489   |
| 52210   | Communications                      | \$ 66,389.14                | \$ 70,089.33      |                   | \$ 105,474.00     | \$ 102,874.00     | 97.5%    | \$ 109,020.00         | 3.36%     |
| 52240   | Uniforms                            | \$ 57,477.70                | \$ 76,553.37      | \$ 62,558.89      | \$ 72,081.00      | \$ 70,470.00      | 97.8%    | \$ 76,450.00          | 6.06%     |
| 52250   | Office Supplies                     | \$ 28,385.89                | \$ 24,340.80      | \$ 28,039.19      | \$ 31,550.00      | \$ 30,050.00      | 95.2%    | \$ 31,550.00          | 0.00%     |
| 2260    | Special Dept Supplies               | \$ 356,853.31               | \$ 381,688.41     | \$ 391,430.23     | \$ 391,039.92     | \$ 389,179.30     | 99.5%    | \$ 413,950.00         | 5.86%     |
|         | Safety Equip/Supplies               | \$ 43,180.02                | \$ 43,433.11      |                   | \$ 53,433.72      | \$ 53,408.00      | 100.0%   | \$ 54,750.00          | 2.46%     |
|         | Maint Supp/Small Tools              | \$ 103,530.25               |                   | \$ 120,497.91     | \$ 118,194.66     | \$ 118,150.00     | 100.0%   | \$ 120,250.00         | 1.74%     |
|         | Chemical Supplies                   | \$ 355,485.23               | \$ 447,987.35     | \$ 406,339.32     | \$ 503,996.00     | \$ 503,000.00     | 99.8%    | \$ 542,750.00         | 7.69%     |
|         | Line Cleaning Supplies              | \$ 61,085.51                | \$ 66,497.55      |                   |                   | \$ 62,000.00      | 100.0%   | \$ 62,000.00          | 0.00%     |
|         |                                     |                             |                   |                   |                   |                   |          |                       |           |
|         | Legal Fees                          | \$ 33,359.55                | \$ 39,912.59      |                   |                   | \$ 45,200.00      | 97.8%    | \$ 47,500.00          | 2.75%     |
|         | Prof/Contractual Svcs               | \$ 557,274.99               | \$ 565,869.10     | \$ 439,167.56     | \$ 530,012.00     | \$ 520,335.00     | 98.2%    | \$ 575,660.00         | 8.61%     |
|         | Maint-Buildings & Grounds           | \$ 129,775.10               | \$ 127,948.80     |                   | \$ 138,953.00     | \$ 135,953.00     | 97.8%    | \$ 140,000.00         | 0.75%     |
| 52420   | Maintenance-Equipment               | \$ 384,572.64               | \$ 453,047.29     | \$ 463,133.22     | \$ 452,278.66     | \$ 451,088.13     | 99.7%    | \$ 475,600.00         | 5.16%     |
| 52430   | Landscape Restoration               | \$ 10,338.67                | \$ 11,381.06      | \$ 13,728.61      | \$ 17,000.00      | \$ 17,000.00      | 100.0%   | \$ 17,000.00          | 0.00%     |
| 52440   | Pump Maintenance                    | \$ 35,538.14                | \$ 43,408.08      | \$ 23,104.28      | \$ 35,000.00      | \$ 35,000.00      | 100.0%   | \$ 37,500.00          | 7.14%     |
| 52450   | Equipment Rental                    | \$ 25,680.73                | \$ 11,201.20      | \$ 5,658.74       | \$ 23,000.00      | \$ 13,500.00      | 58.7%    | \$ 25,000.00          | 8.70%     |
| 52460   | Motor Fuel & Lubricants             | \$ 232,031.50               | \$ 232,268.76     | \$ 239,881.43     | \$ 310,000.00     | \$ 310,000.00     | 100.0%   | \$ 300,000.00         | -3.23%    |
|         | Outside Vehicle Maint               | \$ 6,187.90                 | \$ 2,917.10       |                   |                   | \$ 9,000.00       | 100.0%   | \$ 12,000.00          | 33.33%    |
|         | Rents/Leases                        | \$ 23,921.76                | \$ 28,880.75      | \$ 29,318.53      | \$ 33,000.00      | \$ 32,500.00      | 98.5%    | \$ 37,000.00          | 12.12%    |
|         | Permits/Fees/Software Licenses      | \$ 133,287.82               | \$ 88,249.18      | \$ 119,522.17     | \$ 122,748.00     | \$ 113,310.60     | 92.3%    | \$ 199,140.00         | 62.23%    |
|         | Utilities                           | \$ 1,139,830.55             | \$ 1,003,170.83   | \$ 903,570.19     | \$ 1,220,000.00   | \$ 1,218,000.00   | 99.8%    | \$ 1,220,000.00       | 0.00%     |
|         |                                     |                             |                   | . ,               |                   |                   |          |                       |           |
|         | Freight                             | \$ 4,256.58                 | \$ 4,639.09       |                   | \$ 4,900.00       | \$ 4,900.00       | 100.0%   | \$ 4,900.00           | 0.00%     |
|         | Safety Incentive Program            | \$ 1,705.11                 | \$ 1,839.58       | \$ 1,069.45       | \$ 2,000.00       | \$ 2,000.00       | 100.0%   | \$ 2,500.00           | 25.00%    |
|         | Health Fair                         | \$ 1,652.53                 | \$ -              | \$ -              | \$ -              | \$ -              | -        | \$ -                  | -         |
|         | Wellness Program                    | \$ 6,035.99                 | \$ 5,629.58       | \$ 4,128.82       | \$ 10,000.00      | \$ 10,000.00      | 100.0%   | \$ 10,000.00          | 0.00%     |
| 52730   | Employee Asst Program               | \$ 4,255.00                 | \$ 4,363.24       | \$ 4,255.00       | \$ 4,255.00       | \$ 4,255.00       | 100.0%   | \$ 4,500.00           | 5.76%     |
| 52900   | Other Operating Expenses            | \$ 1,583.12                 | \$ 5,132.14       | \$ 1,240.91       | \$ 5,000.00       | \$ 5,000.00       | 100.0%   | \$ 5,000.00           | 0.00%     |
| 52910   | Non-Capital Equipment               | \$ 64,654.16                | \$ 74,301.53      | \$ 87,573.72      | \$ 83,138.00      | \$ 83,138.00      | 100.0%   | \$ 82,170.00          | -1.16%    |
| 52915   | Copiers Printers & Faxes            | \$ -                        | \$ 364.19         | \$ -              | \$ 5,000.00       |                   | 100.0%   | \$ 5,000.00           | 0.00%     |
|         | Billing & Collections               | \$ 643,263.66               | -                 | •                 | \$ 689,062.00     |                   | 103.5%   | \$ 725,702.00         | 5.32%     |
|         | laterials, Supplies & Services      | \$ 5,328,433.09             |                   | \$ 5,302,730.61   |                   |                   | 99.2%    | \$ 6,264,915.00       | 4.20%     |
|         |                                     | -                           | · ·               |                   | · ·               |                   |          |                       |           |
|         | nd Transfers                        |                             |                   |                   |                   |                   |          |                       |           |
|         | Debt Administration Expenses        | \$ 433,432.47               |                   |                   |                   |                   | 100.0%   | \$ 204,911.00         | -30.089   |
|         | Fleet Replacement Charges           | \$ 200,000.00               |                   |                   |                   | \$ 400,000.00     | 100.0%   | \$ 400,000.00         | 0.00%     |
| 53050   | Wwtp Replacement Charges            | \$ 50,000.00                |                   |                   | \$ 100,000.00     | \$ 100,000.00     | 100.0%   | \$ 100,000.00         | 0.00%     |
| otal In | terfund Transfers                   | \$ 683,432.47               | \$ 765,958.52     | \$ 838,507.16     | \$ 793,066.00     | \$ 793,066.00     | 100.0%   | \$ 704,911.00         | -11.129   |
|         | Quality                             |                             |                   |                   |                   |                   |          |                       |           |
|         | Outlay                              | 4                           | <b>A</b>          | 4                 | 4 40              | 4 10              |          |                       | a         |
|         | Capital Equipment - New             | \$ 130,686.38               |                   |                   |                   |                   | 100.0%   | \$ 20,500.00          | 9.63%     |
|         | Capital Equip-Software              | \$ 50,845.00                |                   |                   |                   |                   | 100.0%   | \$ 22,500.00          | -42.31%   |
|         | Capital Equip - Replacement         | \$ 45,100.49                |                   |                   | \$ 72,600.00      | \$ 72,600.00      | 100.0%   | \$ 92,300.00          | 27.13%    |
| otal C  | apital Outlay                       | \$ 226,631.87               | \$ 68,842.54      | \$ 292,310.49     | \$ 130,300.00     | \$ 130,300.00     | 100.0%   | \$ 135,300.00         | 3.84%     |
| ub-Tot  | tal O&M Fund                        | \$ 17.193 475 58            | \$ 17.529.512.67  | \$ 17,832,672.89  | \$ 18,792,238.00  | \$ 18,730,603.64  | 99.7%    | \$ 19,078,758.00      | 1.52%     |
|         |                                     | ÷ 1,133, <del>1</del> ,3.30 | ÷ 17,523,512.07   | ÷ 17,032,072.89   | ÷ 10,752,230.00   | ÷ 10,7 50,003.04  | 55.770   | ÷ 13,073,730.00       | 1.52/0    |
| 59200   | LESS:                               |                             |                   |                   |                   |                   |          |                       |           |
|         | Chargebacks to General Fund for CIP | \$ (2,635,451.13)           | \$ (2,659,737.32) | \$ (2,439,492.20) | \$ (2,566,219.00) | \$ (2,558,270.47) | 99.7%    | \$ (2,383,993.00)     | -7.10%    |
|         | Chargebacks to General Fund for SSD |                             |                   |                   |                   |                   | 100.0%   | \$ (1,309,983.00)     | 2.42%     |
|         |                                     |                             | ,                 | ,                 |                   |                   |          |                       |           |
|         |                                     |                             |                   |                   |                   |                   |          |                       |           |

## FY15 Budget – Office of the General Manager

| No.      | Name  | Actual 2010-2011            | Actual<br>2011-2012        | Actual<br>2012-2013  | Approved<br>2013-2014 | Estimated<br>Actual   | Percent<br>Expended | Proposed<br>2014-2015       | Inc (Dec)<br>Over |
|----------|---|-----------------------------|----------------------------|----------------------|-----------------------|-----------------------|---------------------|-----------------------------|-------------------|
|          |   | 2010-2011                   | 2011-2012                  | 2012-2013            | Budget                | 6/30/2014             | To Total            | Budget                      | Prior Year        |
|          |   |                             |                            |                      | Duuget                | 0/30/2014             | Budget              | Duuget                      | Budget            |
| Salaries | & Wages                                     |                             |                            |                      |                       |                       | Duuget              |                             | Duuget            |
|          | Salaries & Wages                            | \$ 196,572.36               | \$ 211,396.97              | \$ 218,679.16        | \$ 212,373.00         | \$ 212,373.00         | 100.0%              | \$ 217,682.00               | 2.50%             |
|          | Overtime                                    | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
| Total Sa | laries & Wages                              | \$ 196,572.36               | \$ 211,396.97              | \$ 218,679.16        | \$ 212,373.00         | \$ 212,373.00         | 100.0%              | \$ 217,682.00               | 2.50%             |
|          |   |                             |                            |                      |                       |                       |                     |                             |                   |
| Benefits | 5   |                             |                            |                      |                       |                       |                     |                             |                   |
| 51200    | North Carolina Retirement                   | \$ 13,166.31                | \$ 14,649.83               | \$ 14,746.57         | \$ 15,015.00          | \$ 15,015.00          | 100.0%              | \$ 15,390.00                | 2.50%             |
| 51250    | Payroll Taxes                               | \$ 13,949.85                | \$ 13,207.83               | \$ 14,892.81         | \$ 16,247.00          | \$ 16,247.00          | 100.0%              | \$ 16,653.00                | 2.50%             |
| 51300    | Medical, Dental & Life                      | \$ 26,958.06                | \$ 27,718.43               | \$ 23,920.87         | \$ 23,290.00          | \$ 23,290.00          | 100.0%              | \$ 23,607.00                | 1.36%             |
| 51325    | Post Retirement Insurance                   | \$ 2,426.41                 | \$ 2,613.00                | \$ 2,361.13          | \$ 3,420.00           | \$ 3,420.00           | 100.0%              | \$ 3,615.00                 | 5.70%             |
| 51350    | Worker's Compensation                       | \$ 2,422.39                 | \$ 2,354.67                | \$ 2,890.00          | \$ 2,890.00           | \$ 2,890.00           | 100.0%              | \$ 2,929.00                 | 1.35%             |
| 51360    | State Unemployment Benefits                 | \$-                         | \$-                        | \$ -                 | \$ 440.00             | \$ 440.00             | 100.0%              | \$ 440.00                   | 0.00%             |
| 51450    | Automobile Allowance                        | \$ 4,534.70                 | \$ 692.32                  | \$ -                 | \$-                   | \$-                   | -                   | \$ -                        | -                 |
|          | 401-K/457 Plan                              | \$ 7,414.29                 | \$ 7,513.62                | \$ 7,783.89          | \$ 10,619.00          | \$ 10,619.00          | 100.0%              | \$ 10,885.00                | 2.50%             |
| Total Be | enefits                                     | \$ 70,872.01                | \$ 68,749.70               | \$ 66,595.27         | \$ 71,921.00          | \$ 71,921.00          | 100.0%              | \$ 73,519.00                | 2.22%             |
| Total Sa | laries, Wages & Benefits                    | \$ 267,444.37               | \$ 280,146.67              | \$ 285,274.43        | \$ 284,294.00         | \$ 284,294.00         | 100.0%              | \$ 291,201.00               | 2.43%             |
|          |   | , .                         | ,                          | , .                  | ,                     | ,                     |                     | ,                           |                   |
|          | Is, Supplies & Services                     | é 0.0                       | é                          | ¢                    | é                     | é 10.0                | 00.051              | é                           | 0.00-1            |
|          | Advertising                                 | \$ 8,865.98                 | \$ 11,360.33               | \$ 10,832.62         |                       | \$ 10,800.00          | 98.2%               | \$ 11,000.00                | 0.00%             |
|          | Dues & Subscriptions                        | \$ 9,122.67                 | \$ 9,439.37                | \$ 10,447.57         | \$ 12,000.00          | \$ 11,500.00          | 95.8%               | \$ 12,000.00                | 0.00%             |
|          | Postage<br>Travel Mtgs & Training           | \$ 11,321.92<br>\$ 3,089.81 | \$ 9,412.65<br>\$ 2,928.82 | \$ 7,252.03          | \$ 10,000.00          | \$ 10,000.00          | 100.0%              | \$ 10,000.00<br>\$ 6,800.00 | 0.00%             |
|          | Travel, Mtgs & Training                     | \$ 3,089.81                 | \$ 2,928.82                | \$ 4,411.87          | \$ 6,000.00           | \$ 6,000.00<br>\$ -   | - 100.0%            | \$ 6,800.00<br>\$ -         | 13.33%            |
|          | Tuition Assistance                          | \$ -                        | \$ -                       | \$ -<br>\$ 42 109 97 | \$ -<br>\$ 25,000,000 | Ŷ                     |                     | Ŷ                           | -                 |
|          | Directors Fees & Expenses                   | \$ 26,385.88                | \$ 30,885.65               | \$ 42,108.87         | \$ 35,000.00          | \$ 30,000.00          | 85.7%               | \$ 35,000.00                | 0.00%             |
|          | Liability Insurance                         | \$ 110,220.14<br>\$ -       | \$ 110,665.90              | \$ 116,167.00        | \$ 116,167.00<br>\$ - | \$ 116,167.00<br>\$ - | 100.0%              | \$ 116,167.00<br>\$ -       | 0.00%             |
|          | Telephone/Telefax<br>Communications         | Ŷ                           | \$ -                       | \$ -<br>\$ 1.80E.02  | Ŷ                     | Ŷ                     | -<br>90.0%          | Ŷ                           | -4.00%            |
|          | Lommunications<br>Uniforms                  | \$ 2,051.01<br>\$ -         | \$ 1,678.53<br>\$ -        | \$ 1,805.93<br>\$ -  | \$ 2,500.00<br>\$ -   | \$ 2,250.00<br>\$ -   | 90.0%               | \$ 2,400.00<br>\$ -         | -4.00%            |
|          | Office Supplies                             | \$ 337.85                   | \$ 603.91                  | •                    | \$ 800.00             | \$ 750.00             | - 93.8%             | \$ 800.00                   | 0.00%             |
|          | Special Dept Supplies                       |                             | \$ 614.53                  |                      | \$ 600.00             |                       |                     |                             |                   |
|          |   | \$ 1,771.85<br>\$ -         | \$ 014.55                  | \$ 219.63<br>\$ -    | \$ 600.00             | \$ 600.00<br>\$ -     | - 100.0%            | \$ 600.00<br>\$ -           | 0.00%             |
|          | Safety Equip/Supplies                       | \$ -<br>\$ -                | \$ -<br>\$ -               | \$ -<br>\$ -         |                       | \$ -<br>\$ -          | -                   | \$ -<br>\$ -                | -                 |
|          | Maint Supp/Small Tools<br>Chemical Supplies | \$ -<br>\$ -                | \$ -<br>\$ -               | \$ -<br>\$ -         | Ŷ                     | \$ -<br>\$ -          | -                   | \$ -<br>\$ -                | -                 |
|          | Line Cleaning Supplies                      | \$ -<br>\$ -                | \$ -<br>\$                 | \$ -<br>\$ -         | \$ -<br>\$ -          | \$ -<br>\$ -          | -                   | \$ -<br>\$ -                | -                 |
|          | Legal Fees                                  | \$ 33,281.65                | \$ 39,533.34               | \$ 40,090.37         | \$ 38,000.00          | \$ 38,000.00          | 100.0%              | \$ 40,000.00                | 5.26%             |
|          | Prof/Contractual Svcs                       | \$ 14,917.12                | \$ 92,760.42               | \$ 18,765.88         | \$ 20,000.00          | \$ 18,000.00          | 90.0%               | \$ 20,000.00                | 0.00%             |
|          | Maint-Buildings & Grounds                   | \$ 121,059.62               | \$ 112,580.28              | \$ 111,772.55        | \$ 118,000.00         | \$ 118,000.00         | 100.0%              | \$ 118,000.00               | 0.00%             |
|          | Maintenance-Equipment                       | \$ 35.64                    | \$ 392.28                  | \$ 215.70            | \$ 480.00             | \$ 300.00             | 62.5%               | \$ 400.00                   | -16.67%           |
|          | Landscape Restoration                       | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -10.0778          |
|          | Pump Maintenance                            | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  |                     | \$ -                        |                   |
|          | Equipment Rental                            | \$ -                        | \$ -                       | ş -                  | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Motor Fuel & Lubricants                     | \$ -                        | \$ -                       | ş -                  | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Outside Vehicle Maint                       | \$ -                        | \$ -                       | ş -                  | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Rents/Leases                                | \$ 3,783.23                 | \$ 4,113.04                | \$ 3,803.32          | \$ 5,000.00           | \$ 4,500.00           | 90.0%               | \$ 5,000.00                 | 0.00%             |
|          | Permits/Fees/Software Licenses              | \$ -                        | \$ -                       | \$ 140.00            | \$ 140.00             | \$ 140.00             | 100.0%              | \$ 140.00                   | 0.00%             |
|          | Utilities                                   | \$ 120,180.78               | \$ 101,773.20              | \$ 107,236.64        | \$ 120,000.00         | \$ 118,000.00         | 98.3%               | \$ 120,000.00               | 0.00%             |
| 52690    |   | \$ 4,256.58                 | \$ 4,639.09                | \$ 4,976.68          | \$ 4,900.00           | \$ 4,900.00           | 100.0%              | \$ 4,900.00                 | 0.00%             |
|          | Safety Incentive Program                    | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Health Fair                                 | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Wellness Program                            | \$ (3,014.16)               | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Employee Asst Program                       | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Other Operating Expenses                    | \$ 1,583.12                 | \$ 5,132.14                | \$ 1,240.91          | \$ 5,000.00           | \$ 5,000.00           | 100.0%              | \$ 5,000.00                 | 0.00%             |
|          | Non-Capital Equipment                       | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Copiers Printers & Faxes                    | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | Billing & Collections                       | \$ 643,263.66               | \$ 662,589.22              | •                    |                       | \$ 712,870.12         | 103.5%              | \$ 725,702.00               | 5.32%             |
|          | aterials, Supplies & Services               |                             |                            |                      | \$ 1,194,649.00       |                       | 101.1%              | \$ 1,233,909.00             | 3.29%             |
| nterfur  | d Transfers                                 |                             |                            |                      |                       |                       |                     |                             |                   |
|          | Debt Administration Expenses                | \$-                         | \$-                        | \$-                  | \$ -                  | \$-                   | -                   | \$-                         | -                 |
|          | Fleet Replacement Charges                   | \$ 6,383.00                 | \$ 9,574.00                |                      |                       |                       | 100.0%              | \$ 7,546.00                 | 0.00%             |
|          | Wwtp Replacement Charges                    | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          | terfund Transfers                           | \$ 6,383.00                 |                            | \$ 6,937.00          | \$ 7,546.00           | \$ 7,546.00           | 100.0%              | \$ 7,546.00                 | 0.00%             |
| Capital  | Outlay                                      |                             |                            |                      |                       |                       |                     |                             |                   |
|          | Capital Equipment - New                     | \$-                         | \$-                        | \$-                  | \$-                   | \$-                   | -                   | \$-                         | -                 |
| 54020    | Capital Equip-Software                      | \$ -                        | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
| 54030    | Capital Equip - Replacement                 | \$ -                        | \$ -                       | \$-                  | \$-                   | \$-                   | -                   | \$ -                        | -                 |
| Total Ca | apital Outlay                               | \$-                         | \$-                        | \$-                  | \$-                   | \$-                   | -                   | \$-                         | -                 |
| Sub-Tot  | al O&M Fund                                 | \$ 1,386,341.72             | \$ 1,490,823.37            | \$ 1,475,360.60      | \$ 1,486,489.00       | \$ 1,499,617.12       | 100.9%              | \$ 1,532,656.00             | 3.11%             |
| 59200    | LESS:                                       |                             |                            |                      |                       |                       |                     |                             |                   |
|          | Chargebacks to General Fund for CIP         | Ś -                         | \$ -                       | \$-                  | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |
|          |   |                             |                            |                      |                       | ¥ -                   | -                   |                             | -                 |
|          |   |                             |                            |                      |                       | s -                   | -                   |                             | -                 |
|          | Chargebacks to General Fund for SSD         |                             | \$ -                       | \$ -                 | \$ -                  | \$ -                  | -                   | \$ -                        | -                 |

## FY15 Budget – Human Resources

| No.     | Name   |                 | Actual<br>2010-2011 |                 | Actual<br>2011-2012 |                 | Actual 2012-2013 |                 | Approved<br>2013-2014 |                 | Stimated<br>Actual | Percent<br>Expended |                 | Proposed<br>2014-2015 | Inc (Dec)<br>Over |
|---------|--|-----------------|---------------------|-----------------|---------------------|-----------------|------------------|-----------------|-----------------------|-----------------|--------------------|---------------------|-----------------|-----------------------|-------------------|
|         |  |                 | 2010-2011           |                 | 2011-2012           |                 | 2012-2013        |                 | Budget                | 6               | 6/30/2014          | To Total            |                 | Budget                | Prior Yea         |
|         |  |                 |                     |                 |                     |                 |                  |                 | Dauger                |                 | ,,                 | Budget              |                 | Suuget                | Budget            |
| alaries | & Wages  |                 |                     |                 |                     |                 |                  |                 |                       |                 |                    |                     |                 |                       |                   |
| 51100   | Salaries & Wages                                       | \$              | 297,604.36          | \$              | 313,627.17          | \$              | 338,062.87       | \$              | 379,220.00            | \$              | 379,220.00         | 100.0%              | \$              | 387,877.00            | 2.28%             |
|         | Overtime   | \$              | 599.49              | \$              | 390.50              | \$              | 280.01           | \$              | 150.45                | \$              | 150.45             | 100.0%              | \$              | -                     | -100.00%          |
| otal Sa | laries & Wages   | \$              | 298,203.85          | \$              | 314,017.67          | \$              | 338,342.88       | \$              | 379,370.45            | \$              | 379,370.45         | 100.0%              | \$              | 387,877.00            | 2.24%             |
| Benefit |  |                 |                     |                 |                     |                 |                  |                 |                       |                 |                    |                     |                 |                       |                   |
|         | <ul> <li>North Carolina Retirement</li> </ul>          | \$              | 19,727.45           | ć               | 21,799.60           | \$              | 22,525.34        | \$              | 26,810.00             | \$              | 26,821.00          | 100.0%              | ć               | 27,423.00             | 2.29%             |
|         | Payroll Taxes  | \$<br>\$        | 21,641.37           | \$              | 21,799.60           | ې<br>\$         | 24,323.75        | ې<br>\$         | 29,011.00             | \$<br>\$        | 29,022.00          | 100.0%              | \$<br>\$        | 29,673.00             | 2.29%             |
|         | Medical, Dental & Life                                 | \$              | 66,560.56           | \$              | 70,171.13           | \$              | 71,762.61        | \$              | 69,870.00             | \$              | 69,870.00          | 100.0%              | \$              | 70,821.00             | 1.36%             |
|         | Post Retirement Insurance                              | \$              | 7,280.79            | \$              | 7,840.00            | \$              | 7,083.39         | \$              | 10,260.00             | Ş               | 10,260.00          | 100.0%              | \$              | 10,845.00             | 5.70%             |
|         | Worker's Compensation                                  | \$              | 7.269.97            | \$              | 7,067.00            | \$              | 8,670.00         | \$              | 8,670.00              | \$              | 8,670.00           | 100.0%              | \$              | 8,788.00              | 1.36%             |
|         | State Unemployment Benefits                            | \$              | -                   | \$              | -                   | \$              | -                | \$              | 1,320.00              | \$              | 1,320.00           | 100.0%              | \$              | 1,320.00              | 0.00%             |
|         | Automobile Allowance                                   | \$              | 2,018.98            | \$              | 2,086.53            | \$              | 1,848.08         | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
| 51500   | 401-K/457 Plan   | \$              | 14,726.61           | \$              | 14,105.38           | \$              | 16,497.85        | \$              | 18,962.00             | \$              | 18,962.00          | 100.0%              | \$              | 19,394.00             | 2.28%             |
| Total B | enefits  | \$              | 139,225.73          | \$              | 147,212.05          | \$              | 152,711.02       | \$              | 164,903.00            | \$              | 164,925.00         | 100.0%              | \$              | 168,264.00            | 2.04%             |
| otal Sa | laries, Wages & Benefits                               | \$              | 437,429.58          | \$              | 461,229.72          | \$              | 491,053.90       | \$              | 544,273.45            | \$              | 544,295.45         | 100.0%              | \$              | 556,141.00            | 2.18%             |
|         |  | Ť               | 107)120100          | Ť               |                     | Ť               | 132,000130       | Ť               | 011,270110            | Ť               | 511,255115         | 2001070             | Ť               | 556,212,000           | 2120/0            |
|         | Is, Supplies & Services                                | ~               | 7 34 5 45           | <u>^</u>        | 2 0 4 2 0 5         | ~               | E 445 46         | ~               | 4 000 55              | ~               | 4 000 00           | 100.001             | ~               | F 000 00              | 24.000            |
|         | Advertising  | \$<br>¢         | 7,318.45            |                 | 2,842.95            | \$<br>¢         | 5,445.18         |                 | 4,099.55              | \$<br>¢         | 4,099.00           | 100.0%              | \$<br>¢         | 5,000.00              | 21.96%            |
|         | Dues & Subscriptions<br>Postage                        | \$<br>\$        | 4,026.45            | \$<br>\$        | 9,116.18            | \$<br>\$        | 7,566.06         | \$<br>\$        | 6,963.04              | \$<br>\$        | 6,963.04           | 100.0%              | \$<br>\$        | 5,950.00              | -14.55%           |
|         | Postage<br>Travel, Mtgs & Training                     | \$<br>\$        | -<br>17,469.86      | \$<br>\$        | - 20,589.34         | \$<br>\$        | -<br>15,249.40   | \$<br>\$        | - 24,500.00           | \$<br>\$        | -<br>24,225.00     | -<br>98.9%          | \$<br>\$        | -<br>25,570.00        | 4.37%             |
|         | Tuition Assistance                                     | \$              | 2,269.50            | \$              | 1,467.60            | \$              | 468.50           | \$              | 24,300.00             | \$              | 24,223.00          | 100.0%              | \$              | 2,500.00              | 25.00%            |
|         | Directors Fees & Expenses                              | \$              | _,_05.50            | \$              | -                   | \$              | -                | \$              | _,000.00              | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Liability Insurance                                    | \$              | 1,776.68            | \$              | 1,783.87            | \$              | 1,873.00         | \$              | 1,873.00              | \$              | 1,873.00           | 100.0%              | \$              | 1,873.00              | 0.00%             |
|         | Telephone/Telefax                                      | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Communications   | \$              | 958.94              | \$              | 1,707.79            | \$              | 2,345.88         | \$              | 2,450.00              | \$              | 2,450.00           | 100.0%              | \$              | 2,500.00              | 2.04%             |
| 52240   | Uniforms   | \$              | 319.01              | \$              | 308.57              | \$              | 886.88           | \$              | 1,300.00              | \$              | 1,175.00           | 90.4%               | \$              | 1,300.00              | 0.00%             |
| 52250   | Office Supplies  | \$              | 2,824.33            | \$              | 3,097.94            | \$              | 3,647.52         | \$              | 3,400.00              | \$              | 3,200.00           | 94.1%               | \$              | 3,400.00              | 0.00%             |
| 52260   | Special Dept Supplies                                  | \$              | 2,784.14            | \$              | 979.11              | \$              | 2,642.90         | \$              | 1,425.96              | \$              | 925.96             | 64.9%               | \$              | 1,500.00              | 5.19%             |
| 52270   | Safety Equip/Supplies                                  | \$              | 43,180.02           | \$              | 43,433.11           | \$              | 5,133.99         | \$              | 5,953.00              | \$              | 5,953.00           | 100.0%              | \$              | 6,000.00              | 0.79%             |
| 52280   | Maint Supp/Small Tools                                 | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Chemical Supplies                                      | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Line Cleaning Supplies                                 | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Legal Fees   | \$              | 37.90               | \$              | 360.00              | \$              | -                | \$              | 4,000.00              | \$              | 4,000.00           | 100.0%              | \$              | 4,000.00              | 0.00%             |
|         | Prof/Contractual Svcs                                  | \$              | 27,013.11           | \$              | 47,103.59           | \$              | 41,486.46        | \$              | 49,752.00             | \$              | 45,500.00          | 91.5%               | \$              | 61,700.00             | 24.02%            |
|         | Maint-Buildings & Grounds                              | \$              | -                   | \$              | 5,205.02            | \$              | 7,797.67         | \$              | 9,500.00              | \$              | 6,500.00           | 68.4%               | \$              | 1,000.00              | -89.47%           |
|         | Maintenance-Equipment                                  | \$<br>\$        | 889.46              | \$<br>\$        | 872.50              | \$<br>\$        | 3,129.22         | \$              | 1,000.00              | \$<br>\$        |                    | 0.0%                | \$<br>\$        |                       | -100.00%          |
|         | Landscape Restoration<br>Pump Maintenance              | \$              |                     | \$              | -                   | \$              |                  | \$<br>\$        | -                     | \$              |                    | -                   | \$              |                       |                   |
|         | Equipment Rental                                       | \$              |                     | \$              |                     | \$              |                  | \$              |                       | \$              |                    | -                   | \$              |                       |                   |
|         | Motor Fuel & Lubricants                                | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     |                   |
|         | Outside Vehicle Maint                                  | \$              | -                   | \$              | -                   | \$              | -                | Ś               | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Rents/Leases   | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
| 52510   | Permits/Fees/Software Licenses                         | \$              | -                   | \$              | -                   | \$              | 2,660.88         | \$              | 2,650.00              | \$              | 2,650.00           | 100.0%              | \$              | 2,650.00              | 0.00%             |
| 52650   | Utilities  | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
| 52690   | Freight  | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
| 52715   | Safety Incentive Program                               | \$              | 1,705.11            | \$              | 1,839.58            | \$              | 1,069.45         | \$              | 2,000.00              | \$              | 2,000.00           | 100.0%              | \$              | 2,500.00              | 25.00%            |
| 52720   | Health Fair  | \$              | 1,652.53            | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Wellness Program                                       | \$              | 9,050.15            | \$              | 5,629.58            | \$              | 4,128.82         | \$              | 10,000.00             | \$              | 10,000.00          | 100.0%              | \$              | 10,000.00             | 0.00%             |
|         | Employee Asst Program                                  | \$              | 4,255.00            | \$              | 4,363.24            | \$              | 4,255.00         | \$              | 4,255.00              | \$              | 4,255.00           | 100.0%              | \$              | 4,500.00              | 5.76%             |
|         | Other Operating Expenses                               | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Non-Capital Equipment                                  | \$              | 9,268.64            | \$              | 12,048.54           | \$              | 16,688.37        | \$              | 9,500.00              | \$              | 9,500.00           | 100.0%              | \$              | 15,000.00             | 57.89%            |
|         | Copiers Printers & Faxes                               | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Billing & Collections<br>aterials, Supplies & Services | \$<br><b>\$</b> | -<br>136,799.28     | \$<br><b>\$</b> | -<br>162,748.51     | \$<br><b>\$</b> | -<br>126,475.18  | \$<br><b>\$</b> | -<br>146,621.55       | \$<br><b>\$</b> | -<br>137,269.00    | -<br>93.6%          | \$<br><b>\$</b> | -<br>156,943.00       | -<br>7.04%        |
| nterfur | nd Transfers   |                 |                     |                 |                     |                 |                  |                 |                       |                 |                    |                     |                 |                       |                   |
|         | Debt Administration Expenses                           | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Fleet Replacement Charges                              | \$              | -                   | \$              | -                   | \$              |                  | \$              | 1,952.00              |                 | 1,952.00           | 100.0%              | \$              | 1,952.00              | 0.00%             |
|         | Wwtp Replacement Charges                               | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | terfund Transfers                                      | \$              | -                   | \$              | -                   | \$              | -                | \$              | 1,952.00              |                 | 1,952.00           | 100.0%              | \$              | 1,952.00              | 0.00%             |
|         | Outlay   |                 |                     |                 |                     |                 |                  |                 |                       |                 |                    |                     |                 |                       |                   |
|         | Capital Equipment - New                                | \$              | -                   | \$              | -                   | \$              | 24,246.76        |                 | 3,000.00              | \$              | 3,000.00           | 100.0%              | \$              | -                     | -100.009          |
|         | Capital Equip-Software                                 | \$              | 9,245.00            | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         | Capital Equip - Replacement                            | \$<br>\$        | -<br>9,245.00       | \$<br>\$        | -                   | \$<br>\$        | - 24,246.76      | \$<br>\$        | -<br>3,000.00         | \$<br>\$        | -<br>3,000.00      | -<br>100.0%         | \$<br><b>\$</b> | -                     | -100.00%          |
|         |  |                 |                     |                 |                     |                 |                  |                 |                       |                 |                    |                     |                 |                       |                   |
| up-101  | al O&M Fund  | Ş               | 583,473.86          | Ş               | 623,978.23          | \$              | 641,775.84       | \$              | 695,847.00            | \$              | 686,516.45         | 98.7%               | Ş               | 715,036.00            | 2.76%             |
| 59200   |  |                 |                     |                 |                     |                 |                  |                 |                       |                 |                    |                     |                 |                       |                   |
|         | Chargebacks to General Fund for CIP                    |                 | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |
|         |  |                 |                     | ć               |                     |                 |                  |                 |                       |                 |                    |                     |                 |                       |                   |
|         | Chargebacks to General Fund for SSD                    | \$              | -                   | \$              | -                   | \$              | -                | \$              | -                     | \$              | -                  | -                   | \$              | -                     | -                 |

## FY15 Budget – Information Technology

| No.     | Name   | 2        | Actual<br>010-2011 |          | Actual<br>2011-2012 |          | Actual<br>2012-2013 |          | Approved<br>2013-2014 | E        | stimated<br>Actual | Percent<br>Expended |          | Proposed<br>2014-2015 | Inc (Dec)<br>Over |
|---------|--|----------|--------------------|----------|---------------------|----------|---------------------|----------|-----------------------|----------|--------------------|---------------------|----------|-----------------------|-------------------|
|         |  | -        | 010-2011           |          | 2011-2012           |          | 2012-2013           |          | Budget                | 6        | /30/2014           | To Total            |          | Budget                | Prior Yea         |
|         |  |          |                    |          |                     |          |                     |          |                       |          |                    | Budget              |          |                       | Budget            |
| alaries | & Wages  |          |                    |          |                     |          |                     |          |                       |          |                    |                     |          |                       |                   |
|         | Salaries & Wages   | \$       | 505,441.15         | \$       | 530,931.40          | \$       | 560,089.31          | \$       | 593,686.00            | \$       | 593,686.00         | 100.0%              | \$       | 605,319.00            | 1.96%             |
|         | Overtime   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | 3,000.00              | \$       | -                  | 0.0%                | \$       | 3,500.00              | 16.67%            |
| otal Sa | alaries & Wages  | \$       | 505,441.15         | \$       | 530,931.40          | \$       | 560,089.31          | \$       | 596,686.00            | \$       | 593,686.00         | 99.5%               | \$       | 608,819.00            | 2.03%             |
| Benefit | s  |          |                    |          |                     |          |                     |          |                       |          |                    |                     |          |                       |                   |
|         | North Carolina Retirement  | \$       | 33,075.63          | \$       | 35,301.24           | \$       | 37,214.43           | \$       | 43,146.00             | \$       | 41,973.00          | 97.3%               | \$       | 43,043.00             | -0.24%            |
|         | Payroll Taxes  | Ş        | 36,885.70          | \$       | 37,415.67           | \$       | 40,068.67           | \$       | 46,685.00             | \$       | 45,417.00          | 97.3%               | \$       | 46,575.00             | -0.24%            |
|         | Medical, Dental & Life   | \$       | 100,206.88         | \$       | 105,588.57          | \$       | 119,604.35          | \$       | 116,450.00            | \$       | 116,450.00         | 100.0%              | \$       | 118,035.00            | 1.36%             |
|         | Post Retirement Insurance  | \$       | 10,920.00          | \$       | 11,760.00           | \$       | 11,804.65           | \$       | 17,100.00             | \$       | 17,100.00          | 100.0%              | \$       | 18,075.00             | 5.70%             |
|         | Worker's Compensation  | \$       | 10,904.95          | \$       | 10,600.50           | \$       | 14,450.00           | \$       | 14,450.00             | \$       | 14,450.00          | 100.0%              | \$       | 14,647.00             | 1.36%             |
|         | State Unemployment Benefits  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | 15,772.00             | \$       | 15,772.00          | 100.0%              | \$       | 2,200.00              | -86.05%           |
| 51450   | Automobile Allowance   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
| 51500   | 401-K/457 Plan   | \$       | 12,331.61          | \$       | 12,602.92           | \$       | 14,688.43           | \$       | 30,365.00             | \$       | 30,365.00          | 100.0%              | \$       | 30,268.00             | -0.32%            |
| rotal B | enefits  | \$       | 204,324.77         | \$       | 213,268.90          | \$       | 237,830.53          | \$       | 283,968.00            | \$       | 281,527.00         | 99.1%               | \$       | 272,843.00            | -3.92%            |
| otal Sa | alaries, Wages & Benefits  | \$       | 709,765.92         | \$       | 744,200.30          | \$       | 797,919.84          | \$       | 880,654.00            | \$       | 875,213.00         | 99.4%               | \$       | 881,662.00            | 0.11%             |
| Antoria | als Supplies & Services  |          |                    |          |                     |          |                     |          |                       |          |                    |                     |          |                       |                   |
|         | als, Supplies & Services<br>Advertising                                    | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Dues & Subscriptions   | \$<br>\$ | - 708.00           | \$       | - 343.00            | \$       | - 50.00             | \$<br>\$ | - 1,610.00            | \$<br>\$ | - 850.00           | - 52.8%             | \$<br>\$ | - 715.00              | -55.59%           |
|         | Postage  | Ş        |                    | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -33.3370          |
|         | Travel, Mtgs & Training  | \$       | 4,787.27           | \$       | 10,724.41           | \$       | 2,417.92            | \$       | 16,405.00             | \$       | 4,750.00           | 29.0%               | \$       | 3,950.00              | -75.92%           |
|         | Tuition Assistance   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Directors Fees & Expenses  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Liability Insurance  | \$       | 11,071.17          | \$       | 11,115.93           | \$       | 11,670.00           | \$       | 11,670.00             | \$       | 11,670.00          | 100.0%              | \$       | 11,670.00             | 0.00%             |
| 52200   | Telephone/Telefax  | \$       | 32,443.42          | \$       | 35,952.57           | \$       | 33,597.07           | \$       | 37,450.00             | \$       | 30,000.00          | 80.1%               | \$       | 30,150.00             | -19.49%           |
| 52210   | Communications   | \$       | 6,375.26           | \$       | 2,661.25            | \$       | 4,714.59            | \$       | 4,000.00              | \$       | 3,500.00           | 87.5%               | \$       | 3,500.00              | -12.50%           |
|         | Uniforms   | \$       | 175.96             | \$       | -                   | \$       | 159.53              | \$       | 600.00                | \$       | 600.00             | 100.0%              | \$       | 600.00                | 0.00%             |
|         | Office Supplies  | \$       | 532.65             | \$       | 381.45              | \$       | 400.41              | \$       | 1,000.00              | \$       | 650.00             | 65.0%               | \$       | 650.00                | -35.00%           |
|         | Special Dept Supplies  | \$       | 243.28             | \$       | 612.30              | \$       | 390.41              | \$       | 500.00                | \$       | 500.00             | 100.0%              | \$       | 500.00                | 0.00%             |
|         | Safety Equip/Supplies  | \$       | -                  | \$       | -                   | \$       | 78.52               | \$       | 50.00                 | \$       | 75.00              | 150.0%              | \$       | 100.00                | 100.00%           |
|         | Maint Supp/Small Tools   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Chemical Supplies  | \$<br>\$ | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$<br>\$ | -                  | -                   | \$<br>\$ | -                     | -                 |
|         | Line Cleaning Supplies<br>Legal Fees                                       | \$<br>\$ | -                  | \$<br>\$ | -                   | \$<br>\$ | -                   | \$<br>\$ | -                     | \$<br>\$ | -                  | -                   | \$<br>\$ | -                     | -                 |
|         | Prof/Contractual Svcs  | \$       | 30,375.00          | \$       | 36,051.35           | \$       | 3,357.81            | \$       | - 12,500.00           | \$<br>\$ | - 12,500.00        | - 100.0%            | \$       | - 10,000.00           | -20.00%           |
|         | Maint-Buildings & Grounds  | \$       |                    | \$       |                     | \$       | 5,557.81            | \$       | -                     | \$<br>\$ | -                  | -                   | \$       | -                     | -20.00%           |
|         | Maintenance-Equipment  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     |                   |
|         | Landscape Restoration  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Pump Maintenance   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Equipment Rental   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
| 52460   | Motor Fuel & Lubricants  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
| 52470   | Outside Vehicle Maint  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
| 52500   | Rents/Leases   | \$       | 20,138.53          | \$       | 24,767.71           | \$       | 25,515.21           | \$       | 28,000.00             | \$       | 28,000.00          | 100.0%              | \$       | 32,000.00             | 14.29%            |
| 52510   | Permits/Fees/Software Licenses   | \$       | 57,807.89          | \$       | 60,126.10           | \$       | 63,988.14           | \$       | 65,450.00             | \$       | 65,450.00          | 100.0%              | \$       | 141,150.00            | 115.66%           |
|         | Utilities  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Freight  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Safety Incentive Program   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Health Fair  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Wellness Program   | \$       |                    | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Employee Asst Program  | \$<br>¢  | -                  | \$<br>¢  | -                   | \$<br>¢  | -                   | \$<br>¢  | -                     | \$<br>¢  | -                  | -                   | \$<br>¢  | -                     | -                 |
|         | Other Operating Expenses<br>Non-Capital Equipment                          | Ş<br>Ş   | -<br>43,041.78     | \$<br>\$ | -<br>48,912.97      | \$<br>\$ | -<br>49,422.27      | \$<br>\$ | - 51,150.00           | \$<br>\$ | -<br>51,150.00     | - 100.0%            | \$<br>\$ | -<br>55,060.00        | - 7.64%           |
|         | Copiers Printers & Faxes   | \$       | - +3,041.78        | \$       | 364.19              | \$       | -                   | \$       | 5,000.00              | \$       | 5,000.00           | 100.0%              | \$       | 5,000.00              | 0.00%             |
|         | Billing & Collections  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | laterials, Supplies & Services   |          | 207,700.21         | \$       | 232,013.23          | \$       | 195,761.88          | \$       | 235,385.00            |          | 214,695.00         | 91.2%               | \$       | 295,045.00            | 25.35%            |
|         | nd Transfers   |          |                    |          |                     |          |                     |          |                       |          |                    |                     |          |                       |                   |
|         | Debt Administration Expenses   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Fleet Replacement Charges  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Wwtp Replacement Charges   | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
| otal In | terfund Transfers  | \$       | -                  | \$       | -                   | \$       | -                   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |
|         | Outlay<br>Capital Equipment - New  | \$       | 33,753.17          | ć        | -                   | \$       | 86,521.91           | ć        | -                     | \$       | _                  | -                   | \$       | 6,700.00              | -                 |
|         | Capital Equip-Software   | \$<br>\$ | 41,600.00          |          | -<br>8,775.00       | \$<br>\$ | 13,598.61           |          | - 39,000.00           | \$<br>\$ | -<br>39,000.00     | - 100.0%            | \$       | 22,500.00             | -42.31%           |
|         | Capital Equip - Replacement  | \$       | 7,845.97           |          | 34,113.05           | \$       | 17,977.12           |          | 41,300.00             | \$<br>\$ | 41,300.00          | 100.0%              | \$       | 44,500.00             | 7.75%             |
|         | apital Outlay  | \$       | 83,199.14          |          | 42,888.05           | \$       |                     |          | <b>80,300.00</b>      |          | <b>80,300.00</b>   | 100.0%              | \$       | <b>73,700.00</b>      | -8.22%            |
| ub-To   | tal O&M Fund   | \$ 1     | .000.665.27        | Ś        | 1,019,101.58        | Ś        | 1,111,779.36        | \$       | 1.196.339.00          | \$ 1     | ,170,208.00        | 97.8%               | \$<br>\$ | -<br>1,250,407.00     | 4.52%             |
|         |  |          | ,,                 | Ť        | ,,1.55              | 4        | ,,                  | -        | ,,000,00              | - 1      | ,,_00.00           |                     | Ĵ        | ,,,,                  |                   |
| 59200   | LESS:  |          |                    |          |                     |          |                     |          |                       |          |                    |                     |          |                       |                   |
|         |  | Ċ.       | (202 202 06)       | Ś        | (303,466.75)        | Ś        | (255 074 20)        | Ċ        | (301,000.00)          | ć        | (301,000.00)       | 100.0%              | Ś        | (281,968.00)          | -6.32%            |
|         | Chargebacks to General Fund for CIP<br>Chargebacks to General Fund for SSD |          | -                  | \$       | -                   | \$       | (255,974.59)<br>-   | \$       | -                     | \$       | -                  | -                   | \$       | -                     | -                 |

## FY15 Budget – Financial Services

| No.                | Name  |          | Actual<br>010-2011     |             | Actual<br>2011-2012    |          | Actual 2012-2013 |             | Approved<br>2013-2014   |          | Estimated<br>Actual     | Percent<br>Expended |                                       | Proposed<br>2014-2015   | Inc (Dec)<br>Over |
|--------------------|---|----------|------------------------|-------------|------------------------|----------|------------------|-------------|-------------------------|----------|-------------------------|---------------------|---------------------------------------|-------------------------|-------------------|
|                    |   |          |                        |             |                        |          |                  |             | Budget                  |          | 6/30/2014               | To Total            |                                       | Budget                  | Prior Year        |
| alaries 8          | Wages   |          |                        |             |                        |          |                  |             |                         |          |                         | Budget              |                                       |                         | Budget            |
|                    | Salaries & Wages  |          | 396,115.66             | \$          | 422,370.70             | \$       | 464,619.84       | \$          | 472,038.00              | \$       | 472,038.00              | 100.0%              | \$                                    | 488,459.00              | 3.48%             |
| 51150              | Overtime  | \$       | -                      | \$          | -                      | \$       | -                | \$          | 500.00                  | \$       | -                       | 0.0%                | \$                                    | 500.00                  | 0.00%             |
| otal Sala          | aries & Wages   | \$       | 396,115.66             | \$          | 422,370.70             | \$       | 464,619.84       | \$          | 472,538.00              | \$       | 472,038.00              | 99.9%               | \$                                    | 488,959.00              | 3.48%             |
| Benefits           |   |          |                        |             |                        |          |                  |             |                         |          |                         |                     |                                       |                         |                   |
| 51200              | North Carolina Retirement   | \$       | 26,652.82              | \$          | 28,851.68              | \$       |                  | \$          | 33,408.00               | \$       | 33,373.00               | 99.9%               | \$                                    | 34,569.00               | 3.48%             |
| 51250<br>51300     | Payroll Taxes<br>Medical, Dental & Life                                   | \$<br>\$ | 29,124.92<br>88,644.23 | \$<br>\$    | 30,391.13<br>93,466.34 | \$<br>\$ |                  | \$<br>\$    | 36,149.00<br>104,810.00 | \$<br>\$ | 36,111.00<br>104,810.00 | 99.9%<br>100.0%     | \$<br>\$                              | 37,405.00<br>106,232.00 | 3.47%<br>1.36%    |
| 51300              | Post Retirement Insurance   | \$       | 9,706.41               | \$          | 10,453.00              | \$       |                  | \$          | 15,391.00               | \$       | 15,391.00               | 100.0%              | \$                                    | 16,267.00               | 5.69%             |
| 51350              | Worker's Compensation   | \$       | 9,692.36               | \$          | 9,422.66               | \$       |                  | \$          | 13,008.00               | \$       | 13,008.00               | 100.0%              | \$                                    | 13,183.00               | 1.35%             |
| 51360              | State Unemployment Benefits   | \$       | -                      | \$          | -                      | \$       |                  | \$          | 1,980.00                | \$       | 1,980.00                | 100.0%              | \$                                    | 1,980.00                | 0.00%             |
| 51450<br>51500     | Automobile Allowance<br>401-K/457 Plan                                    | \$<br>\$ | -<br>18,153.00         | \$<br>\$    | - 18,492.28            | \$<br>\$ |                  | \$<br>\$    | - 23,602.00             | \$<br>\$ | - 23,602.00             | - 100.0%            | \$<br>\$                              | - 24,423.00             | -<br>3.48%        |
| Total Ber          |   |          | 181,973.74             | \$          | 191,077.09             | \$       |                  | \$          | 228,348.00              | \$       | 228,275.00              | 100.0%              | \$                                    | 234,059.00              | 2.50%             |
| Total Cal          | vias Wages & Penefits   | ¢        | E 78 080 40            | ć           | 612 447 70             | ¢        | 692 220 00       | ć           | 700 886 00              | ć        | 700 212 00              | 00.0%               | ć                                     | 722 018 00              | 2 16%             |
| lotal Sala         | aries, Wages & Benefits   | \$       | 578,089.40             | \$          | 613,447.79             | \$       | 683,329.00       | \$          | 700,886.00              | \$       | 700,313.00              | 99.9%               | Ş                                     | 723,018.00              | 3.16%             |
| Materials          | , Supplies & Services   |          |                        |             |                        |          |                  |             |                         |          |                         |                     |                                       |                         |                   |
| 52010              | Advertising   | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52050              | Dues & Subscriptions  | \$       | 1,460.00               | \$          | 1,747.95               | \$       |                  | \$          | 1,800.00                | \$       | 1,800.00                | 100.0%              | \$                                    | 1,800.00                | 0.00%             |
| 52100<br>52150     | Postage<br>Travel, Mtgs & Training  | \$<br>\$ | -<br>11,749.29         | \$<br>\$    | -<br>7,066.25          | \$<br>\$ |                  | \$<br>\$    | -<br>12,966.00          | \$<br>\$ | -<br>12,966.00          | - 100.0%            | \$<br>\$                              | -<br>13,430.00          | -<br>3.58%        |
| 52160              | Tuition Assistance  | \$<br>\$ |                        | \$          | - 7,000.25             | ې<br>\$  |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | - 15,450.00             | -                 |
| 52100              | Directors Fees & Expenses   | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52170              | Liability Insurance   | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52200              | Telephone/Telefax   | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52210              | Communications  | \$       | 1,129.92               | \$          | 1,115.01               | \$       |                  | \$          | 1,400.00                | \$       | 1,400.00                | 100.0%              | \$                                    | 2,595.00                | 85.36%            |
| 52240              | Uniforms  | \$       | 515.73                 | \$          | 498.94                 | \$       |                  | \$          | 1,250.00                | \$       | 1,250.00                | 100.0%              | \$                                    | 1,250.00                | 0.00%             |
| 52250              | Office Supplies   | \$       | 3,733.14               | \$          | 3,485.04               | \$       |                  | \$          | 3,000.00                | \$       | 3,000.00                | 100.0%              | \$                                    | 3,000.00                | 0.00%             |
| 52260              | Special Dept Supplies   | \$       | 1,315.78               | \$          | 1,176.46               | \$       |                  | \$          | 1,200.00                | \$       | 1,200.00                | 100.0%              | \$                                    | 1,200.00                | 0.00%             |
| 52270              | Safety Equip/Supplies   | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52280              | Maint Supp/Small Tools  | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52290              | Chemical Supplies   | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52300              | Line Cleaning Supplies  | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52330              | Legal Fees  | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52350<br>52410     | Prof/Contractual Svcs   | \$<br>\$ | 55,652.56              | \$<br>\$    | 47,248.82              | \$<br>\$ |                  | \$<br>\$    | 49,960.00               | \$<br>\$ | 49,960.00               | - 100.0%            | \$<br>\$                              | 51,960.00               | 4.00%             |
| 52410              | Maint-Buildings & Grounds<br>Maintenance-Equipment                        | \$<br>\$ | -                      | \$          | -                      | ې<br>\$  |                  | .⊅<br>\$    |                         | .⊅<br>\$ | -                       | -                   | \$                                    |                         | -                 |
| 52420              | Landscape Restoration   | \$       | -                      | \$          | -                      | \$       |                  | \$          |                         | \$       | _                       | -                   | \$                                    |                         | _                 |
| 52430              | Pump Maintenance  | \$       |                        | \$          | -                      | \$       |                  | \$          |                         | \$       | _                       | -                   | \$                                    | _                       |                   |
| 52450              | Equipment Rental  | \$       | -                      | \$          | -                      | \$       |                  | \$          | _                       | \$       | -                       | -                   | \$                                    | _                       | -                 |
| 52460              | Motor Fuel & Lubricants   | \$       | _                      | \$          | -                      | \$       |                  | \$          | _                       | \$       | -                       | -                   | \$                                    | _                       | -                 |
| 52470              | Outside Vehicle Maint   | \$       | _                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | _                 |
| 52500              | Rents/Leases  | \$       | _                      | \$          | -                      | \$       |                  | \$          | _                       | \$       | -                       | -                   | \$                                    | -                       | _                 |
| 52510              | Permits/Fees/Software Licenses  | \$       | _                      | \$          | -                      | \$       |                  | \$          | _                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52650              | Utilities   | \$       | _                      | \$          | -                      | \$       |                  | \$          | _                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52690              | Freight   | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52715              | Safety Incentive Program  | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52720              | Health Fair   | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52725              | Wellness Program  | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52730              | Employee Asst Program   | \$       | -                      | \$          | -                      | \$       | -                | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52900              | Other Operating Expenses  | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 52910              | Non-Capital Equipment   | \$       | 1,075.84               | \$          | -                      | \$       |                  |             | 1,547.00                | \$       | 1,547.00                | 100.0%              | \$                                    | 1,100.00                | -28.89%           |
| 52915              | Copiers Printers & Faxes  | \$       | -                      | \$          | -                      | \$       |                  | \$<br>\$    | -                       | \$<br>\$ | -                       | -                   | \$<br>\$                              | -                       | -                 |
| 52920<br>Total Ma  | Billing & Collections<br>terials, Supplies & Services                     | \$<br>\$ | -<br>76,632.26         | \$<br>\$    | 62,338.47              | \$<br>\$ |                  | ⊅<br>\$     | 73,123.00               | ⊅<br>\$  | - 73,123.00             | - 100.0%            | ⇒<br>\$                               | - 76,335.00             | -<br>4.39%        |
|                    |   | 7        | ,                      | ý           | ,,,,/                  | ļ        | ,                | ý           | ,                       | ý        |                         |                     | , , , , , , , , , , , , , , , , , , , | ,                       |                   |
|                    | Transfers   |          |                        |             |                        |          |                  |             |                         |          |                         |                     |                                       |                         |                   |
| 52340<br>53040     | Debt Administration Expenses<br>Fleet Replacement Charges                 | \$<br>\$ | -                      | \$<br>\$    | -                      | \$<br>\$ |                  | \$<br>\$    | -                       | \$<br>\$ | -                       | -                   | \$<br>\$                              | -                       | -                 |
|                    | Wwtp Replacement Charges  | \$<br>\$ | -                      | \$<br>\$    | -                      | \$<br>\$ |                  | \$<br>\$    | -                       | \$<br>\$ | -                       | -                   | \$                                    | -                       | -                 |
|                    | erfund Transfers  | \$       | -                      | \$          | -                      | \$       |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| Canital O          | utlay   |          |                        |             |                        |          |                  |             |                         |          |                         |                     |                                       |                         |                   |
| Capital O<br>54010 | utiay<br>Capital Equipment - New  | \$       | -                      | \$          | 1,889.21               | \$       | -                | \$          | -                       | \$       | -                       | _                   | \$                                    | -                       | -                 |
|                    | Capital Equip-Software  | \$       | -                      | \$          | -                      | ې<br>\$  |                  | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| 54030              | Capital Equip - Replacement   | \$       | -                      | \$          | -                      | \$       | -                | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| Total Cap          | ital Outlay   | \$       | -                      | \$          | 1,889.21               | \$       | -                | \$          | -                       | \$       | -                       | -                   | \$                                    | -                       | -                 |
| Sub-Tota           | O&M Fund  | \$       | 654,721.66             | \$          | 677,675.47             | \$       | 754,074.44       | \$          | 774,009.00              | \$       | 773,436.00              | 99.9%               | \$                                    | 799,353.00              | 3.27%             |
| 59200              | LESS:   |          |                        |             |                        |          |                  |             |                         |          |                         |                     |                                       |                         |                   |
| 33200              | Chargebacks to General Fund for CIP<br>Chargebacks to General Fund for SI |          | -                      | \$<br>\$    | -                      | \$<br>\$ |                  | \$<br>\$    | -                       | \$<br>\$ | -                       | -                   | \$<br>\$                              | -                       | -                 |
|                    |   |          |                        |             |                        |          |                  |             |                         |          |                         |                     |                                       |                         |                   |
|                    | ation & Maintenance Fund  | 2        | 034,/21.00             | <b>&gt;</b> | 0//,0/5.47             | ⊨ Ş      | 754,074.44       | <b>&gt;</b> | 774,009.00              | >        | 113,436.00              | 99.9%               | <b>&gt;</b>                           | 799,353.00              | 3.27%             |

## FY15 Budget – Water Reclamation Facility

| lo. Name  | Actual                        | Actual                       | Actual                        | Approved                         | Estimated                             | Percent                                    | Proposed<br>2014-2015               | Inc (Dec)                                  |
|---|-------------------------------|------------------------------|-------------------------------|----------------------------------|---------------------------------------|--|-------------------------------------|--|
|   | 2010-2011                     | 2011-2012                    | 2012-2013                     | 2013-2014<br>Budget              | Actual 6/30/2014                      | Expended<br>To Total                       | 2014-2015<br>Budget                 | Over<br>Prior Year                         |
|   |                               |                              |                               | Buuget                           | 6/30/2014                             | Budget                                     | Buuget                              | Budget                                     |
| aries & Wages   |                               |                              |                               |                                  |                                       | Dauger                                     |                                     | Duaget                                     |
| 100 Salaries & Wages  | \$ 2,180,382.05               | \$ 2,227,428.12              | \$ 2,257,970.03               | \$ 2,310,670.00                  | \$ 2,310,670.00                       | 100.0%                                     | \$ 2,384,531.00                     | 3.20%                                      |
| 150 Overtime  | \$ 85,567.34                  | \$ 81,530.64                 | \$ 99,472.40                  | \$ 120,331.00                    | \$ 118,500.00                         | 98.5%                                      | \$ 115,000.00                       | -4.43%                                     |
| tal Salaries & Wages  | \$ 2,265,949.39               | \$ 2,308,958.76              | \$ 2,357,442.43               | \$ 2,431,001.00                  | \$ 2,429,170.00                       | 99.9%                                      | \$ 2,499,531.00                     | 2.82%                                      |
|   |                               |                              |                               |                                  |                                       |  |                                     |  |
| nefits  |                               |                              |                               |                                  |                                       |  |                                     |  |
| 200 North Carolina Retirement                               | \$ 154,437.13                 | \$ 159,572.64                | \$ 158,338.91                 | \$ 171,731.00                    | \$ 171,741.00                         | 100.0%                                     | \$ 176,716.00                       | 2.90%                                      |
| 250 Payroll Taxes   | \$ 164,932.94                 | \$ 166,873.07                | \$ 170,288.59                 | \$ 185,841.00                    | \$ 185,831.00                         | 100.0%                                     | \$ 191,214.00                       | 2.89%                                      |
| 300 Medical, Dental & Life<br>325 Post Retirement Insurance | \$ 498,204.33                 | \$ 523,735.39                | \$ 514,301.75                 | \$ 489,092.00<br>\$ 71,823.00    | \$ 489,092.00                         | 100.0%                                     | \$ 495,748.00                       | 1.36%                                      |
| 350 Worker's Compensation                                   | \$ 53,387.17<br>\$ 53,310.30  | \$ 57,494.00<br>\$ 51,826.62 | \$ 50,763.25<br>\$ 62,137.00  | \$ 71,823.00<br>\$ 60,691.00     | \$ 71,823.00<br>\$ 60,691.00          | 100.0%<br>100.0%                           | \$ 75,913.00<br>\$ 61,518.00        | 5.69%<br>1.36%                             |
| 360 State Unemployment Benefits                             | \$ -                          | \$ 51,820.02                 | \$ -                          | \$ 9,240.00                      | \$ 9,240.00                           | 100.0%                                     | \$ 9,240.00                         | 0.00%                                      |
| 450 Automobile Allowance                                    | \$ -                          | \$ 300.00                    | \$ -                          | \$ 5,240.00                      | \$ -                                  | -  | \$ 5,240.00                         | -  |
| 500 401-K/457 Plan  | \$ 98,921.32                  | \$ 90,742.09                 | \$ 91,031.91                  | \$ 114,075.00                    | \$ 114,075.00                         | 100.0%                                     | \$ 119,228.00                       | 4.52%                                      |
| tal Benefits  | \$ 1,023,193.19               | \$ 1,050,543.81              | \$ 1,046,861.41               | \$ 1,102,493.00                  | \$ 1,102,493.00                       | 100.0%                                     | \$ 1,129,577.00                     | 2.46%                                      |
|   | + -,,                         | + -,,                        | · -,,                         | + -,,                            |                                       |  |                                     |  |
| tal Salaries, Wages & Benefits                              | \$ 3,289,142.58               | \$ 3,359,502.57              | \$ 3,404,303.84               | \$ 3,533,494.00                  | \$ 3,531,663.00                       | 99.9%                                      | \$ 3,629,108.00                     | 2.71%                                      |
| aterials, Supplies & Services                               |                               |                              |                               |                                  |                                       |  |                                     |  |
| 010 Advertising   | \$ 11,885.26                  | \$ 10,052.34                 | \$ 13,841.44                  | \$ 15,000.00                     | \$ 15,000.00                          | 100.0%                                     | \$ 13,500.00                        | -10.00%                                    |
| 050 Dues & Subscriptions                                    | \$ 15,551.87                  | \$ 15,504.17                 | \$ 16,107.20                  | \$ 16,100.00                     | \$ 16,100.00                          | 100.0%                                     | \$ 16,150.00                        | 0.31%                                      |
| 100 Postage   | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| 150 Travel, Mtgs & Training                                 | \$ 16,112.48                  | \$ 19,951.71                 | \$ 16,987.24                  | \$ 16,750.00                     | \$ 16,750.00                          | 100.0%                                     | \$ 22,600.00                        | 34.93%                                     |
| 160 Tuition Assistance                                      | \$ -                          | \$ -                         | \$ -                          | \$-                              | \$ -                                  | -  | \$ -                                | -  |
| 170 Directors Fees & Expenses                               | \$-                           | \$-                          | \$-                           | \$-                              | \$-                                   | -  | \$-                                 | -  |
| 180 Liability Insurance                                     | \$ 244,982.20                 | \$ 245,972.99                | \$ 258,200.00                 | \$ 258,200.00                    | \$ 258,200.00                         | 100.0%                                     | \$ 258,200.00                       | 0.00%                                      |
| 200 Telephone/Telefax                                       | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| 210 Communications  | \$ 25,305.54                  | \$ 27,506.54                 | \$ 31,991.70                  | \$ 44,434.00                     | \$ 44,434.00                          | 100.0%                                     | \$ 48,850.00                        | 9.94%                                      |
| 240 Uniforms  | \$ 20,284.19                  | \$ 29,222.27                 | \$ 23,112.09                  | \$ 24,911.00                     | \$ 23,500.00                          | 94.3%                                      | \$ 25,400.00                        | 1.96%                                      |
| 250 Office Supplies   | \$ 4,413.90                   | \$ 4,403.89                  | \$ 5,160.24                   | \$ 5,550.00                      | \$ 5,550.00                           | 100.0%                                     | \$ 5,550.00                         | 0.00%                                      |
| 260 Special Dept Supplies                                   | \$ 347,666.63                 | \$ 373,922.58                | \$ 384,297.97                 | \$ 378,452.62                    | \$ 378,452.00                         | 100.0%                                     | \$ 399,500.00                       | 5.56%                                      |
| 270 Safety Equip/Supplies<br>280 Maint Supp/Small Tools     | \$ -<br>\$ 23,100.70          | \$ -<br>\$ 27,970.92         | \$ 11,527.35<br>\$ 30,504.65  | \$ 10,322.72<br>\$ 38,194.66     | \$ 10,322.00<br>\$ 38,150.00          | 100.0%<br>99.9%                            | \$ 11,400.00<br>\$ 40,000.00        | 10.44%                                     |
| 290 Chemical Supplies                                       | \$ 23,100.70<br>\$ 355,485.23 | \$ 447,987.35                | \$ 30,504.65<br>\$ 406,339.32 | \$ 503,996.00                    | \$ 38,150.00<br>\$ 503,000.00         | 99.9%                                      | \$ 542,750.00                       | 4.73%<br>7.69%                             |
| 300 Line Cleaning Supplies                                  | \$ -                          | \$ -                         | \$ 400,339.32                 | \$ 503,990.00                    | \$ -                                  | -  | \$ 542,730.00                       | -  |
| 330 Legal Fees  | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | ş -                                 | -  |
| 350 Prof/Contractual Svcs                                   | \$ 352,375.36                 | \$ 279,752.90                | \$ 242,145.68                 | \$ 306,300.00                    | \$ 304,000.00                         | 99.2%                                      | \$ 342,000.00                       | 11.66%                                     |
| 410 Maint-Buildings & Grounds                               | \$ 8,715.48                   | \$ 10,163.50                 | \$ 16,700.84                  | \$ 10,000.00                     | \$ 10,000.00                          | 100.0%                                     | \$ 20,000.00                        | 100.00%                                    |
| 420 Maintenance-Equipment                                   | \$ 360,681.02                 | \$ 409,729.21                | \$ 408,056.34                 | \$ 395,500.00                    | \$ 395,500.00                         | 100.0%                                     | \$ 420,000.00                       | 6.19%                                      |
| 430 Landscape Restoration                                   | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| 440 Pump Maintenance  | \$ 35,538.14                  | \$ 43,408.08                 | \$ 23,104.28                  | \$ 35,000.00                     | \$ 35,000.00                          | 100.0%                                     | \$ 37,500.00                        | 7.14%                                      |
| 450 Equipment Rental  | \$ 2,786.10                   | \$ 3,792.00                  | \$ 3,337.94                   | \$ 500.00                        | \$ 500.00                             | 100.0%                                     | \$ 2,500.00                         | 400.00%                                    |
| 460 Motor Fuel & Lubricants                                 | \$ 232,031.50                 | \$ 232,268.76                | \$ 239,881.43                 | \$ 310,000.00                    | \$ 310,000.00                         | 100.0%                                     | \$ 300,000.00                       | -3.23%                                     |
| 470 Outside Vehicle Maint                                   | \$ 6,187.90                   | \$ 2,917.10                  | \$ 3,746.03                   | \$ 9,000.00                      | \$ 9,000.00                           | 100.0%                                     | \$ 12,000.00                        | 33.33%                                     |
| 500 Rents/Leases  | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| 510 Permits/Fees/Software Licenses                          | \$ 7,969.00                   | \$ 8,266.00                  | \$ 14,242.60                  | \$ 11,850.00                     | \$ 11,850.00                          | 100.0%                                     | \$ 15,650.00                        | 32.07%                                     |
| 650 Utilities   | \$ 1,019,649.77               | \$ 901,397.63                | \$ 796,333.55                 | \$ 1,100,000.00                  | \$ 1,100,000.00                       | 100.0%                                     | \$ 1,100,000.00                     | 0.00%                                      |
| 690 Freight   | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| 715 Safety Incentive Program                                | \$ -<br>\$ -                  | \$ -<br>\$ -                 | \$ -<br>\$ -                  | \$ -<br>\$ -                     | \$ -<br>\$ -                          | -  | \$ -<br>\$ -                        | -  |
| 720 Health Fair<br>725 Wellness Program                     | \$ -<br>\$ -                  | \$ -<br>\$ -                 | \$ -<br>\$ -                  | \$ -<br>\$                       | \$ -<br>\$ -                          | -  | \$ -<br>\$ -                        | -  |
| 730 Employee Asst Program                                   | \$ -<br>\$ -                  | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                |  |
| 900 Other Operating Expenses                                | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| 910 Non-Capital Equipment                                   | \$ 777.27                     | \$ 2,739.67                  | \$ 11,876.23                  | \$ 3,900.00                      | \$ 3,900.00                           | 100.0%                                     | \$ -                                | -100.00%                                   |
| 915 Copiers Printers & Faxes                                | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| 920 Billing & Collections                                   | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| tal Materials, Supplies & Services                          | \$ 3,091,499.54               | \$ 3,096,929.61              | \$ 2,957,494.12               | \$ 3,493,961.00                  | \$ 3,489,208.00                       | 99.9%                                      | \$ 3,633,550.00                     | 4.00%                                      |
| erfund Transfers  |                               |                              |                               |                                  |                                       |  |                                     |  |
| 340 Debt Administration Expenses                            | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| 040 Fleet Replacement Charges                               | \$ 51,064.00                  | \$ 76,594.00                 |                               |                                  |                                       | 100.0%                                     | \$ 60,815.00                        | 0.00%                                      |
| 050 Wwtp Replacement Charges                                | \$ 50,000.00                  | \$ 50,000.00                 | \$ 100,000.00                 |                                  | \$ 100,000.00                         | 100.0%                                     | \$ 100,000.00                       | 0.00%                                      |
| tal Interfund Transfers                                     | \$ 101,064.00                 | \$ 126,594.00                | \$ 149,329.00                 | \$ 160,815.00                    | \$ 160,815.00                         | 100.0%                                     | \$ 160,815.00                       | 0.00%                                      |
| pital Outlay  |                               |                              |                               |                                  |                                       |  |                                     |  |
| 010 Capital Equipment - New                                 | \$ 2,728.80                   |                              | \$ 19,935.24                  | \$ 8,500.00                      | \$ 8,500.00                           | 100.0%                                     | \$ 6,000.00                         | -29.41%                                    |
| 020 Capital Equip-Software                                  | \$-                           | \$-                          | \$ 4,957.20                   |                                  | \$-                                   | -  | \$-                                 | -  |
| 030 Capital Equip - Replacement<br>tal Capital Outlay       | \$ 15,785.28<br>\$ 18,514.08  |                              | \$ 40,453.09<br>\$ 65,345.53  |                                  |                                       | 100.0%<br>100.0%                           | \$ -<br>\$ 6,000.00                 | -100.00%<br>- <b>52.00%</b>                |
|   |                               |                              |                               |                                  |                                       |  |                                     |  |
| b-Total O&M Fund  | \$ 6,500,220.20               | \$ 6,588,325.12              | \$ 6,576,472.49               | \$ 7,200,770.00                  | \$ 7,194,186.00                       | 99.9%                                      | \$ 7,429,473.00                     | 3.18%                                      |
| 200 LESS:   |                               |                              |                               |                                  |                                       |  |                                     |  |
| Chargebacks to General Fund for CIP                         | \$ -                          | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
| Chargebacks to General Fund for SSD                         |                               | \$ -                         | \$ -                          | \$ -                             | \$ -                                  | -  | \$ -                                | -  |
|   |                               |                              |                               |                                  |                                       |  |                                     |  |
| Chargebacks to Gen  | eral Fund for SSD             | eral Fund for SSD \$ -       | eral Fund for SSD \$ - \$ -   | eral Fund for SSD \$ - \$ - \$ - | eral Fund for SSD \$ - \$ - \$ - \$ - | eral Fund for SSD \$ - \$ - \$ - \$ - \$ - | eral Fund for SSD \$ - \$ - \$ - \$ | eral Fund for SSD \$ - \$ - \$ - \$ - \$ - |

## FY15 Budget – SS Maintenance

| No.     | Name   | Actual<br>2010-2011   | Actual<br>2011-2012   | Actual<br>2012-2013          | Approved<br>2013-2014        | Estimated<br>Actual         | Percent<br>Expended | Proposed<br>2014-2015       | Inc (Dec)<br>Over |
|---------|--|-----------------------|-----------------------|------------------------------|------------------------------|-----------------------------|---------------------|-----------------------------|-------------------|
|         |  |                       |                       |                              | Budget                       | 6/30/2014                   | To Total            | Budget                      | Prior Year        |
| مامعام  | 9 Magaa  |                       |                       |                              |                              |                             | Budget              |                             | Budget            |
|         | & Wages<br>Salaries & Wages                            | \$ 2,347,728.04       | \$ 2,396,777.32       | \$ 1,225,608.46              | \$ 1,232,065.00              | \$ 1,232,065.00             | 100.0%              | \$ 1,265,645.00             | 2.73%             |
|         | Overtime   | \$ 154,269.01         | \$ 129,037.06         | \$ 110,610.38                | \$ 110,000.00                | \$ 110,000.00               | 100.0%              | \$ 110,000.00               | 0.00%             |
| otal Sa | laries & Wages   | \$ 2,501,997.05       | \$ 2,525,814.38       | \$ 1,336,218.84              | \$ 1,342,065.00              | \$ 1,342,065.00             | 100.0%              | \$ 1,375,645.00             | 2.50%             |
| Benefit | 5  |                       |                       |                              |                              |                             |                     |                             |                   |
|         | North Carolina Retirement                              | \$ 165,171.08         | \$ 173,109.58         | \$ 88,099.50                 | \$ 94,884.00                 | \$ 94,884.00                | 100.0%              | \$ 97,258.00                | 2.50%             |
| 51250   | Payroll Taxes  | \$ 181,616.07         | \$ 181,808.04         | \$ 94,260.68                 | \$ 102,668.00                | \$ 102,668.00               | 100.0%              | \$ 105,237.00               | 2.50%             |
|         | Medical, Dental & Life                                 | \$ 638,479.54         | \$ 672,197.89         | \$ 334,894.21                | \$ 326,062.00                | \$ 326,062.00               | 100.0%              | \$ 330,498.00               | 1.36%             |
|         | Post Retirement Insurance                              | \$ 69,160.00          | \$ 74,481.00          | \$ 33,054.79                 | \$ 47,882.00                 | \$ 47,882.00                | 100.0%              | \$ 50,610.00                | 5.70%             |
|         | Worker's Compensation<br>State Unemployment Benefits   | \$ 69,060.03<br>\$ -  | \$ 67,135.45<br>\$ -  | \$ 40,461.00<br>\$ -         | \$ 40,461.00<br>\$ 6,160.00  | \$ 40,461.00<br>\$ 6,160.00 | 100.0%<br>100.0%    | \$ 41,012.00<br>\$ 6,160.00 | 1.36%             |
|         | Automobile Allowance                                   | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ 0,100.00                 | -                 |
|         | 401-K/457 Plan   | \$ 96,590.49          | \$ 92,654.35          | \$ 48,849.33                 | \$ 61,980.00                 | \$ 61,980.00                | 100.0%              | \$ 63,283.00                | 2.10%             |
| otal Be | enefits  | \$ 1,220,077.21       | \$ 1,261,386.31       | \$ 639,619.51                | \$ 680,097.00                | \$ 680,097.00               | 100.0%              | \$ 694,058.00               | 2.05%             |
| otal Sa | laries, Wages & Benefits                               | \$ 3,722,074.26       | \$ 3,787,200.69       | \$ 1,975,838.35              | \$ 2,022,162.00              | \$ 2,022,162.00             | 100.0%              | \$ 2,069,703.00             | 2.35%             |
| Antonia | la Sumplias 9 Samiaas                                  |                       |                       |                              |                              |                             |                     |                             |                   |
|         | Ils, Supplies & Services<br>Advertising                | \$ 168.00             | \$ 557.53             | \$ 477.56                    | \$ 2,000.00                  | \$ 2,000.00                 | 100.0%              | \$ 4,000.00                 | 100.00%           |
|         | Dues & Subscriptions                                   | \$ 5,231.02           | \$ 6,267.93           | \$ 4,523.51                  | \$ 5,000.00                  | \$ 5,000.00                 | 100.0%              | \$ 5,000.00                 | 0.00%             |
|         | Postage  | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Travel, Mtgs & Training                                | \$ 22,509.73          | \$ 34,575.11          | \$ 23,005.22                 | \$ 28,410.00                 | \$ 28,410.00                | 100.0%              | \$ 27,910.00                | -1.76%            |
|         | Tuition Assistance                                     | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Directors Fees & Expenses                              | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Liability Insurance<br>Telephone/Telefax               | \$ 158,305.43<br>\$ - | \$ 158,945.66<br>\$ - | \$ 81,849.00<br>\$ -         | \$ 81,849.00<br>\$ -         | \$ 81,849.00                | 100.0%              | \$ 81,849.00<br>\$ -        | 0.00%             |
|         | Communications   | \$ -<br>\$ 25,941.55  | \$ -<br>\$ 30,591.42  | \$ 20,141.80                 | \$ 26,400.00                 | \$ 26,400.00                | - 100.0%            | \$ 26,400.00                | - 0.00%           |
|         | Uniforms   | \$ 32,978.79          | \$ 42,566.87          | \$ 15,845.25                 | \$ 20,000.00                 | \$ 20,000.00                | 100.0%              | \$ 22,000.00                | 10.00%            |
|         | Office Supplies  | \$ 7,015.04           | \$ 5,958.70           | \$ 6,980.62                  | \$ 6,500.00                  | \$ 6,500.00                 | 100.0%              | \$ 6,500.00                 | 0.00%             |
| 52260   | Special Dept Supplies                                  | \$ -                  | \$ -                  | \$-                          | \$ -                         | \$ -                        | -                   | \$-                         | -                 |
|         | Safety Equip/Supplies                                  | \$ -                  | \$ -                  | \$ 14,763.35                 | \$ 13,750.00                 | \$ 13,750.00                | 100.0%              | \$ 13,750.00                | 0.00%             |
|         | Maint Supp/Small Tools                                 | \$ 80,429.55          | \$ 85,332.53          | \$ 36,994.92                 | \$ 35,000.00                 | \$ 35,000.00                | 100.0%              | \$ 35,000.00                | 0.00%             |
|         | Chemical Supplies<br>Line Cleaning Supplies            | \$ -<br>\$ 61,085.51  | \$ -<br>\$ 66,497.55  | \$ -<br>\$ 61,054.79         | \$ -<br>\$ 61,000.00         | \$ -<br>\$ 61,000.00        | -<br>100.0%         | \$ -<br>\$ 61,000.00        | -<br>0.00%        |
|         | Legal Fees   | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Prof/Contractual Svcs                                  | \$ 42,229.36          | \$ 36,142.49          | \$ 28,046.72                 | \$ 45,000.00                 | \$ 45,000.00                | 100.0%              | \$ 43,000.00                | -4.44%            |
|         | Maint-Buildings & Grounds                              | \$ -                  | \$ -                  | \$ 69.99                     | \$ 1,000.00                  | \$ 1,000.00                 | 100.0%              | \$ 1,000.00                 | 0.00%             |
| 52420   | Maintenance-Equipment                                  | \$ 22,966.52          | \$ 42,053.30          | \$ 50,142.91                 | \$ 49,000.00                 | \$ 49,000.00                | 100.0%              | \$ 49,000.00                | 0.00%             |
|         | Landscape Restoration                                  | \$ 10,338.67          | \$ 11,381.06          | \$ 3,854.73                  | \$ 5,300.00                  | \$ 5,300.00                 | 100.0%              | \$ 5,300.00                 | 0.00%             |
|         | Pump Maintenance                                       | \$ -<br>\$ 22,894.63  | \$ -<br>\$ 7,409.20   | \$ -<br>\$ -                 | \$ -<br>\$ 2,500.00          | \$ -<br>\$ 2,500.00         | -<br>100.0%         | \$ -<br>\$ 2,500.00         | -<br>0.00%        |
|         | Equipment Rental<br>Motor Fuel & Lubricants            | \$ 22,894.03          | \$ 7,409.20<br>\$ -   | \$ -<br>\$ -                 | \$ 2,500.00<br>\$ -          | \$ 2,500.00<br>\$ -         | - 100.0%            | \$ 2,500.00                 | - 0.00%           |
|         | Outside Vehicle Maint                                  | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | ş -                         | -                 |
| 52500   | Rents/Leases   | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Permits/Fees/Software Licenses                         | \$ 67,510.93          | \$ 19,753.08          | \$ 23,830.90                 | \$ 20,800.00                 | \$ 13,000.00                | 62.5%               | \$ 20,800.00                | 0.00%             |
|         | Utilities  | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Freight  | \$ -                  | \$ -<br>\$ -          | \$ -<br>\$ -                 | \$ -<br>\$ -                 | \$ -<br>\$ -                | -                   | \$ -<br>\$ -                | -                 |
|         | Safety Incentive Program<br>Health Fair                | \$ -<br>\$ -          | \$ -<br>\$ -          | \$ -<br>\$ -                 | \$ -<br>\$ -                 | \$ -<br>\$ -                | -                   | \$ -<br>\$ -                | -                 |
|         | Wellness Program                                       | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Employee Asst Program                                  | ş -                   | \$ -                  | ş -                          | \$ -                         | \$ -                        | -                   | ş -                         | -                 |
|         | Other Operating Expenses                               | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Non-Capital Equipment                                  | \$ 10,490.63          | \$ 10,600.35          | \$ 4,090.11                  | \$ 6,199.00                  | \$ 6,199.00                 | 100.0%              | \$ 4,560.00                 | -26.44%           |
|         | Copiers Printers & Faxes                               | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Billing & Collections<br>aterials, Supplies & Services | \$ -<br>\$ 570,095.36 | \$ -<br>\$ 558,632.78 | \$ -<br><b>\$ 375,671.38</b> | \$ -<br><b>\$ 409,708.00</b> | \$ -<br>\$ 401,908.00       | -<br>98.1%          | \$ -<br>\$ 409,569.00       | -<br>-0.03%       |
| nterfur | nd Transfers   |                       |                       |                              |                              |                             |                     |                             |                   |
|         | Debt Administration Expenses                           | \$ -                  | \$ -                  | \$-                          | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
|         | Fleet Replacement Charges                              | \$ 134,043.00         | \$ 201,067.00         | \$ 176,348.00                | \$ 167,064.00                | \$ 167,064.00               | 100.0%              | \$ 167,064.00               | 0.00%             |
|         | Wwtp Replacement Charges                               | \$ -                  | \$ -                  | \$ -                         | \$ -                         | \$ -                        | -                   | \$ -                        | -                 |
| otal In | terfund Transfers                                      | \$ 134,043.00         | \$ 201,067.00         | \$ 176,348.00                | \$ 167,064.00                | \$ 167,064.00               | 100.0%              | \$ 167,064.00               | 0.00%             |
|         | <b>Outlay</b><br>Capital Equipment - New               | \$ 74,450.41          | \$ 6,524.21           | \$ 43,334.88                 | \$ 4,200.00                  | \$ 4,200.00                 | 100.0%              | \$ 7,800.00                 | 85.71%            |
|         | Capital Equip-Software                                 | \$ 74,430.41          | \$ -                  | \$ 43,334.88<br>\$ -         | \$ 4,200.00                  | \$ 4,200.00                 | -                   | \$ 7,800.00                 | -                 |
| 54030   | Capital Equip - Replacement                            | \$ 21,469.24          | \$ 12,242.13          | \$-                          | \$ 10,800.00                 | \$ 10,800.00                | 100.0%              | \$ 27,000.00                | 150.00%           |
| otal Ca | apital Outlay  | \$ 95,919.65          | \$ 18,766.34          | \$ 43,334.88                 | \$ 15,000.00                 | \$ 15,000.00                | 100.0%              | \$ 34,800.00                | 132.00%           |
| ub-Tot  | al O&M Fund  | \$ 4,522,132.27       | \$ 4,565,666.81       | \$ 2,571,192.61              | \$ 2,613,934.00              | \$ 2,606,134.00             | 99.7%               | \$ 2,681,136.00             | 2.57%             |
| 59200   |  |                       |                       |                              |                              |                             |                     |                             |                   |
|         | Chargebacks to General Fund for CIP                    |                       | \$-                   | \$-                          | \$-                          | \$-                         | -                   | \$-                         | -                 |
|         | Chargebacks to General Fund for SSD                    | \$ (1,209,710.45)     | \$ (1,302,758.35)     | \$-                          | \$-                          | \$-                         | -                   | \$-                         | -                 |
|         |  |                       |                       |                              |                              |                             |                     |                             |                   |

## FY15 Budget – SS Construction

|                  | Name                                | Actual 2010-2011 | Actual 2011-2012              | Actual 2012-2013              | Approved<br>2013-2014         | Estimated<br>Actual           | Percent          | Proposed                      | Inc (Dec)<br>Over |
|------------------|-------------------------------------|------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------|-------------------------------|-------------------|
|                  |                                     | 2010-2011        | 2011-2012                     | 2012-2015                     |                               |                               | Expended         | 2014-2015                     |                   |
|                  |                                     |                  |                               |                               | Budget                        | 6/30/2014                     | To Total         | Budget                        | Prior Yea         |
| alarias          | 9. Wagos                            |                  |                               |                               |                               |                               | Budget           |                               | Budget            |
|                  | & Wages                             |                  | \$ 1,193,491.65               | \$ 1,178,079.44               | \$ 1,163,152.00               | ¢ 1 162 152 00                | 100.0%           | ¢ 1 106 920 00                | 2.89%             |
|                  | Salaries & Wages                    |                  |                               | . , ,                         | . , ,                         |                               |                  | \$ 1,196,820.00               |                   |
|                  | Overtime                            |                  | \$ 68,075.78                  | \$ 56,769.70                  | \$ 57,000.00                  | \$ 57,000.00                  | 100.0%           | \$ 57,000.00                  | 0.00%             |
| otal sa          | laries & Wages                      |                  | \$ 1,261,567.43               | \$ 1,234,849.14               | \$ 1,220,152.00               | \$ 1,220,152.00               | 100.0%           | \$ 1,253,820.00               | 2.76%             |
| enefits          | 5                                   |                  |                               |                               |                               |                               |                  |                               |                   |
| 51200            | North Carolina Retirement           |                  | \$ 87,689.44                  | \$ 84,852.69                  | \$ 86,265.00                  | \$ 86,265.00                  | 100.0%           | \$ 88,645.00                  | 2.76%             |
|                  | Payroll Taxes                       |                  | \$ 90,119.50                  | \$ 90,534.95                  | \$ 93,342.00                  |                               | 100.0%           | \$ 95,917.00                  | 2.76%             |
|                  | Medical, Dental & Life              |                  | \$ 328,251.57                 | \$ 346,855.67                 | \$ 337,706.00                 |                               | 100.0%           | \$ 342,301.00                 | 1.36%             |
|                  | Post Retirement Insurance           |                  | \$ 36,587.00                  | \$ 34,235.33                  | \$ 49,592.00                  |                               | 100.0%           | \$ 52,417.00                  | 5.70%             |
|                  | Worker's Compensation               |                  | \$ 34,297.81                  | \$ 41,906.00                  | \$ 41,906.00                  |                               | 100.0%           | \$ 42,476.00                  | 1.36%             |
|                  |                                     |                  | \$ 54,297.81                  | . ,                           |                               |                               |                  |                               |                   |
|                  | State Unemployment Benefits         |                  |                               | τ                             |                               |                               | 100.0%           |                               | 0.00%             |
|                  | Automobile Allowance                |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
| 51500<br>otal Be | 401-K/457 Plan                      |                  | \$ 44,025.68<br>\$ 620,971.00 | \$ 43,032.49<br>\$ 641,417.13 | \$ 58,633.00<br>\$ 673,824.00 | \$ 58,633.00<br>\$ 673,824.00 | 100.0%<br>100.0% | \$ 59,842.00<br>\$ 687,978.00 | 2.06%<br>2.10%    |
|                  |                                     |                  | \$ 620,971.00                 | \$ 641,417.13                 | \$ 673,824.00                 | \$ 673,824.00                 | 100.0%           | \$ 687,978.00                 | 2.10%             |
| otal Sa          | laries, Wages & Benefits            |                  | \$ 1,882,538.43               | \$ 1,876,266.27               | \$ 1,893,976.00               | \$ 1,893,976.00               | 100.0%           | \$ 1,941,798.00               | 2.52%             |
|                  |                                     |                  |                               |                               |                               |                               |                  |                               |                   |
|                  | ls, Supplies & Services             |                  | ¢                             | A                             | A                             | A                             | 100.01           | A                             | 0.000             |
|                  | Advertising                         |                  | \$ 16.97                      | \$ 413.50                     |                               |                               | 100.0%           | \$ 500.00                     | 0.00%             |
|                  | Dues & Subscriptions                |                  | \$ 1,993.23                   | \$ 2,087.00                   | \$ 3,000.00                   |                               | 100.0%           | \$ 3,000.00                   | 0.00%             |
|                  | Postage                             |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Travel, Mtgs & Training             |                  | \$ 21,480.54                  | \$ 20,855.59                  | \$ 29,920.00                  | \$ 29,920.00                  | 100.0%           | \$ 27,420.00                  | -8.36%            |
| 52160            | Tuition Assistance                  |                  | \$ -                          | \$-                           | \$-                           | \$-                           | -                | \$-                           | -                 |
| 52170            | Directors Fees & Expenses           |                  | \$ -                          | \$ -                          | \$-                           | \$ -                          | -                | \$ -                          | -                 |
| 52180            | Liability Insurance                 |                  | \$ -                          | \$ 84,997.00                  | \$ 84,997.00                  | \$ 84,997.00                  | 100.0%           | \$ 84,997.00                  | 0.00%             |
|                  | Telephone/Telefax                   |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Communications                      |                  | \$ 11,245.57                  | \$ 12,672.72                  | \$ 17,600.00                  |                               | 100.0%           | \$ 17,600.00                  | 0.00%             |
|                  | Uniforms                            |                  | \$ 21,614.57                  | \$ 19,677.38                  | \$ 20,000.00                  |                               | 100.0%           | \$ 22,200.00                  | 11.00%            |
|                  | Office Supplies                     |                  | \$ 2,483.29                   | \$ 2,287.64                   | \$ 3,400.00                   |                               | 100.0%           | \$ 3,400.00                   | 0.00%             |
|                  |                                     |                  |                               |                               |                               |                               | 100.0%           |                               | 0.00%             |
|                  | Special Dept Supplies               |                  | Ŷ                             | Ş                             | \$ -                          | Ŷ                             |                  | Ŷ                             |                   |
|                  | Safety Equip/Supplies               |                  | \$ -                          | \$ 21,979.83                  | \$ 22,908.00                  |                               | 100.0%           | \$ 23,000.00                  | 0.40%             |
|                  | Maint Supp/Small Tools              |                  | \$ 54,728.07                  | \$ 52,998.34                  | \$ 45,000.00                  |                               | 100.0%           | \$ 45,000.00                  | 0.00%             |
|                  | Chemical Supplies                   |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
| 52300            | Line Cleaning Supplies              |                  | \$ 774.22                     | \$ 453.38                     | \$ 1,000.00                   |                               | 100.0%           | \$ 1,000.00                   | 0.00%             |
| 52330            | Legal Fees                          |                  | \$ -                          | \$-                           | \$-                           | \$ -                          | -                | \$-                           | -                 |
| 52350            | Prof/Contractual Svcs               |                  | \$ 5,261.00                   | \$ 5,181.07                   | \$ 4,000.00                   | \$ 4,000.00                   | 100.0%           | \$ 5,500.00                   | 37.50%            |
|                  | Maint-Buildings & Grounds           |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Maintenance-Equipment               |                  | \$ 68.80                      | \$ 1,589.05                   | \$ 5,000.00                   |                               | 100.0%           | \$ 5,000.00                   | 0.00%             |
|                  | Landscape Restoration               |                  | \$ 10,001.97                  | \$ 9,873.88                   | \$ 11,700.00                  |                               | 100.0%           | \$ 11,700.00                  | 0.00%             |
|                  | Pump Maintenance                    |                  | \$ -                          | \$ -                          | \$ -                          | \$ 11,700.00                  | -                | \$ -                          | -                 |
|                  | Equipment Rental                    |                  | \$ 7,409.20                   | \$ 2,320.80                   | \$ 20,000.00                  | \$ 10,500.00                  | 52.5%            | \$ 20,000.00                  | 0.00%             |
|                  |                                     |                  |                               |                               |                               |                               | -                |                               | -                 |
|                  | Motor Fuel & Lubricants             |                  | \$ -                          | Ŷ                             | Ŷ                             | \$ -                          |                  | Ŷ                             |                   |
|                  | Outside Vehicle Maint               |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Rents/Leases                        |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Permits/Fees/Software Licenses      |                  | \$ 9,550.00                   | \$ 13,968.95                  | \$ 19,500.00                  | \$ 19,500.00                  | 100.0%           | \$ 18,000.00                  | -7.69%            |
| 52650            | Utilities                           |                  | \$ -                          | \$ -                          | \$-                           | \$ -                          | -                | \$-                           | -                 |
| 52690            | Freight                             |                  | \$ -                          | \$ -                          | \$-                           | \$ -                          | -                | \$-                           | -                 |
| 52715            | Safety Incentive Program            |                  | \$ -                          | \$ -                          | \$-                           | \$ -                          | -                | \$ -                          | -                 |
| 52720            | Health Fair                         |                  | \$ -                          | \$ -                          | \$-                           | \$-                           | -                | \$-                           | -                 |
|                  | Wellness Program                    |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Employee Asst Program               |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Other Operating Expenses            |                  | Ś -                           | Ś -                           | š -                           | Ś -                           | -                | Ś -                           | -                 |
|                  | Non-Capital Equipment               |                  | \$ 4,778.98                   | \$ 4,553.88                   | \$ 10,842.00                  | \$ 10,842.00                  | 100.0%           | \$ 6,450.00                   | -40.51%           |
|                  | Copiers Printers & Faxes            |                  | \$ -                          | \$ <del>4,555.88</del>        | \$ -                          | \$ 10,842.00                  | -                | \$ -                          | -40.517           |
|                  | Billing & Collections               |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | aterials, Supplies & Services       |                  | \$ 151,406.41                 |                               |                               |                               | 96.8%            | \$ 294,767.00                 | -1.54%            |
|                  |                                     |                  |                               |                               |                               |                               |                  |                               |                   |
|                  | nd Transfers                        |                  |                               |                               |                               |                               |                  |                               |                   |
| 52340            | Debt Administration Expenses        |                  | \$ -                          | \$ -                          | \$-                           | \$ -                          | -                | \$ -                          | -                 |
| 53040            | Fleet Replacement Charges           |                  | \$ -                          | \$ 153,481.00                 | \$ 148,552.00                 | \$ 148,552.00                 | 100.0%           | \$ 148,552.00                 | 0.00%             |
|                  | Wwtp Replacement Charges            |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | terfund Transfers                   |                  | \$ -                          | \$ 153,481.00                 |                               |                               | 100.0%           | \$ 148,552.00                 | 0.00%             |
|                  | Quettari                            |                  |                               |                               |                               |                               |                  |                               |                   |
|                  | Outlay                              |                  |                               | A 40                          | A                             |                               | 100 551          |                               | 102.21            |
|                  | Capital Equipment - New             |                  | \$ 2,037.00                   |                               |                               |                               | 100.0%           | \$ -                          | -100.009          |
|                  | Capital Equip-Software              |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Capital Equip - Replacement         |                  | \$ 5,232.80                   |                               |                               |                               | 100.0%           | \$ 20,800.00                  | 26.06%            |
| otal Ca          | apital Outlay                       |                  | \$ 7,269.80                   | \$ 41,285.68                  | \$ 19,500.00                  | \$ 19,500.00                  | 100.0%           | \$ 20,800.00                  | 6.67%             |
| ub-To+           | al O&M Fund                         |                  | \$ 2 041 214 64               | \$ 2 376 042 05               | \$ 2 261 205 00               | \$ 2,351,895.00               | 99.6%            | \$ 2,405,917.00               | 1.89%             |
|                  |                                     |                  | <i>♀ 2,0+</i> 1,214.04        | ÷ 2,320,342.90                | ÷ 2,301,393.00                | ÷ 2,331,073.00                | 55.0%            | ÷ 2,+03,517.00                | 1.03%             |
| 59200            | LESS:                               |                  |                               |                               |                               |                               |                  |                               |                   |
|                  | Chargebacks to General Fund for CIP |                  | \$ -                          | \$ -                          | \$ -                          | \$ -                          | -                | \$ -                          | -                 |
|                  | Chargebacks to General Fund for SSD |                  |                               |                               |                               | \$ (1,279,053.00)             | 100.0%           | \$ (1,309,983.00)             | 2.42%             |
|                  |                                     |                  | . (= .,, =+=)                 |                               | ,,                            |                               |                  | . (_,),                       | /0                |
| -                | 9                                   |                  |                               |                               |                               |                               |                  |                               |                   |

## FY15 Budget – Engineering

| No.      | Name   | Actual               | Actual                  | Actual                  | Approved                | Estimated               | Percent              | Proposed                 | Inc (Dec)           |
|----------|--|----------------------|-------------------------|-------------------------|-------------------------|-------------------------|----------------------|--------------------------|---------------------|
|          |  | 2010-2011            | 2011-2012               | 2012-2013               | 2013-2014               | Actual 6/30/2014        | Expended<br>To Total | 2014-2015                | Over<br>Brier Vea   |
|          |  |                      |                         |                         | Budget                  | 6/30/2014               | Budget               | Budget                   | Prior Yea<br>Budget |
| alaries  | & Wages  |                      |                         |                         |                         |                         | Duuget               |                          | Duuget              |
|          | Salaries & Wages   | \$ 1,368,619.15      | \$ 1,415,058.83         | \$ 1,315,767.62         | \$ 1,370,308.00         | \$ 1,370,308.00         | 100.0%               | \$ 1,295,676.00          | -5.45%              |
|          | Overtime   | \$ 5,181.09          | \$ 773.24               | \$ 4,087.46             | \$ 9,500.00             | \$ 5,250.00             | 55.3%                | \$ 7,500.00              | -21.05%             |
| Total Sa | laries & Wages   | \$ 1,373,800.24      | \$ 1,415,832.07         | \$ 1,319,855.08         | \$ 1,379,808.00         | \$ 1,375,558.00         | 99.7%                | \$ 1,303,176.00          | -5.55%              |
|          |  |                      |                         |                         |                         |                         |                      |                          |                     |
| Benefit  | 5  |                      |                         |                         |                         |                         |                      |                          |                     |
| 51200    | North Carolina Retirement  | \$ 88,834.09         | \$ 95,969.30            | \$ 87,142.29            | \$ 97,552.00            | \$ 97,252.00            | 99.7%                | \$ 92,135.00             | -5.55%              |
| 51250    | Payroll Taxes  | \$ 101,296.21        | \$ 104,726.72           | \$ 96,789.82            | \$ 105,555.00           | \$ 105,231.00           | 99.7%                | \$ 99,692.00             | -5.55%              |
| 51300    | Medical, Dental & Life   | \$ 268,025.40        | \$ 282,298.17           | \$ 263,131.60           | \$ 267,836.00           | \$ 267,836.00           | 100.0%               | \$ 247,874.00            | -7.45%              |
| 51325    | Post Retirement Insurance  | \$ 29,119.22         | \$ 31,359.00            | \$ 25,972.40            | \$ 39,332.00            | \$ 39,332.00            | 100.0%               | \$ 37,958.00             | -3.49%              |
| 51350    | Worker's Compensation  | \$ 29,078.00         | \$ 28,267.98            | \$ 31,790.00            | \$ 33,236.00            | \$ 33,236.00            | 100.0%               | \$ 30,759.00             | -7.45%              |
|          | State Unemployment Benefits  | \$ -                 | \$ -                    | \$ -                    | \$ 5,060.00             | \$ 5,060.00             | 100.0%               | \$ 4,620.00              | -8.70%              |
|          | Automobile Allowance   | \$ -                 | \$ -                    | \$-                     | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | 401-K/457 Plan   | \$ 60,878.88         | \$ 59,265.78            | \$ 60,457.81            | \$ 68,518.00            | \$ 68,518.00            | 100.0%               | \$ 64,787.00             | -5.45%              |
| fotal Be | enefits  | \$ 577,231.80        | \$ 601,886.95           | \$ 565,283.92           | \$ 617,089.00           | \$ 616,465.00           | 99.9%                | \$ 577,825.00            | -6.36%              |
| otal Sa  | laries, Wages & Benefits   | \$ 1,951,032.04      | \$ 2,017,719.02         | \$ 1,885,139.00         | \$ 1,996,897.00         | \$ 1,992,023.00         | 99.8%                | \$ 1,881,001.00          | -5.80%              |
|          |  |                      |                         |                         |                         |                         |                      |                          |                     |
|          | lls, Supplies & Services   | <u> </u>             | <u> </u>                | *                       |                         | *                       |                      |                          |                     |
|          | Advertising  | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Dues & Subscriptions   | \$ 4,643.27          | \$ 4,923.16             | \$ 5,298.44             | \$ 5,935.00             | \$ 5,500.00             | 92.7%                | \$ 6,200.00              | 4.47%               |
|          | Postage  | \$-<br>\$22270.82    | \$ -                    | \$ -<br>\$ 16172.00     | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Travel, Mtgs & Training<br>Tuition Assistance                              | \$ 23,379.83<br>\$ - | \$ 15,826.79<br>\$ -    | \$ 16,172.09<br>\$ -    | \$ 21,450.00<br>\$ -    | \$ 19,950.00<br>\$ -    | 93.0%                | \$ 29,544.00<br>\$ -     | 37.73%              |
|          | Directors Fees & Expenses  | \$ -<br>\$ -         | \$ -<br>\$ -            | \$ -<br>\$ -            | \$ -<br>\$ -            | \$ -<br>\$ -            | -                    | \$ -<br>\$ -             | -                   |
|          | Liability Insurance  | \$ 48,083.38         | \$ 48,277.85            | \$ -<br>\$ 50,678.00    | \$ 50,678.00            | \$ -<br>\$ 50,678.00    | - 100.0%             | \$ 50,678.00             | - 0.00%             |
|          | Telephone/Telefax  | \$ 1,901.58          | \$ 1,960.16             | \$ 2,522.06             | \$ 2,600.00             | \$ 2,600.00             | 100.0%               | \$ 2,900.00              | 11.54%              |
|          | Communications   | \$ 4,626.92          | \$ 4,828.79             | \$ 2,322.08             | \$ 6,690.00             | \$ 2,800.00             | 72.3%                | \$ 2,900.00              | -22.65%             |
|          | Uniforms   | \$ 3,204.02          | \$ 3,956.72             | \$ 2,008.52             | \$ 4,020.00             | \$ 3,945.00             | 98.1%                | \$ 3,700.00              | -7.96%              |
|          | Office Supplies  | \$ 9,528.98          | \$ 6,409.87             | \$ 5,829.51             | \$ 7,900.00             | \$ 7,000.00             | 88.6%                | \$ 8,250.00              | 4.43%               |
|          | Special Dept Supplies  | \$ 3,071.63          | \$ 4,383.43             | \$ 3,282.30             | \$ 8,861.34             | \$ 7,501.34             | 84.7%                | \$ 10,650.00             | 20.18%              |
|          | Safety Equip/Supplies  | \$ -                 | \$ -                    | \$ 451.67               | \$ 450.00               | \$ 400.00               | 88.9%                | \$ 500.00                | 11.11%              |
|          | Maint Supp/Small Tools   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ 250.00                | -                   |
|          |  | \$ -                 | \$ -                    | \$ -                    |                         | \$ -                    | -                    | \$ 230.00                |                     |
|          | Chemical Supplies  |                      |                         |                         | Ŧ                       |                         | -                    |                          | -                   |
|          | Line Cleaning Supplies   | Ŷ                    | Ŷ                       | Ŷ                       | Ŷ                       | Ŷ                       |                      | Ŷ                        |                     |
|          | Legal Fees   | \$ 40.00             | \$ 19.25                | \$ 180.50               | \$ 4,227.00             | \$ 3,200.00             | 75.7%                | \$ 3,500.00              | -17.20%             |
|          | Prof/Contractual Svcs  | \$ 34,712.48         | \$ 26,809.53            | \$ 44,062.50            | \$ 42,500.00            | \$ 41,375.00            | 97.4%                | \$ 41,500.00             | -2.35%              |
|          | Maint-Buildings & Grounds  | \$ -                 | \$ -                    | \$ 2,005.15             | \$ 453.00               | \$ 453.00               | 100.0%               | \$ -                     | -100.00%            |
|          | Maintenance-Equipment  | \$ -                 | \$ -                    | \$ -                    | \$ 1,298.66             | \$ 1,288.13             | 99.2%                | \$ 1,200.00              | -7.60%              |
|          | Landscape Restoration  | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Pump Maintenance   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Equipment Rental   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Motor Fuel & Lubricants  | \$-                  | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Outside Vehicle Maint  | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Rents/Leases   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Permits/Fees/Software Licenses   | \$ -                 | \$ 104.00               | \$ 690.70               | \$ 2,358.00             | \$ 720.60               | 30.6%                | \$ 750.00                | -68.19%             |
|          | Utilities  | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Freight  | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Safety Incentive Program   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Health Fair  | \$-                  | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Wellness Program   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$-                     | -                    | \$ -                     | -                   |
|          | Employee Asst Program  | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Other Operating Expenses   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Non-Capital Equipment  | \$ -                 | \$ -<br>¢               | \$ -                    | \$ -<br>¢               | \$ -                    | -                    | \$ -                     | -                   |
|          | Copiers Printers & Faxes   | \$ -<br>\$ -         | \$ -<br>\$ -            | \$ -<br>\$ -            | \$ -<br>\$ -            | \$ -<br>\$ -            | -                    | \$ -<br>\$ -             | -                   |
|          | Billing & Collections<br>laterials, Supplies & Services                    | \$ 133,192.09        |                         | \$ -<br>\$ 137,523.43   |                         | \$ -<br>\$ 149,451.07   | -<br>93.7%           | \$ -<br>\$ 164,797.00    | 3.37%               |
|          |  |                      |                         |                         |                         |                         |                      |                          |                     |
|          | nd Transfers   |                      |                         |                         |                         |                         |                      |                          |                     |
|          | Debt Administration Expenses   | \$ 433,432.47        | \$ 415,958.52           |                         |                         | \$ 293,066.00           | 100.0%               | \$ 204,911.00            | -30.08%             |
|          | Fleet Replacement Charges  | \$ 8,510.00          | \$ 12,765.00            |                         |                         | \$ 14,071.00            | 100.0%               | \$ 14,071.00             | 0.00%               |
|          | Wwtp Replacement Charges   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
| otal In  | terfund Transfers  | \$ 441,942.47        | \$ 428,723.52           | \$ 352,412.16           | \$ 307,137.00           | \$ 307,137.00           | 100.0%               | \$ 218,982.00            | -28.70%             |
|          | Outlay   |                      |                         |                         |                         |                         |                      |                          |                     |
|          | Capital Equipment - New  | \$ 19,754.00         | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Capital Equip-Software   | \$ -                 | \$ -                    | \$ -                    | \$ -                    | \$ -                    | -                    | \$ -                     | -                   |
|          | Capital Equip - Replacement  | \$ -<br>\$ 19,754.00 | \$ -<br><b>\$</b> -     | \$ -<br><b>\$</b> -     | \$ -<br>\$ -            | \$ -<br><b>\$</b> -     | -                    | \$ -<br>\$ -             | -                   |
|          |  |                      |                         |                         |                         |                         |                      |                          |                     |
| ub-Tot   | al O&M Fund  | \$ 2,545,920.60      | \$ 2,563,942.09         | \$ 2,375,074.59         | \$ 2,463,455.00         | \$ 2,448,611.07         | 99.4%                | \$ 2,264,780.00          | -8.06%              |
| 59200    | LESS:  |                      |                         |                         |                         |                         |                      |                          |                     |
|          | Chargebacks to General Fund for CIP<br>Chargebacks to General Fund for SSD |                      | \$(2,356,270.57)<br>\$- | \$(2,183,517.81)<br>\$- | \$(2,265,219.00)<br>\$- | \$(2,257,270.47)<br>\$- | 99.6%<br>-           | \$(2,102,025.00)<br>\$ - | -7.20%              |
|          |  |                      |                         |                         |                         |                         |                      |                          |                     |

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## Insurance Funds

## Insurance Funds

#### **Overview**

The insurance funds are funded through annual appropriations from the Operations and Maintenance Fund Budget. The District has established four (4) insurance funds as part of its sewer rate stabilization strategy. Background information and current year budget highlights of the insurance funds are discussed below and on the following pages.

#### \* Self-funded Employee Medical Program

The District offers medical, dental, and life insurance to all employees. Employees may purchase optional dependent coverage through payroll deduction. These benefits are funded by a combination of District contributions as well as commercial insurance premiums.

The District has established a self-insured group health and dental insurance program, with premiums paid to commercial carriers for stop-loss and aggregate coverage to limit the amount of risk the District will assume. A third party administrator processes all claims, and a commercial healthcare provider network is retained to negotiate fees and authorize payments. Prescription benefits are administered through a private contractor.

Employees pay a nominal amount for individual medical and dental coverage and pay approximately 30% to 36% of the cost for dependent coverage. After employee payment of specified deductibles and co-payments for medical and dental services, the Plan covers the remaining authorized charges in total. Employer contributions for FY15 are to remain at the same level as FY14 (0% increase).

#### Post-Employment Insurance

The District has established a post-employment insurance fund to accumulate funds now, which will reduce future operational expenditures when retirees begin taking advantage of this benefit. The District will annually fund the equivalent of the annual required contribution less expenses as determined by an actuarial study as required by GASB 45. The accumulated funds will only be used for post-employment insurance. However, the District's Board does reserve the right to use the reserve funds for unforeseen emergencies. FY15 funding of \$265,700 represents 1.7% of total operations. As of May 2014, the District has thirteen (13) eligible participants in the post-employment insurance plan.

#### Worker's Compensation

The District established a separate insurance fund for worker's compensation, which will facilitate allocation of costs to respective department, division, and section budgets. The Safety Officer acts as liaison with the insurance carrier to administer claims and to minimize future claims by providing training and equipment designed to prevent injuries. District contributions for FY15 are to remain at the same level as FY14 (0% increase).

## Insurance Funds (continued)

#### **\*** General Liability

The District's general liability insurance fund was established to: **O**allocate insurance costs to all departments, divisions and sectional budgets, **O**provide funds for payment of no-fault sewer back-ups and **O**establish reserves to offset future unanticipated increases in sewer back-up liabilities in excess of budgeted amounts. District contributions for FY15 are to remain at the same level as FY14 (0% increase).

#### FY13 SELF-FUNDED EMPLOYEE MEDICAL PROGRAM BUDGET

|                                     | 2         | Actual<br>2012-2013 |           | Estimated<br>Actual<br>2013-2014 | 2         | Budget<br>2014-2015 |
|-------------------------------------|-----------|---------------------|-----------|----------------------------------|-----------|---------------------|
| Beginning Balance                   | \$        | 909,289             | \$        | 1,150,083                        | \$        | 1,157,199           |
| Income:                             |           |                     |           |                                  |           |                     |
| District Contributions              |           | 1,735,116           |           | 1,735,116                        |           | 1,735,116           |
| Employee Contributions              |           | 401,522             |           | 389,000                          |           | 389,000             |
| Transfer from Other Insurance Funds |           | 47,000              |           | -                                |           | -                   |
| Interest                            |           | 6,132               |           | 5,000                            |           | 5,000               |
| Total Income                        |           | 2,189,770           |           | 2,129,116                        |           | 2,129,116           |
| Total Funds Available               |           | 3,099,059           |           | 3,279,199                        |           | 3,286,315           |
| Expenses:                           |           |                     |           |                                  |           |                     |
| Expected Claim Liability            |           | 1,582,293           |           | 1,739,000                        |           | 1,875,934           |
| Fixed Costs (see note below)        |           | 366,683             |           | 383,000                          |           | 446,571             |
| Total Expenses                      |           | 1,948,976           |           | 2,122,000                        |           | 2,322,505           |
| Ending Balance                      | <u>\$</u> | 1,150,083           | <u>\$</u> | 1,157,199                        | <u>\$</u> | 963,810             |

## Insurance Funds (continued)

#### FY13 POST EMPLOYMENT INSURANCE BUDGET

|   |           | Actual<br>)12-2013                                  |           | stimated<br>Actual<br>013-2014                      | -          | Budget<br>2014-2015                          |
|---|-----------|---|-----------|---|------------|--|
| Beginning Balance   | \$        | 26,450  | \$        | 44,058  | \$         | 83,800                                       |
| Income<br>District Contributions<br>Employee Contributions<br>Interest Income<br>Total Income |           | 175,900<br>6,822<br><u>10,786</u><br><b>193,508</b> |           | 254,800<br>21,942<br><u>8,000</u><br><b>284,742</b> |            | 265,700<br>28,800<br>7,500<br><b>302,000</b> |
| Total Funds Available   |           | 219,958   |           | 328,800   |            | 385,800                                      |
| Expenses<br>Transfer to Other Insurance Funds<br><b>Total Expenses</b>                        |           | 175,900<br><u>-</u><br><b>175,900</b>               |           | 245,000<br><u>-</u><br><b>245,000</b>               | . <u> </u> | 265,700<br><u>-</u><br><b>265,700</b>        |
| Ending Balance  | <u>\$</u> | 44,058  | <u>\$</u> | 83,800  | <u>\$</u>  | 120,100                                      |

#### FY13 WORKER'S COMPENSATION FINANCIAL PLAN

|                                   | 20        | Actual<br>)12-2013 |           | stimated<br>Actual<br>013-2014 |           | Budget<br>014-2015 |
|-----------------------------------|-----------|--------------------|-----------|--------------------------------|-----------|--------------------|
| Beginning Balance                 | \$        | 281,076            | \$        | 364,912                        | \$        | 396,841            |
| Income                            |           |                    |           |                                |           |                    |
| District Contributions            |           | 215,312            |           | 215,312                        |           | 215,312            |
| Interest Income                   |           | 2,049              |           | 1,917                          |           | 2,000              |
| Total Income                      |           | 178,193            |           | 217,229                        |           | 217,312            |
| Total Funds Available             |           | 498,436            |           | 582,141                        |           | 614,153            |
| Expenses                          |           |                    |           |                                |           |                    |
| Interfund Transfer                |           | -                  |           | -                              |           | -                  |
| Deductibles for Individual Claims |           | 15,053             |           | 11,643                         |           | 17,000             |
| Premiums to commercial carrier    |           | <u>118,472</u>     |           | 173,657                        |           | 235,391            |
| Total Expenses                    |           | 133,525            |           | 185,300                        |           | 252,391            |
| Ending Balance                    | <u>\$</u> | 364,912            | <u>\$</u> | 396,841                        | <u>\$</u> | 361,762            |

## Insurance Funds (continued)

#### FY13 GENERAL LIABILITY FINANCIAL PLAN

|                                |           | Actual<br>12-2013 |           | stimated<br>Actual<br>013-2014 |           | Budget<br>)14-2015 |
|--------------------------------|-----------|-------------------|-----------|--------------------------------|-----------|--------------------|
| Beginning Balance              | \$        | 396,784           | \$        | 442,949                        | \$        | 474,870            |
| Income                         |           |                   |           |                                |           |                    |
| District Contributions         |           | 605,434           |           | 605,434                        |           | 605,434            |
| Interest Income                |           | 1,849             |           | 1,300                          |           | 1,000              |
| Total Income                   |           | 607,283           |           | 606,734                        |           | 606,434            |
| Total Funds Available          |           | 1,004,067         |           | 1,049,683                      |           | 1,081,304          |
| Expenses                       |           |                   |           |                                |           |                    |
| Premiums to commercial carrier |           | 419,475           |           | 444,721                        |           | 480,442            |
| No Fault Sewer Back-Up Claims  |           | 44,164            |           | 47,000                         |           | 51,400             |
| Claim Deductibles              |           | 89,952            |           | 75,000                         |           | 82,000             |
| Flood Insurance                |           | 7,526             |           | 8,092                          |           | 8,700              |
| Total Expenses                 |           | 561,117           |           | 574,813                        |           | 622,542            |
| Ending Balance                 | <u>\$</u> | 442,949           | <u>\$</u> | 474,870                        | <u>\$</u> | 458,762            |

# **Replacement Funds**

## **Replacement Funds**

#### **Overview**

The replacement funds are funded through annual appropriations from the Operations and Maintenance Fund Budget. The District has established two replacement funds as part of its sewer rate stabilization strategy, with third reserve fund required under the Bond Order. Background information and current year budget highlights of the replacement funds are discussed below and on the following pages.

#### < Fleet Equipment Replacement

The District has projected replacement dates and estimated prices for all vehicles and construction-type equipment over \$10,000. This information has been used to develop a funding plan whereby relatively constant amounts are to be transferred in from the annual Operations and Maintenance budget, with annual expenditures to be made in varying amounts to secure new vehicles and equipment as indicated in the plan's timetable. The projected balance in the fund at the end of FY14 is anticipated to approximate \$300,726. The FY15 contribution is \$400,000, with anticipated expenditures of \$269,550, including (1) 1-ton Pickup, (2) <sup>3</sup>/<sub>4</sub> Ton Pickups, Backhoe, and Trench Roller.

#### < Wastewater Treatment Plant Replacement

The replacement fund for the wastewater treatment plant and pump stations was set up to develop a reserve to address general equipment replacement cost at these facilities. A similar strategy of periodic, uniform contributions from the Operations and Maintenance Fund and withdrawals for planned equipment rehabilitation or replacement are employed. The FY15 contribution is \$100,000 with anticipated expenditures of \$227,500 including Southside Barscreens Rehab, Traveling Bridges Rehab @ Grit & Grease, RBC Bearing Replacements, Clarifiers – SE & SW Track Rehab, Thickener–Seepex Pump, Pump Stations Rehab, and General Rehab.

#### < Capital Reserve Fund

This fund is mandated by the Bond Order to contain six percent (6%) or such greater percentage, as may be determined from time to time by the Board, of the amount shown by the Annual Budget to be necessary for current expenses for the current Fiscal Year. As this fund is to be tapped only for unusual and unforeseen expenditures, none are budgeted. There will be no contributions to this fund this year as the balance is in excess of that required.

## **Replacement Funds** (continued)

#### FY15 FLEET EQUIPMENT REPLACEMENT FUND BUDGET

|   | Actual<br>2012-2013 | Projected<br>2013-2014 | Budget<br>2014-2015 |
|---|---------------------|------------------------|---------------------|
| Beginning Balance:                          | \$ 402,079          | \$ 441,646             | \$ 300,726          |
| Revenue:                                    |                     |                        |                     |
| District Contributions                      | 400,000             | 400,000                | 400,000             |
| Sale of Surplus Property                    | 71,420              | 59,838                 | 35,803              |
| Interest Income                             | 3,821               | 4,242                  | 4,511               |
| Total Revenue                               | 475,241             | 464,080                | 440,314             |
| Expenditures:                               |                     |                        |                     |
| Various                                     | 435,674             | 605,000                |                     |
| (1) 1-Ton Pickup                            |                     |                        | 57,550              |
| (2) <sup>3</sup> / <sub>4</sub> Ton Pickups |                     |                        | 67,000              |
| Backhoe                                     |                     |                        | 105,000             |
| Trench Roller                               |                     |                        | 40,000              |
| Total Expenditure Replacements              | 435,674             | 605,000                | 269,550             |
| Ending Balance:                             | <u>\$ 441,646</u>   | <u>\$ 300,726</u>      | <u>\$ 471,490</u>   |

## **Replacement Funds** (continued)

#### FY15 WASTEWATER TREATMENT PLANT REPLACEMENT FUND BUDGET

|   |            | Actual<br>12-2013 |           | ected<br>-2014 |           | udget<br>14-2015 |
|---|------------|-------------------|-----------|----------------|-----------|------------------|
| Beginning Balance:                      | \$         | 627,978           | \$        | 535,520        | \$        | 440,910          |
| Revenue:                                |            |                   |           |                |           |                  |
| District Contributions                  |            | 100,000           |           | 100,000        |           | 100,000          |
| Interest Income                         | . <u> </u> | 4,450             |           | <u>5,390</u>   |           | 4,409            |
| Total Revenue                           |            | 104,450           |           | 105,390        |           | 104,409          |
| Expenditures:                           |            |                   |           |                |           |                  |
| Various                                 |            | 196,958           |           | 200,000        |           |                  |
| Southside Barscreens Rehab              |            |                   |           |                |           | 3,000            |
| Grit & Grease – Traveling Bridges Rehab |            |                   |           |                |           | 10,000           |
| RBC's Bearings Replacement              |            |                   |           |                |           | 75,000           |
| Clarifiers – SE & SW Track Rehab        |            |                   |           |                |           | 20,000           |
| Thickener – Seepex Pump                 |            |                   |           |                |           | 12,000           |
| General Rehab                           |            |                   |           |                |           | 15,000           |
| Pump Stations Rehab                     |            |                   |           | _              |           | 92,500           |
| Total Expenditure Replacements          |            | 196,958           |           | 200,000        |           | 227,500          |
| Ending Balance:                         | <u>\$</u>  | 535,520           | <u>\$</u> | <u>440,910</u> | <u>\$</u> | 317,819          |

## Replacement Funds (continued)

#### FY15 CAPITAL RESERVE FUND

|  |           | Actual<br>12-2013            |           | jected<br>3-2014 | Budget<br>2014-2015                           |
|--|-----------|------------------------------|-----------|------------------|---|
| Beginning Balance:   | \$        | 916,696                      | \$        | 927,195          | \$ 936,797                                    |
| <b>Revenue:</b><br>Interfund Transfer<br>Interest Income<br><b>Total Revenue</b> |           | -<br>10,501<br><b>10,502</b> |           | 9,600<br>9,600   | _<br>   |
| Ending Balance:  | <u>\$</u> | 927,197                      | <u>\$</u> | 936,797          | <u>\$                                    </u> |

**NOTE**: Ending balance must be at least 6% of the annual O&M current expenses. FY2014-2015 O&M Budget (\$15,384,782 - \$500,000 transfer to reserves - \$135,300 capital equipment) x 6% = \$884,969

# Capital Improvement Program

## Capital Improvement Program

#### **Overview**

The District's Capital Improvement Program commands the largest portion of budgeted expenditures, and as such, is planned strategically and in great detail for all infrastructure projects in excess of the \$15,000 infrastructure capitalization threshold. The District updates its ten-year capital improvement program (CIP) annually to comply with state regulatory and bond order requirements. Objectives of constructing these capital projects include replacing and rehabbing structurally defective sewer lines, handling wet-weather flow conditions, improving the performance at the wastewater treatment plant, and preparing the system to handle expected future wastewater flows over the upcoming decade.

The process begins with engineering staff developing projects, which often originate from problem areas identified by field crews during emergency and preventative maintenance procedures, and includes consideration of those projects outlined in the 20-year Wastewater System Master Plan. MSD is mandated through its Collection System Permit to rehabilitate a minimum of 250,000 linear feet of collection system lines over a five-year period. Engineers evaluate and prioritize each proposed project based upon the District's short-term requirements and long-term mission. Engineering staff then prepare cost estimates for identified projects and a proposed timetable for construction.

Once the CIP is drafted, the CIP committee, consisting of representatives from the member agencies, meet to review the costs, locations, and necessity of proposed projects and make a recommendation to the District's Board. A copy of the CIP summary sheets follow in the succeeding pages of this budget document. A separate document compiling individual pages for each project with detailed costs and location map as presented to the CIP Committee and may be obtained upon request to W. Scott Powell, Director of Finance at (828)225-8211 or spowell@msdbc.org.

In accordance with the State Collection System Permit, the District maintains a Ten Year CIP and rehabilitates a minimum of 50,000 Linear Feet (LF) of the collection system every year. Significant plant projects include renovation of the slide gate as well as updating the District's facility plan.

The ten-year CIP prioritizes projects identified by the Board as fulfilling the District's mission but does not obligate District resources for their construction past the end of the current budget year. The District has a capital projects ordinance, which is periodically updated as necessary, to make available funds for all projects scheduled for construction in the upcoming budget year and certain other projects to be begun in the current year but completed in a subsequent year.

#### **Current Year Highlights**

The proposed capital budget for FY14-15 is \$22,760,555, which includes a contingency of \$1,000,000. The \$1,000,000 contingency line item is used for the entire program, rather than having a separate contingency for each project. This is more efficient and continues to provide sufficient reserves for the District's capital program.

Approximately 96 infrastructure projects are included in the CIP for FY 15, ranging in length from 400 linear feet to over 22,000 linear feet. In-house forces as well as outside contractors will be used to rehabilitate the regulated amounts as prescribed by the District's Collection System Permit. The CIP has adapted to the recent loss of industrial revenue by rebalancing the proportion of relining and dig-and-replace projects to maintain the required footage within tighter cost constraints.

**Collection System**—Significant collection system projects scheduled for the upcoming year include: **①**\$1.3M Broadview Avenue with over 4,524 linear feet, **②**\$634,400 Crockett Road with over 2,562 linear feet, **③**\$816,000 Mount Vernon Place Phase 2 with over 2,476 linear feet, **③**\$759,900 Old US-70 at Pine Circle with over 2,779 linear feet, and **⑤**\$955,000 Shadowlawn Drive Phase 1, with over 4,122 linear feet.

**Water Reclamation Facility**—During FY07, a Treatment Facilities Plan was completed for the Water Reclamation Facility. Although there has been no major increase in flow, some equipment at the Facility was reaching the end of their useful life. Consulting engineers met with staff to evaluate current operations and equipment and to prepare recommendations for maintenance and improvements.

Four (4) of the major projects recommended are completed:

- Grit and Grease Removal—Grit and grease facilities were not working effectively and were causing problems with downstream processes. This process was rehabilitated during FY08 by both WRF maintenance staff and contractors at a cost of \$554,000. This represents approximately 10% of the cost to completely replace the equipment.
- Intermediate Pumps—These aging pumps are hydraulically driven which is highly inefficient, and there is concern of contaminating the effluent with hydraulic fluid should the system leak. The FY07 Facilities Plan called for installing new variable-speed electric pumps. The cost of replacing the aging pumps will be approximately \$2.5 million. The project was completed in FY11.
- Secondary Microscreens—Rusty and no longer performing satisfactorily, this equipment has become an operational and maintenance headache. Being the critical barrier between the WRF and the river, the secondary microscreens have been scheduled for replacement. Total cost of the project is estimated to be \$10.4 million. The project was completed in FY13.
- Plant Electrical System Upgrade—The upgrade including adding an additional transmission feed as well as transformers at the Progress Energy substation, increasing the back-up generation at the Plant from 2MW to 4MW, and constructing back-up electrical feeds to unit processes throughout the Plant. The cost of the project is estimated at \$2.2 million. The project will be completed at the end of FY13.

In addition, many other improvements have been made throughout the Plant and Hydroelectric Facility. The District is currently updating the Treatment Plant Facilities Plan with results being available by the end of the fiscal year.

#### **Background**

The Capital Improvement Program is essential to the efficient functioning of the District, as evidenced by the requirement from both the bond order and state collection system permit. A well-planned CIP provides customers with the assurance of having reliable and affordable wastewater collection and treatment both now and in the future.

Throughout the history of the District, staff has continued to seek increasingly effective ways of identifying and prioritizing individual projects, to ensure a more comprehensive and balanced CIP. In 1990, as part of the political process of forming the District, certain construction and rehabilitation projects were identified by the various member municipalities and sanitary districts.

Once these designated projects were completed, the District then focused on rehabilitating aging, undersized collection lines to minimize unregulated discharges of raw sewage (sanitary sewer overflows or SSOs) and inflow/infiltration (I/I). Inflow and infiltration are the intrusion of groundwater and storm water runoff into the collection system, which can deplete capacity in sewer mains and at wastewater treatment plants.

As part of this comprehensive evaluative process, the District developed and implemented a program to monitor wastewater flows from the various parts of the sewerage system. The flow monitoring data was used to develop a computer hydraulic model of the flows of the sewerage system to help identify and remediate the worst areas of inflow and infiltration. In 1999, MSD began an aggressive line cleaning and television inspection program wherein the District contracted with outside companies to clean the pipes with water under high pressure and then to send a video camera (also known as closed circuit television or CCTV camera) through the line. The videotapes have enabled the District to more accurately determine the condition of the lines and to prioritize necessary repairs. Each year 10% of the pipes will be cleaned and then inspected by CCTV cameras to maintain the efficient operation of the collection system.

The District developed a proactive cost-effective rehabilitation strategy with the development of the Pipe Rating Program. Pipe rating is a proactive planning tool, which utilizes Closed Circuit Television (CCTV) information, GIS database, and actual maintenance history to view, rate, and computer-score pipe segments based on a number of factors. These factors, manhole-to-manhole, include work order history, number and severity of defects, and record overflows on that segment, which are combined to yield a numerical rating used to prioritize efforts. Staff recently updated the District's Pipe Rating Program to include additional parameters over previous versions. Each line project now has an objective numerical rating based upon overflow history, structural issues, customer service requests, and impacts to surface waters. This rating is then used to prioritize the District's collection system projects.

Pipe Rating minimizes costs by helping the District focus rehabilitation dollars where they are needed most, rather than the usual full-scale replacement of entire collector lines. In recognition of this innovative program, the Association of Metropolitan Sewerage Agencies (AMSA) awarded the District one of only two 2003 National Environmental Achievement Awards.

#### Wastewater System Master Planning

• **Comprehensive Master Plan**—This plan was prepared in 2001 by Camp, Dresser & McKee (CDM). It is a comprehensive sewer system management program, which was prepared to identify system improvements needed to handle wet-weather flow conditions, to improve performance at the wastewater treatment plant, and to prepare the system to handle future system wastewater flows. The report contains recommendations for improvements to the collection system as well as the treatment plant. A CIP was developed which included specific projects and their associated costs.

Reduction of Sanitary Sewer Overflows (SSO's) was, and still remains, a key objective of this plan. Over the past twelve years, this has been accomplished using a "three-prong" approach, which combines: 1) An effective Management, Operations and Maintenance (MOM) program to reduce line blockages and optimize response time when blockages do occur; 2) An ongoing rehabilitation program to improve the structural condition of the system; and 3) Providing capacity to handle flows during wet-weather and future projected dry-weather flows.

This plan helped to establish the basis for the District's on-going, aggressive Preventative Maintenance and Capital Improvement Programs. These two programs have resulted in substantially reducing SSO's over the past twelve years, in addition to greatly improved system integrity.

• Facilities Plan—This plan was prepared in 2007 by Camp, Dresser & McKee (CDM). It is a focused, specific study of the Water Reclamation Facility (WRF). The plan is the result of a process evaluation of the WRF, including a detailed capacity evaluation of the Rotating Biological Contactors (RBC's). The report also includes a physical facilities evaluation for the major process equipment at the WRF. Recommendations to improve the performance of each process were included in the report.

Several projects have been successfully completed as a direct result of this plan as noted herein above. In 2014, the District is having HDR Engineering update the Facilities Plan and make recommendations on improvements necessary for the plant to meet future regulations and performance goals.

• Collection System Master Plan—In 2008, McGill Associates completed a Collection System Master Plan (the "2008 Collection System Plan"). The 2008 Collection System Plan focuses on the District's comprehensive growth issues by incorporating all of the recent planning and zoning changes from the District's member agencies. This plan also describes where and how areas will be served and provides for orderly growth of the sewer system to meet the needs of the region as a whole for the future. The 2001 Master Plan, the 2007 Facilities Plan, and the 2008 Collection System Plan are sometimes collectively referred to as the "Master Plans".

#### **Types of Projects**

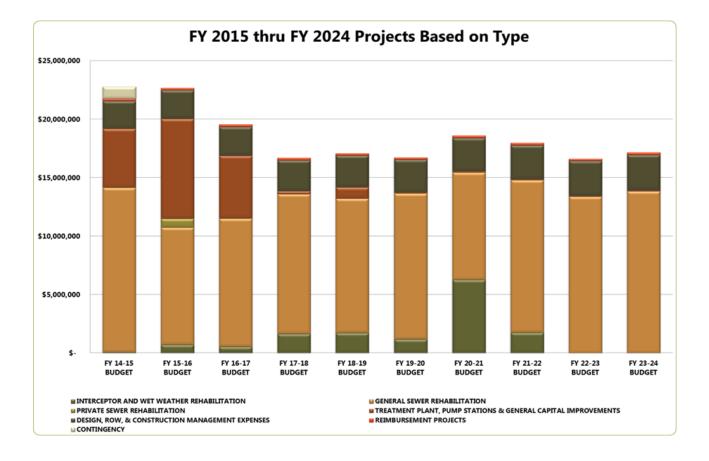
The projects in the CIP are classified into several types, based on the objective of the project. The projects are determined and scheduled based on the Master Plan, the pipe-rating score, and other factors impacting the overall well-being of the District.

The District's Capital Improvement Program is divided into the following six areas, generally based upon type of project or expense category:

- Solution & Wet Weather Rehabilitation
- General Sewer Rehabilitation
- Private Sewer Rehabilitation
- Stations, and General Capital Improvements
- Design, ROW, and Const. Management Expenses
- Reimbursement Projects

The Interceptor and Wet Weather Rehabilitation projects address the third prong of the Master Plan by providing increased system conveyance. The General Sewer Rehabilitation projects combine the first and second prongs by surveying all lines to plan maintenance activities and to improve the structural condition of the system. The Private Sewer Rehabilitation projects have the same objectives as the General but are separately presented to address environmental concerns resulting from sewers that were not publicly maintained at the time the District was formed. A limited amount of funding is budgeted annually to address the problem locations on a "worst first" basis as identified.

The District's Water Reclamation Facility (WRF) has a permitted capacity to treat up to 40 million gallons of wastewater a day, and uses roughly half of this capacity. In accordance with the Master Plan's twenty year planning period, there are no plans to replace or expand the plant in the near future. However, Water Reclamation Facility & pump station improvements are included in the CIP to maintain these facilities at their optimum level and to replace equipment that has exceeded its maintenance level.



| PROJECT NAME                               | LOCATION OF<br>PROJECT | PROJECT<br>FOOTAGE | ESI  | TOTAL<br>ESTIMATED<br>COST | BUI | FY 14-15<br>BUDGET | FY<br>BU      | FY 15-16<br>BUDGET | Ϋ́Β | FY 16-17<br>BUDGET | 5 18 | FY 17-18<br>BUDGET | FY<br>BI | FY 18-19<br>BUDGET | F _ F 8 | FY 19-20<br>thru<br>FY 23-24<br>BUDGET |
|--|------------------------|--------------------|------|----------------------------|-----|--------------------|---------------|--------------------|-----|--------------------|------|--------------------|----------|--------------------|---------|--|
| INTERCEPTOR AND WET WEATHER REHABILITATION |                        | <b>IATION</b>      |      |                            |     |                    |               |                    |     |                    |      |                    |          |                    |         |  |
| Christian Creek Int.                       | Buncombe Co.           | 13,045             | ∽    | 3,150,600                  | Ş   | 4,000              | Ś             | 116,500            | Ś   | 36,000             | Ś    | 1,469,500          | ∽        | 1,494,600          | Ş       | '                                      |
| Dingle Creek Interceptor                   | Asheville              | 7,871              | ÷    | 2,473,110                  | \$  | ,                  | \$            |                    | Ś   |                    | Ś    | •                  | ÷        |                    | s       | 2,404,100                              |
| Lower Swannanoa Int.                       | Asheville              | 6,475              | ф    | 5,471,700                  | \$  |                    | Ŷ             | •                  | Ŷ   |                    | Ŷ    | •                  | ф        |                    | ÷       |  |
| South French Broad Int Grouting            | Biltmore Estate        | 22,000             | ф    | 1,076,000                  | \$  | ,                  | \$            | 587,000            | Ś   | 489,000            | Ś    | •                  | ф        |                    | \$      |  |
| West French Broad M.P. Int.                | Avery Creek            | 0                  | ÷    | 479,100                    | \$  | 61,000             | Ŷ             |                    | Ş   |                    | Ŷ    |                    | ÷        |                    | Ş       |  |
| Beaverdam Creek WW (CDM #10)               | Buncombe Co.           | 5,500              | ₩.   | 992,000                    | s   | ,                  | Ś             |                    | Ś   |                    | Ś    |                    | Ś        |                    | Ş       | 992,000                                |
| Biltmore WW (CDM #3)                       | Biltmore               | 2,200              | ÷    | 462,000                    | s   | •                  | Ş             |                    | s   |                    | Ŷ    | •                  | Ŷ        |                    | Ş       | 462,000                                |
| Four Mile Creek WW (CDM #1)                | Biltmore Forest        | 3,400              | ∽    | 629,000                    | \$  |                    | Ś             |                    | Ś   |                    | Ś    |                    | Ś        |                    | \$      | 629,000                                |
| Haw Creek WW (CDM #6)                      | Asheville              | 3,800              | ф    | 703,000                    | ÷   |                    | Ŷ             | •                  | Ŷ   | •                  | Ŷ    | •                  | Ŷ        |                    | ÷       | 703,000                                |
| South Swannanoa WW (CDM #4)                | Asheville              | 8,040              | ∽    | 2,215,000                  | ₩   | ,                  | Ś             |                    | Ş   | •                  | Ś    |                    | Ś        |                    | s       | 2,215,000                              |
| SUBTOTAL                                   |                        | 72,331             | \$ 1 | 17,651,510                 | \$  | 65,000             | <del>60</del> | 703,500            | \$  | 525,000            | \$   | 1,469,500          | \$ 1     | 1,494,600          | \$ 7    | 7,405,100                              |
| Inflation per ENR Const. Cost Index        | 3.62%                  |                    |      | 1.0000                     |     | 1.0000             |               | 1.0362             |     | 1.0737             |      | 1.1126             |          | 1.1529             | -       | 1.240286                               |
| SUBTOTAL with inflation                    |                        | 72,331             | \$ 1 | 17,651,510                 | Ş   | 65,000             | ÷             | 728,967            | ŝ   | 563,698            | \$   | 1,634,934          | \$ 1     | 1,723,056          | 6<br>\$ | 9,184,439                              |
|  |                        |                    |      |                            |     |                    |               |                    |     |                    |      |                    |          |                    |         |  |
| <b>GENERAL SEWER REHABILITATION</b>        | VTION                  |                    |      |                            |     |                    |               |                    |     |                    |      |                    |          |                    |         |  |
| Adams Street                               | Asheville              | 1,250              | ∽    | 353,500                    | Ś   | 7,000              | \$            | 11,000             | Ь   | 83,000             | Ś    | •                  | Ŷ        | 252,500            | \$      | •                                      |
| Arco Road                                  | E. Asheville           | 1,913              | ф    | 505,200                    | ₩,  |                    | \$            | 496,700            | Ś   |                    | Ś    | •                  | Ŷ        |                    | Ŷ       |  |
| Atkins Street                              | Arden                  | 1,581              | ф    | 455,250                    | Ş   | 9,000              | Ś             |                    | Ś   | 2,250              | ф    | 43,000             | Ś        | 401,000            | Ś       | ,                                      |
| Beale Road at Copney Lane                  | Asheville              | 4,027              | ф    | 1,041,200                  | Ş   | 16,200             | \$            | 90,200             | Ş   |                    | Ŷ    | -                  | Ŷ        |                    | \$      | 919,000                                |
| Bear Creek Rd. at School Rd. (SS)          | W. Asheville           | 0                  | ф    | 123,300                    | Ś   | 10,400             | \$            | 105,000            | Ś   |                    | Ś    | •                  | Ś        |                    | \$      |  |
| Braddock Way - PRP 20002                   | Asheville              | 4,907              | ф    | 1,012,500                  | ÷   | •                  | Ś             | •                  | Ŷ   |                    | ф    | 4,500              | ÷        | 19,837             | ÷       | 969,800                                |
| Broadview Avenue                           | Asheville (Oakley)     | 4,524              | Ь    | 1,408,500                  | \$  | 1,320,000          | Ś             |                    | Ś   |                    | Ś    |                    | Ś        |                    | ъ       |  |
| Broadway St. at Bordeau Place              | Asheville              | 475                | ф    | 206,050                    | Ş   | 25,700             | Ŷ             |                    | Ŷ   | •                  | Ŷ    | •                  | Ŷ        |                    | ÷       | 134,200                                |
| Buchanan Ave.                              | Asheville              | 1,400              | ф    | 367,500                    | Ş   | ,                  | \$            | 12,000             | Ś   | 29,000             | Ś    | •                  | Ś        |                    | Ś       | 326,500                                |
| Cherokee Road                              | Asheville              | 2,330              | ф    | 732,000                    | Ş   | 66,500             | \$            | 11,000             | Ś   |                    | ф    | 639,300            | Ŷ        |                    | \$      |  |
| Chestnut Lodge Rd.                         | Black Mtn.             | 4,150              | ф    | 930,300                    | Ş   | 26,000             | ф             | 84,000             | Ş   | •                  | ф    | 820,300            | Ŷ        |                    | ų       |  |
| Commerce Street                            | Asheville              | 530                | ∽    | 159,800                    | Ş   | 500                | Ş             | •                  | Ş   | '                  | ∽    | 156,300            | Ş        |                    | \$      | ,                                      |
| Crockett Road - PRP 36002                  | Asheville              | 2,562              | ∽    | 680,451                    | ÷   | 634,400            | ∽             | '                  | Ŷ   | '                  | ÷    |                    | ÷        | ,                  | Å       |  |
| Cumberland Ave.                            | Asheville              | 5,228              | ф    | 1,347,500                  | Ş   | 26,000             | Ŷ             | •                  | Ş   | •                  | Ŷ    |                    | Ŷ        |                    | ÷       | 1,321,500                              |
| Dellwood Avenue                            | Asheville              | 547                | ∽    | 184,750                    | ÷   | 22,850             | ∽             | 159,400            | Ŷ   | '                  | ∽    |                    | ÷        |                    | ÷       | ,                                      |
| Dilling Avenue                             | Black Mtn.             | 692                | ∽    | 207,300                    | Ş   | 201,600            | Ş             | •                  | Ş   | ,                  | Ŷ    | ,                  | Ŷ        | ,                  | \$      | ,                                      |
| East State Street @ West St.               | Black Mountain         | 1,610              | ∽    | 535,800                    | ÷   | 526,000            | ∽             | '                  | Ŷ   | '                  | ÷    | •                  | ÷        | ,                  | ÷       | ,                                      |
| Elk Mountain Place                         | Woodfin                | 4,101              | ∽    | 880,000                    | \$  | 24,800             | Ş             | 116,000            | Ş   | '                  | ₩    | 721,200            | Ś        |                    | ₩       | '                                      |

## **Program Summary**

| PROJECT NAME                            | LOCATION OF<br>PROJECT | PROJECT<br>FOOTAGE | EST | TOTAL<br>ESTIMATED<br>COST | BU | FY 14-15<br>BUDGET | FV           | FY 15-16<br>BUDGET | BUI | FY 16-17<br>BUDGET | FY 1<br>BUI  | FY 17-18<br>BUDGET | FY<br>BU | FY 18-19<br>BUDGET | Υ <sup>τ</sup> Υ | FY 19-20<br>thru<br>FY 23-24<br>BUDGET |
|---|------------------------|--------------------|-----|----------------------------|----|--------------------|--------------|--------------------|-----|--------------------|--------------|--------------------|----------|--------------------|------------------|--|
| GENERAL SEWER REHABILITATION            | TION (continued)       |                    |     |                            |    |                    |              |                    |     |                    |              |                    |          |                    |                  |  |
| Elk Park Drive - PRP 35001              | Woodfin                | 2,242              | ∽   | 580,020                    | Ş  | 529,000            | Ŷ            | •                  | \$  | •                  | Ş            | •                  | \$       | •                  | ₩                | •                                      |
| Elkwood Ave.                            | Woodfin                | 5,105              | ∽   | 1,442,950                  | ÷  | •                  | Ŷ            | ,                  | ₩   | 18,750             | ÷            | 125,000            | \$       | 1,288,200          | ÷                |  |
| Elkwood @ Norman Austin Dr.             | Woodfin                | 600                | ÷   | 178,100                    | ÷  |                    | ∽            | •                  | ÷   |                    | Ş            | 2,800              | Ŷ        | 1,500              | ₩.               | 173,800                                |
| Fairfax Avenue - PRP 65001              | W. Asheville           | 2,042              | Ś   | 682,000                    | Ş  | 679,000            | ₩,           |                    | \$  |                    | Ş            |                    | Ş        |                    |                  |  |
| Fair Oaks Rd @ Green Rd. (SS)           | Arden                  | 0                  | Ś   | 78,550                     | Ş  | 14,750             | \$           | 46,000             | Ş   |                    | Ş            |                    | Ş        |                    | \$               |  |
| Forestdale Drive                        | S. Asheville           | 2,600              | \$  | 833,500                    | ₩, |                    | Ş            | •                  | \$  | 17,000             | Ş            | 20,500             | Ŷ        | 84,000             | \$               | 712,000                                |
| Forest Hill Dr. @ Warwick Rd.           | Asheville              | 3,400              | Ś   | 970,150                    | Ś  |                    | \$           | 17,000             | \$  | 500                | Ş            | ,                  | \$       | ,                  | \$               | 952,650                                |
| Four Inch Main - College Street         | Asheville              | 1,000              | \$  | 433,100                    | ₩, |                    | \$           | 4,000              | \$  | 1,600              | Ş            | 202,000            | Ş        |                    | \$               | 225,500                                |
| Four Inch Main - Dry Ridge Rd.          | Asheville              | 775                | ∽   | 237,900                    | ₩  |                    | \$           | 5,800              | Ş   | 30,000             | ₩,           | 197,000            | Ś        |                    | \$               |  |
| Four Inch Main - Oakland Dr. @ Pine St. | Black Mountain         | 697                | \$  | 226,600                    | s  | 35,300             | \$           | 187,000            | s   |                    | s            |                    | Ş        |                    | \$               |  |
| Hazel Mill Rd @ Richland St.            | Asheville              | 3,300              | Ś   | 905,200                    | Ь  |                    | ₩            | 17,000             | \$  | 61,000             | Ş            |                    | \$       |                    | \$               | 827,200                                |
| Hendersonville Rd. at Mills Gap Rd.     | Asheville              | 2,470              | Ŷ   | 1,302,000                  | s  | 264,200            | \$           | 995,200            | \$  | 8,000              | s            |                    | Ş        |                    | \$               |  |
| Hendersonville Rd. @ Peachtree Rd.      | S. Asheville           | 1,025              | Ь   | 531,900                    | ы  |                    | ₩            | 1,100              | \$  | 2,500              | Ś            | 521,100            | Ś        | •                  | ₩.               |  |
| Hendersonville Rd. @ Rosscraggon Ph. 2  | Arden                  | 3,670              | \$  | 1,357,800                  | Ş  | 58,500             | Ş            | 102,000            | \$  | 1,171,800          | \$           | •                  | Ş        | •                  | \$               | •                                      |
| Hilliard Ave. @ Aston Park              | Asheville              | 2,375              | φ   | 644,750                    | Ś  | 62,000             | Ş            | •                  | ъ   | 528,000            | Ş            | 30,000             | Ŷ        | •                  | ₩.               |  |
| Horizon Hill Rd. (Hy-Vu Drive)          | Asheville              | 712                | Ŷ   | 233,700                    | Ş  | 216,000            | Ş            | •                  | Ş   | •                  | Ş            | •                  | \$       | •                  | \$               |  |
| Howland Rd. @ Sunset Trail              | Asheville              | 1,033              | ₩.  | 299,900                    | ₩, | 1                  | ÷            | ,                  | ₩,  | 4,300              | Ş            | 49,000             | ₩,       | 239,100            | \$               |  |
| Johnston Blvd. @ Providence Rd.         | W. Asheville           | 779                | Ś   | 215,200                    | Ş  | 4,700              | ↔            | ,                  | Ş   | 8,500              | Ş            | 24,000             | ₩        | 178,000            | ₽<br>₽           | •                                      |
| Kanawha Drive                           | Montreat               | 495                | ₩   | 134,850                    | ÷  | •                  | ↔            | •                  | ÷   | •                  | \$           |                    | Ş        | •                  | ¢+               | 117,800                                |
| Kenilworth @ Springdale Rd.             | Asheville              | 2,135              | ф   | 603,650                    | \$ | 13,000             | Ŷ            | •                  | ∽   | 8,250              | ÷            | 41,000             | Ŷ        | 541,400            | ₩                | •                                      |
| Lakeview @ Glen Falls Rd.               | N. Asheville           | 4,200              | ÷   | 1,213,000                  | ÷  |                    | Ş            | •                  | Ş   |                    | Ş            | 21,000             | Å        | 16,000             | \$               | 1,176,000                              |
| Laurel Road                             | Arden                  | 686                | Ś   | 207,150                    | s  | 185,750            | Ş            | ,                  | s   |                    | Ş            | '                  | Ş        | '                  | \$               |  |
| Lincoln Ave.                            | Asheville              | 1,415              | Ŷ   | 361,400                    | ¢4 |                    | Ş            | •                  | Ş   |                    | Ş            |                    | Ş        |                    | \$               | 358,500                                |
| Long Shoals Rd. @ Allen Ave.            | Arden                  | 2,263              | ∽   | 401,600                    | s  | 2,000              | <del>∿</del> | 6,000              | \$  | 38,000             | Ş            | 344,500            | Ş        | '                  | \$               |  |
| Louisiana Ave. @ Brucemont Circle       | Asheville              | 402                | ÷   | 102,900                    | ↔  | '                  | Ş            | 5,500              | Ş   | 93,200             | s            | '                  | Ş        | '                  | \$               |  |
| Lower Glendale Ave.                     | E. Asheville           | 2,716              | ∽   | 733,200                    | s  | 2,000              | Ş            | ,                  | ↔   | 6,000              | Ş            | 28,000             | Ş        | '                  | \$               | 690,500                                |
| Lower Melody Lane                       | E. Asheville           | 1,180              | ₩   | 342,900                    | ₩  |                    | \$           | ,                  | \$  | 1                  | <del>∿</del> | 8,000              | Ŷ        | 55,000             | \$               | 273,000                                |
| Manetta Rd. @ Johnson Dr.               | N. Asheville           | 6,500              | ∽   | 1,701,250                  | ↔  | ,                  | <del>∿</del> | 32,500             | ∽   | 5,500              | Ş            | 160,000            | Ŷ        |                    | \$               | 1,503,250                              |
| Meadowbrook Drive (SS)                  | Black Mountain         | 0                  | ÷   | 46,600                     | s  | 42,300             | \$           | ,                  | \$  |                    | s            | '                  | s        |                    | \$               |  |
| Melody Circle                           | Swannanoa              | 4,523              | ŝ   | 1,336,500                  | Ş  | 98,000             | \$           | 1,209,300          | \$  |                    | Ş            |                    | Ş        |                    | \$               |  |
| Merrimon Ave. at Clearview Terrace      | Asheville              | 505                | ∽   | 316,550                    | €4 | '                  | ÷            | 5,200              | ÷   |                    | \$           | 750                | ÷        | '                  | \$               | 304,500                                |
| Merrimon Ave. @ Coleman Ave.            | N. Asheville           | 2,800              | Ś   | 723,600                    | \$ |                    | Ş            | ,                  | Ş   |                    | Ş            | 12,600             | Ş        |                    | \$               | 711,000                                |
| Middle Beaverdam Crk. @ US 19-23        | Woodfin                | 2,503              | ∽   | 1,337,250                  | €4 | '                  | ↔            | '                  | \$  |                    | Ş            | '                  | Ş        | '                  | \$               | 1,329,750                              |
| Mountainbrook Rd. @ Chunns Cove Rd.     | Asheville              | 1,992              | ф   | 693,100                    | Ş  | •                  | \$           | 12,500             | \$  | 668,400            | ÷            |                    | Ŷ        | •                  | \$               | •                                      |

## **Program Summary** (continued)

| PROJECT NAME                           | LOCATION OF<br>PROJECT | PROJECT<br>FOOTAGE | TOTAL<br>ESTIMATED<br>COST |        | FY 14-15<br>BUDGET | F7<br>Bl | FY 15-16<br>BUDGET | F<br>BU | FY 16-17<br>BUDGET | FY<br>BU | FY 17-18<br>BUDGET | FY 1<br>BUI | FY 18-19<br>BUDGET | F F B | FY 19-20<br>thru<br>FY 23-24<br>BUDGET |
|--|------------------------|--------------------|----------------------------|--------|--------------------|----------|--------------------|---------|--------------------|----------|--------------------|-------------|--------------------|-------|--|
| GENERAL SEWER REHABILITATION           | TION (continued)       |                    |                            |        |                    |          |                    |         |                    |          |                    |             |                    |       |  |
| Mountainview Road                      | E. Asheville           | 1,948              | \$ 553,500                 | \$ 00  | 17,600             | Ş        | 43,000             | ∽       | 492,900            | Ŷ        | •                  | ∽           | •                  | \$    | ı                                      |
| Mount Vernon Place Ph. 2               | Asheville              | 2,476              | \$ 822,700                 | \$ 00  | 816,200            | Ś        | ,                  | \$      |                    | Ś        |                    | ₩,          | ,                  | \$    |  |
| New Haw Creek Rd. @ Dogwood Gr.        | E. Asheville           | 1,400              | \$ 355,600                 | \$ 00  | 7,000              | Ŷ        | 5,000              | ÷       | 35,000             | \$       | 308,600            | \$          | ,                  | ₩.    |  |
| New Haw Creek Rd. @ Trinity Chapel Rd. | E. Asheville           | 748                | \$ 204,100                 | \$ 00  | 6,800              | ÷        | 192,800            | Ŷ       |                    | Ş        | •                  | Å           | •                  | \$    |  |
| New Salem Road                         | Swannanoa              | 3,000              | \$ 918,600                 | \$ 00  | 30,900             | Ŷ        | 875,000            | ∽       |                    | Ś        | ,                  | ∽           |                    | ÷     |  |
| North Market Street                    | Asheville              | 1,050              | \$ 324,150                 | 50 \$  | 5,300              | ÷        | 1,500              | \$      | 66,000             | Ş        |                    | ₩           | •                  | \$    | 251,350                                |
| Old Haw Creek Rd. @ Greenbriar Rd.     | E. Asheville           | 3,755              | \$ 946,500                 | \$ 00  | 6,450              | ŝ        |                    | ÷       | 10,500             | \$       | 63,000             | ÷           | 855,000            | ÷     |  |
| Old Haywood Road @ Stames Cove         | Asheville              | 1,491              | \$ 452,470                 | ;70 \$ | 424,750            | Ŷ        |                    | ф       |                    | Ş        | •                  | ъ           | •                  | ₩.    |  |
| Old US 70 at Pine Circle               | Swannanoa              | 2,779              | \$ 792,300                 | \$ 00  | 759,900            | ₩        | 1                  | ÷       |                    | Ş        | ,                  | ₩           | ,                  | \$    | ı                                      |
| Old West Chapel Rd.                    | Asheville              | 5,600              | \$ 1,767,000               | \$ 00  | 34,000             | Ś        | 16,000             | Ь       | 97,000             | \$       | 1,620,000          | Ŷ           | ,                  | ъ     |  |
| (SS)                                   | Asheville              | 0                  | \$ 45,500                  | \$ 00  | 42,600             | Ŷ        |                    | ∽       |                    | ÷        |                    | ₩           | ,                  | Å     |  |
| Riverside Dr. @ Silverline Plastic     | Woodfin                | 400                | \$ 108,300                 | \$ 00  |                    | Ŷ        |                    | ÷       | 5,000              | Ş        | •                  | ÷           | •                  | ÷     | 101,300                                |
| Riverview Drive                        | Asheville              | 2,302              | \$ 591,800                 | \$ 00  |                    | ∽        | 1                  | ∽       | 1                  | Ş        | ,                  | ₩           | ,                  | \$    | 583,800                                |
| Robinhood Road                         | Asheville              | 800                | \$ 182,000                 | \$ 00  | 2,200              | Ş        | 33,000             | ₩       | ,                  | Ş        | 142,800            | ₩           | ,                  | Ş     | ı                                      |
| Robinwood Avenue                       | Asheville              | 1,835              | \$ 514,500                 | \$ 00  | 503,600            | Ś        |                    | ∽       |                    | ŝ        | ,                  | ∽           |                    | ÷     |  |
|  | Arden                  | 2,888              | \$ 795,500                 | \$ 00  | 2,500              | Ş        | 10,000             | ∽       | ,                  | ÷        | ,                  | ∽           | ,                  | Ş     | 767,400                                |
| Sandhill @ Russell/Davenport           | W. Asheville           | 2,400              | \$ 722,900                 | \$ 00  | 89,500             | ф        | ı                  | Ş       | 604,000            | Ş        | 1                  | ₩           | ,                  | \$    | ı                                      |
| Shadowlawn Drive Ph. 1                 | Asheville              | 4,122              | \$ 1,078,263               | 63 \$  | 955,000            | ∽        |                    | ∽       |                    | Ŷ        | •                  | ∽           | •                  | ÷     |  |
| Shadowlawn Drive Ph. 2                 | Asheville              | 1,778              | \$ 441,850                 | 50 \$  | 53,350             | Ş        | 382,500            | Ŷ       | 5,000              | Ŷ        | •                  | ₩           | ,                  | Ş     | ı                                      |
|  | Asheville              | 3,625              | \$ 1,533,000               | \$ 00  | 98,423             | ŝ        |                    | ∽       |                    | Ŷ        | •                  | ÷           | •                  | ÷     |  |
| Springside Rd. @ Overlook Rd.          | S. Asheville           | 4,070              | \$ 913,200                 | \$ 00  | 21,000             | \$       | 9,200              | Ş       | 78,000             | Ş        | •                  | \$          | 805,000            | \$    | ı                                      |
| Stratford Rd. @ Oxford Court           | Asheville              | 547                | \$ 149,850                 | 50 \$  | 3,950              | \$       | 14,000             | Ş       | 127,700            | Ş        |                    | Å           | ,                  | \$    | ı                                      |
| Sulphur Springs Rd. @ Covington St.    | W. Asheville           | 700                | \$ 208,300                 | \$     | •                  | Ś        | 3,000              | ÷       | 7,500              | ÷        | 38,000             | Ş           | 159,800            | ÷     |  |
| Sunset Drive at Bee Tree Rd.           | Swannanoa              | 1,054              | \$ 249,000                 | \$ 00  | 228,000            | ₩        | ı                  | ∽       | 1                  | Ś        | ı                  | ₩           | 1                  | \$    | I                                      |
| Sutton Avenue                          | Black Mtn.             | 3,100              | \$ 806,000                 | \$ 00  |                    | Ŷ        | 15,000             | ∽       | 1                  | \$       | 5,000              | \$          | 786,000            | \$    | ı                                      |
| Sweeten Creek @ Buck Shoals            | S. Asheville           | 1,330              | \$ 348,200                 | \$ 00  | 6,700              | ∽        | ,                  | ÷       | 4,000              | ÷        | 337,500            | ∽           | ,                  | ÷     |  |
| Sweeten Creek Rd. @ Busbee View        | Asheville              | 1,000              | \$ 260,500                 | \$ 00  | 4,800              | \$       | 18,000             | Ş       | 230,500            | Ş        | ,                  | ₩           | ,                  | \$    | ı                                      |
| Maxwell Rd.                            | E. Asheville           | 975                | \$ 261,250                 | 50 \$  | 2,000              | Ş        | 18,000             | ₩       | •                  | \$       | 4,000              | \$          | 232,000            | \$    | 1                                      |
| Walnut Street @ Rankin Ave.            | Asheville              | 2,273              | \$ 698,200                 | \$ 00  | 1,500              | Ş        | 500                | Ş       | 684,700            | Ş        | •                  | Å           | •                  | \$    | ı                                      |
| Weaver Blvd. @ US 19-23                | Weaverville            | 3,602              | \$ 1,187,700               | \$ 00  | 7,250              | \$       | 256,000            | \$      | 919,200            | Ş        | •                  | Å           | •                  | \$    | ı                                      |
| Wendover Road                          | Asheville              | 2,974              | \$ 836,650                 | 50 \$  | 774,500            | ÷        |                    | ₩       | •                  | Ş        | ,                  | ₩           | ,                  | \$    | 1                                      |
|  | W. Asheville           | 550                | \$ 184,000                 | \$ 00  | •                  | Ş        | •                  | Ś       | •                  | ÷        | 2,500              | ÷           | 4,000              | ÷     | 177,500                                |
| SSD Rehab. & Replacement               | Various                | 200,000            | \$ 39,930,000              | \$     | 3,993,000          | ф        | 3,993,000          | ÷       | 3,993,000          | \$       | 3,993,000          | ↔<br>∾      | 3,993,000          | \$ 10 | 19,965,000                             |

## **Program Summary** (continued)

| PROJECT NAME                          | LOCATION OF<br>PROJECT | PROJECT<br>FOOTAGE                  | ESTI         | TOTAL<br>ESTIMATED<br>COST | FY 14-15<br>BUDGET |         | FY 15-16<br>BUDGET | FY 1<br>BUI | FY 16-17<br>BUDGET | FY 17-18<br>BUDGET | 18<br>GET  | FY 18-19<br>Budget |     | FY 19-20<br>thru<br>FY 23-24 |
|---------------------------------------|------------------------|-------------------------------------|--------------|----------------------------|--------------------|---------|--------------------|-------------|--------------------|--------------------|------------|--------------------|-----|------------------------------|
| GENERAL SEWER REHARILITATION          | ATTON                  |                                     | <b>`</b>     |                            |                    |         |                    |             |                    |                    |            |                    | -   | BUDGET                       |
|                                       |                        | N/A                                 | ţ            |                            | ¢ EN ANN           |         | 0000               | ÷           | 000                | ÷                  |            | EDODO              |     |                              |
|                                       | Valious                | N/N                                 |              | nnninne                    |                    | ≁<br>3  | nnninc             | A .         | nnninc             | A -                |            |                    |     | nnnincz                      |
| Future Projects - General Rehab.      | Various                | 65,000                              | \$           | 13,000,000                 | \$                 | _       | \$0                | \$          | •                  | ŝ                  |            | '<br>۲             | S   | 13,000,000                   |
| SUBTOTAL                              |                        | 441,539                             | \$ 105       | \$ 105,223,104             | \$ 14,072,223      | \$<br>8 | 9,666,900          | \$ 10,1     | \$ 10,195,550      | \$ 10,736,250      |            | \$ 9,961,337       |     | \$ 48,122,800                |
| Inflation per ENR Const. Cost Index   | 3.62%                  |                                     |              | 1.00                       | ij.                | 1.00    | 1.0362             |             | 1.0737             |                    | 1.1126     | 1.1529             | 6   | 1.286060                     |
| SUBTOTAL with inflation               |                        | 441,539                             | \$ 105       | \$ 105,223,104             | \$ 14,072,223      |         | \$ 10,016,842      | \$ 10,9     | \$ 10,947,068      | \$ 11,944,924      |            | \$ 11,483,968      | \$  | 61,888,810                   |
|                                       |                        |                                     |              |                            |                    |         |                    |             |                    |                    |            |                    |     |                              |
| PRIVATE SEWER REHABILITATION          | TION                   |                                     |              |                            |                    |         |                    |             |                    |                    |            |                    |     |                              |
| Douglas Place PSR (SS)                | Asheville              | 0                                   | Ş            | 14,500                     | \$ 9,500           | \$<br>0 | •                  | s           | •                  | Ş                  | •          | •                  | Ś   | •                            |
| Freno Drive PSR (Lower)               | Asheville              | 2,879                               | \$           | 757,400                    | \$ 19,500          | \$      | 729,200            | \$          | •                  | \$                 |            | •                  | ÷   |                              |
| Transfer of Private Sewers to MSD     | Various                | N/A                                 | <del>∿</del> | 50,000                     | \$ 5,000           | \$      | 5,000              | s           | 5,000              | ₩.                 | 5,000      | \$ 5,000           | \$  | 25,000                       |
| SUBTOTAL                              |                        | 2,879                               | s            | 821,900                    | \$ 34,000          | \$      | 734,200            | s           | 5,000              | \$                 | 5,000      | \$ 5,000           | \$  | 25,000                       |
| Inflation per ENR Const. Cost Index   | 3.62%                  |                                     |              | 1.0000                     | 1.0000             | 8       | 1.0362             |             | 1.0737             |                    | 1.1126     | 1.1529             | 6   | 1.284260                     |
| SUBTOTAL with inflation               |                        | 2,879                               | s            | 821,900                    | \$ 34,000          | \$      | 760,778            | s           | 5,369              | \$                 | 5,563      | \$ 5,764           | \$  | 32,107                       |
|                                       |                        |                                     |              |                            |                    |         |                    |             |                    |                    |            |                    |     |                              |
| TREATMENT PLANT, PUMP STATIONS &      |                        | <b>GENERAL CAPITAL IMPROVEMENTS</b> | TAL I        | MPROVE                     | MENTS              |         |                    |             |                    |                    |            |                    |     |                              |
| Building and Facility Rehabilitation  | MSD-Treatment Plant    | 0                                   | ∽            | 888,000                    | \$ 147,000         | \$ 00   | 100,000            | \$          | 87,000             | Ş                  | \$ 000'06  | 89,000             | \$  | 375,000                      |
| Bypass Pump Staging Areas             | MSD-Treatment Plant    | 0                                   | ∽            | 70,000                     | \$ 50,000          | \$ 00   |                    | ↔           | •                  | \$                 | -          | '                  | Ś   | •                            |
| Carrier Bridge P.S. Bypass & Improv.  | MSD-Treatment Plant    | 0                                   | ∽            | 1,345,800                  | \$ 5,300           | \$      | 8,000              | \$          | 1,172,800          | \$ 1               | 156,000 \$ | '                  | ÷   |                              |
| Clayton Road Pump Station Rehab.      | Skyland                | 0                                   | <del>∿</del> | 180,000                    | \$ 180,000         | \$      | •                  | \$          | •                  | \$                 | -          | '                  | Ś   |                              |
| Facilities Plan Update                | MSD-Treatment Plant    | 0                                   | <del>∿</del> | 475,000                    | \$ 375,000         | \$ 00   | 25,000             | \$          | ,                  | \$                 | -          | -                  | \$  |                              |
| Flow Monitoring                       | MSD-Treatment Plant    | 0                                   | ∽            | 265,305                    | \$ 30,000          | \$ 00   | 30,000             | \$          | •                  | \$                 | -          | '                  | ₩   |                              |
| Incinerator Bldg. MCC Replacement     | MSD-Treatment Plant    | 0                                   | ∽            | 220,000                    | \$ 20,000          | \$ 00   | 200,000            | ¢+          | •                  | Ş                  | -          |                    | ₩   | •                            |
| Incinerator System Emissions Upgrades | MSD-Treatment Plant    | 0                                   | ∽            | 11,230,000                 | \$ 3,001,000       | \$      | 7,415,000          | \$          | 525,000            | \$                 | -          |                    | ₩.  |                              |
| Influent Pump Station Rehabilitation  | MSD-Treatment Plant    | 0                                   | ∽            | 1,262,500                  | \$ 920,000         | \$ 00   | •                  | \$          | 160,000            | \$                 | -          |                    | Ş   | •                            |
| Plant Electrical Arc-Flash Study      | MSD-Treatment Plant    | 0                                   | ∽            | 125,000                    | \$ 125,000         | \$ 00   | •                  | \$          | •                  | \$                 | -          | '                  | Ş   | •                            |
| RBC Replacement                       | MSD-Treatment Plant    | 0                                   | ∽            | 925,000                    | \$ 175,000         | \$ 00   |                    | \$          | ,                  | \$                 | -          | 750,000            | \$  | ,                            |
| Weaverville Pump System Rehab.        | Buncombe Co.           | 0                                   | ↔            | 3,505,000                  | \$                 | Ś       | 460,000            | €<br>\$     | 3,045,000          | Ş                  | •          |                    | Ś   |                              |
| SUBTOTAL                              |                        | •                                   | \$ 20        | 20,491,605                 | \$ 5,028,300       | \$      | 8,238,000          | \$ 4,9      | 4,989,800          | \$ 24              |            | \$ 839,000         | \$  | 375,000                      |
| Inflation per ENR Const. Cost Index   | 3.62%                  |                                     |              | _                          | 1.0000             | _       | 1.0362             |             | 1.0737             | i                  |            |                    | _ ' | 1.2785460                    |
| SUBTOTAL with inflation               |                        | 0                                   | \$ 20        | 20,491,605                 | \$ 5,028,300       | 0<br>\$ | 8,536,216          | \$<br>2,3   | 5,357,600          | \$ 27              | 273,694    | \$ 967,245         | \$  | 479,455                      |

## **Program Summary** (continued)

|   |               |           |                |               |               |  |               |               | FY 19-20           |
|---|---------------|-----------|----------------|---------------|---------------|--|---------------|---------------|--------------------|
| DDO LECT NAME                                   | LOCATION OF   | PROJECT   | TOTAL          | FY 14-15      | FY 15-16      | FY 16-17   | FY 17-18      | FY 18-19      | thru               |
|   | PROJECT       | FOOTAGE   | COST           | BUDGET        | BUDGET        | BUDGET   | BUDGET        | BUDGET        | FY 23-24<br>BUDGET |
| DESIGN, ROW, & CONSTRUCTION MANAGEMENT EXPENSES | CTION MANAGEM | ENT EXPEN | ISES           |               |               |  |               |               |                    |
| Design, ROW, & Const. Mgmt. Exp.                | MSD/ENG       | N/A       | \$ 27,196,488  | \$ 2,361,032  | \$ 2,424,412  | 27,196,488 \$ 2,361,032 \$ 2,424,412 \$ 2,489,646 \$ 2,649,454 \$ 2,715,786 \$ 14,556,160                  | \$ 2,649,454  | \$ 2,715,786  | \$ 14,556,160      |
| SUBTOTAL  |               | 0         | \$ 27,196,488  | \$ 2,361,032  | \$ 2,424,412  | \$ 27,196,488 \$ 2,361,032 \$ 2,424,412 \$ 2,489,646 \$ 2,649,454 \$ 2,715,786 \$ 14,556,160               | \$ 2,649,454  | \$ 2,715,786  | \$ 14,556,160      |
|   |               |           |                |               |               |  |               |               |                    |
| <b>BUDGET SUMMARY</b>                           |               |           |                |               |               |  |               |               |                    |
| SUBTOTAL with Inflation                         |               | 516,749   | \$ 171,384,607 | \$ 21,560,555 | \$ 22,467,214 | 516,749 \$ 171,384,607 \$ 21,560,555 \$ 22,467,214 \$ 19,363,381 \$ 16,508,569 \$ 16,895,819 \$ 86,140,971 | \$ 16,508,569 | \$ 16,895,819 | \$ 86,140,971      |
| CONTINGENCY                                     |               |           |                | \$ 1,000,000  |               |  |               |               | •                  |
| REIMBURSEMENT PROJECTS                          | Various       | 0         | \$ 2,000,000   | \$ 200,000    | \$ 200,000    | 0 \$ 2,000,000 \$ 200,000 \$ 200,000 \$ 200,000 \$ 200,000 \$ 200,000 \$ 1,000,000                         | \$ 200,000    | \$ 200,000    | \$ 1,000,000       |
| TOTAL   |               | 516,749   | \$ 173,384,607 | \$ 22,760,555 | \$ 22,667,214 | 516,749 \$173,384,607 \$22,760,555 \$22,667,214 \$19,563,381 \$16,708,569 \$17,095,819 \$87,140,971        | \$ 16,708,569 | \$ 17,095,819 | \$ 87,140,971      |

Metropolitan Sewerage District of Buncombe County, NC

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# **Debt Financing**

## **Debt Financing**

#### Debt Management

Prior to the 1990s, the District's policy was to fund capital improvements from user fees. Having inherited aging collector lines, some in excess of 100 years old, this policy forced the District to increase rates dramatically yet never provided enough funding to keep up with the magnitude of desperately needed repairs. Coming to realize the benefit of integrating capital-planning and debt-financing activities, the District Board developed a long-range plan to utilize bonds and pay-as-you-go in a coordinated capital improvement plan.

This combined strategy allows for more equity between long-term and new ratepayers while providing the necessary funding for an adequately functioning system. Issuing debt provides the capital to rehabilitate crumbling infrastructure while allowing present and future ratepayers who will enjoy the benefit to share the cost through annual principal and interest payments. This contrasts with a strategy that uses only pay-as-you-go whereby a resident will pay higher rates for many years to accumulate the funds needed for rehabilitation before enjoying any benefit, yet new users joining after completion of a project will have immediate use of the new facilities without sharing in any of the cost. Another advantage of combining borrowed funds with current funding is the ability to structure debt repayment schedules to avoid dramatic rate increases otherwise needed to provide adequate amounts for multi-million dollar projects.

The District's bonds are rated by national rating agencies as follows:

| <u>Moody's Investors Service</u> | Standard & Poor's | <u>Fitch Ratings</u> |
|----------------------------------|-------------------|----------------------|
| Aa2                              | AA+               | AA+                  |

In March 2013, the District received a ratings upgrade from AA to AA+ from Standard & Poor's. Standard & Poor's Rating Services recognized the District's consistently strong financial profile facilitated by managements' demonstrated willingness to adjust rates on a regular recurring basis coupled with conservative and proactive management practices and policies. These high ratings enable the District to pay a lower rate of interest than many other utilities, which has a positive effect on the current and future budgets.

Unlike North Carolina's cities and counties, MSD does not have a debt limit. However, provisions in the District's Bond Order require minimum debt coverage of 120% of net revenues to bonded debt service. The Board established a revenue policy, which sets a goal for debt coverage ratio to be approximately 150% for forecasting and planning purposes, realizing the impact of the increased debt coverage ratio on bond ratings.

The District maintains a ten year forecast to budget capital improvements financed by a combination of debt and current fees. Based on projections using modest, consistent rate increases and capital improvement projects as outlined in the District's 10-year Capital Improvement Plan, an additional \$24 million in debt is anticipated to be issued in FY2017 without affecting the planned rate of user charge increases.

## **Debt Financing** (continued)

#### **Capital Projects Funding**

Funding for capital projects comes from a combination of revenue bonds and pay-as-you-go financing. Details may be found in the Policies & Budget Process tab of this budget document where Debt Policy is presented and in the schedule, "Budget/Rate Forecast" which illustrates the timing of debt issues and accumulation of revenues over expenditures anticipated to be available for capital financing. Generally speaking, half of the funds for capital improvements come from debt financing, with the other half funded by the excess of revenues over expenditures (pay-as-you-go).

During FY14, the District issued \$26.2 million fixed rate revenue bonds. The District anticipates expending the entire amount of proceeds within the next six months. During this time, the District will also accumulate funding from operations to finance a portion of the capital budget until the next debt issuance, anticipated to be in FY17.

As of June 30, 2014, the District will have \$106.8 million par value of outstanding revenue bond debt. During FY15, over \$5.4 million in principal will be repaid. The District anticipates issuing an additional \$24 million in revenue bonds in FY17. Debt service from this future bond issue has been included in the District's long-term business plan and sewer rate increases. A summary of outstanding debt at June 30, 2014 and anticipated principal repayment during FY15 are on the following two (2) pages.

## **Debt Financing** (continued)

### Outstanding Debt as of June 30, 2014

|   | _         | Original<br>Issue<br>Amount | -          | Balance<br>5/30/2014      | Additions   |           | Ret   | irements | e   | Balance<br>5/30/2015 |
|---|-----------|-----------------------------|------------|---------------------------|-------------|-----------|-------|----------|-----|----------------------|
| Enka-Candler Water and Sewer Di<br>Buncombe County, North Carolin<br>5.00% serial bonds assumed July 2,<br>1990 with maturities on each June 1<br>through 2024 varying from \$19,000<br>to \$64,000, interest payable           | a c       | on July 2, 19               | 990        | as stated in              | n the sewer |           | nsoli | dated ag | ree | ment:                |
| annually.   | \$        | 1,500,000                   | \$         | 593,000                   | \$          | -         | \$    | 61,000   | \$  | 532,000              |
| Total Bonds, Enka Candler Series  | \$        | 1,500,000                   | \$         | 593,000                   | \$          | -         | \$    | 61,000   | \$  | 532,000              |
| <b>Revenue Bonds, Series 2008A issu</b><br>Interest at variable rates in the<br>weekly mode, payable monthly, due<br>serially until 2031.   |           | 33,635,000                  |            | 32,185,000                | svenue Bono | <b>ds</b> | \$    | 765,000  | \$  | 31,420,000           |
| Total Bond, Series 2008A  | \$        | 33,635,000                  | \$         | 32,185,000                | \$          | -         | \$    | 765,000  | \$  | 31,420,000           |
| <b>Revenue Bonds, Series 2009A issu</b><br>2.0% to 5.00% serial bonds issued<br>October 7, 2009, with maturities on<br>each July 1, 2010 through 2024<br>varying from \$400,000 to \$700,000;<br>interest payable semi-annually | ied<br>\$ | to constru<br>7,920,000     | ct o<br>\$ | certain sewo<br>6,230,000 | erage proje | cts<br>-  | \$    | 460,000  | \$  | 5,770,000            |
| 5.00% term bonds issued October<br>7, 2009, at 109.001%, due July 1,<br>2029; interest payable semi-<br>annually.   | \$        | 4,065,000                   | \$         | 4,065,000                 | \$          | _         | \$    | _        | \$  | 4,065,000            |
| 5.00% term bonds issued October<br>7, 2009, at 107.240%, due July 1,<br>2034; interest payable semi-<br>annually.   | \$        | 5,220,000                   | \$         | 5,220,000                 | \$          | _         | \$    | _        | \$  | 5,220,000            |
| Total Bond, Series 2009A  | \$        | 17,205,000                  | \$         | 15,515,000                | \$          | -         | \$    | 460,000  | \$  | 15,055,000           |

# **Debt Financing** (continued)

### Outstanding Debt as of June 30, 2014

|   |           | Original<br>Issue<br>Amount       | 6        | Balance<br>5/30/2014       | Additio          | าร       | R  | etirements          | e  | Balance<br>5/30/2015   |
|---|-----------|-----------------------------------|----------|----------------------------|------------------|----------|----|---------------------|----|------------------------|
| Revenue Bonds, Series 2009B use<br>2.0% to 5.00% serial bonds issued<br>October 7, 2009, with maturities on<br>each July 1, 2010 through 2019<br>varying from \$595,000 to<br>\$3,100,000; interest payable semi-   | d t       | o refund po                       | orti     | ons of Serie               | es 1999          |          |    |                     |    |                        |
| annually  | \$        | 13,360,000                        | \$       | 1,845,000                  | \$               | -        | \$ | -                   | \$ | 1,845,000              |
| Total Bond, Series 2009B  | \$        | 13,360,000                        | \$       | 1,845,000                  | \$               | -        | \$ | -                   | \$ | 1,845,000              |
| Revenue Bonds, Series 2013 used<br>2.0% to 5.00% serial bonds issued<br>May 1, 2013, with maturities on<br>each July 1, 2014 through 2029<br>varying from \$1,065,000 to<br>\$4,255,000; interest payable semi-<br>annually                               | <b>to</b> | refund Ser<br>30,230,000          |          | 2003 and S<br>30,230,000   | Series 2008      | <b>B</b> | \$ | 4,080,000           | \$ | 26,150,000             |
| Total Bond, Series 2013   | \$        | 30,230,000                        | \$       | 30,230,000                 | \$               | -        | \$ | 4,080,000           | \$ | 26,150,000             |
| Revenue Bonds, Series 2014 issue<br>2.0% to 5.00% serial bonds issued<br>May 21, 2014 with maturities on<br>each July 1, 2015 through 2039<br>varying from \$510,000 to<br>\$1,710,000; interest payable semi-<br>annually                                | ed t      | <b>co construct</b><br>26,230,000 |          | ertain sewer<br>26,195,000 | rage proje<br>\$ | cts<br>_ | \$ | -                   | \$ | 26,195,000             |
| Total Bond, Series 2014   | \$        | 26,230,000                        | \$       | 26,195,000                 | \$               | -        | \$ | -                   | \$ | 26,195,000             |
| 2009 North Carolina Water Pollut<br>projects<br>\$707,346 revolving loan issued<br>August 18, 2009 unpaid principal<br>sum is reduced by one-half as<br>"Principal Forgiveness", interest<br>accrues at 0%, 20 annual<br>installments May 1, 2011 to 2020 |           |                                   |          | -                          |                  | onst     |    |                     |    | -                      |
| installments May 1, 2011 to 2030  | \$        | 336,490                           | \$       | 269,190                    | \$¢              | -        | \$ | 16,825              | \$ | 252,365                |
| Total State Revolving Fund<br>Total Bonds–All Series  | <u>\$</u> | 336,490                           | \$<br>\$ | 269,190<br>106,832,190     | \$\$             | -        | \$ | 16,825<br>5.382.825 | \$ | 252,365<br>101,449,365 |
|   | Ψ         | 50,200,750                        | Ψ        | 100,002,100                | Ψ                |          | Ψ  | 5,502,025           | Ψ  | 101,110,000            |

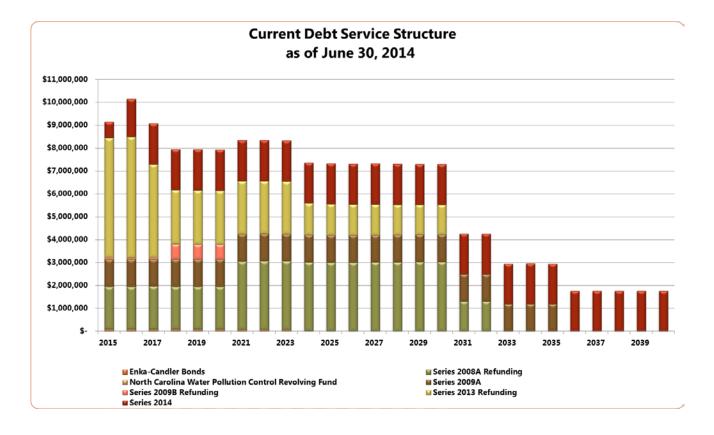
# Aggregate Debt Service

| Year<br>Ending<br>June 30 | Enka-Candler<br>Bonds | Series 2008A<br>Refunding | Series 2009A | Series 2009B<br>Refunding |
|---------------------------|-----------------------|---------------------------|--------------|---------------------------|
| 2015                      | 90,650                | 1,851,743                 | 1,182,850    | 73,800                    |
| 2016                      | 90,600                | 1,850,168                 | 1,180,300    | 73,800                    |
| 2017                      | 87,400                | 1,857,849                 | 1,180,900    | 73,800                    |
| 2018                      | 84,200                | 1,858,620                 | 1,180,700    | 656,900                   |
| 2019                      | 81,000                | 1,859,120                 | 1,179,700    | 652,700                   |
| 2020                      | 77,800                | 1,863,272                 | 1,182,800    | 647,700                   |
| 2021                      | 74,600                | 2,967,245                 | 1,180,000    | -                         |
| 2022                      | 71,400                | 2,979,356                 | 1,183,150    | -                         |
| 2023                      | 68,200                | 2,979,445                 | 1,180,200    | -                         |
| 2024                      | 21,000                | 2,986,599                 | 1,180,875    | -                         |
| 2025                      | -                     | 2,986,194                 | 1,181,750    | -                         |
| 2026                      | -                     | 2,987,324                 | 1,180,875    | -                         |
| 2027                      | -                     | 3,000,803                 | 1,178,250    | -                         |
| 2028                      | -                     | 3,010,738                 | 1,178,750    | -                         |
| 2029                      | -                     | 3,017,451                 | 1,182,125    | -                         |
| 2030                      | -                     | 3,025,226                 | 1,178,375    | -                         |
| 2031                      | -                     | 1,304,929                 | 1,182,375    | -                         |
| 2032                      | -                     | 1,306,777                 | 1,179,000    | -                         |
| 2033                      | -                     | -                         | 1,178,250    | -                         |
| 2034                      | -                     | -                         | 1,179,875    | -                         |
| 2035                      | -                     | -                         | 1,178,750    | -                         |
| 2036                      | -                     | -                         | -            | -                         |
| 2037                      | -                     | -                         | -            | -                         |
| 2038                      | -                     | -                         | -            | -                         |
| 2039                      | -                     | -                         | -            | -                         |
| 2040                      | _                     | -                         | -            | -                         |
|                           | 745,500               | 43,692,859                | 24,789,850   | 2,178,700                 |

# Aggregate Debt Service (continued)

| Year<br>Ending<br>June 30 | North Carolina<br>Water Pollution<br>Control<br>Revolving Fund | Series 2013<br>Refunding | Series 2014 | Aggregate<br>Debt<br>Service |
|---------------------------|--|--------------------------|-------------|------------------------------|
| 2015                      | 16,825   | 5,224,394                | 707,323     | 9,147,584                    |
| 2016                      | 16,825   | 5,273,494                | 1,662,338   | 10,147,524                   |
| 2017                      | 16,825   | 4,079,194                | 1,782,563   | 9,078,530                    |
| 2018                      | 16,825   | 2,368,094                | 1,779,588   | 7,944,925                    |
| 2019                      | 16,825   | 2,363,094                | 1,782,388   | 7,934,825                    |
| 2020                      | 16,825   | 2,350,794                | 1,779,088   | 7,918,277                    |
| 2021                      | 16,825   | 2,322,594                | 1,775,938   | 8,337,201                    |
| 2022                      | 16,825   | 2,302,844                | 1,784,338   | 8,337,912                    |
| 2023                      | 16,825   | 2,298,219                | 1,776,363   | 8,319,251                    |
| 2024                      | 16,825   | 1,377,719                | 1,775,113   | 7,358,130                    |
| 2025                      | 16,825   | 1,363,469                | 1,780,713   | 7,328,949                    |
| 2026                      | 16,825   | 1,352,944                | 1,769,688   | 7,307,655                    |
| 2027                      | 16,825   | 1,341,444                | 1,782,538   | 7,319,859                    |
| 2028                      | 16,825   | 1,323,644                | 1,768,513   | 7,298,469                    |
| 2029                      | 16,825   | 1,304,644                | 1,777,069   | 7,298,113                    |
| 2030                      | 16,825   | 1,294,922                | 1,768,500   | 7,283,847                    |
| 2031                      | -  | -                        | 1,768,625   | 4,255,929                    |
| 2032                      | -  | -                        | 1,766,000   | 4,251,777                    |
| 2033                      | -  | -                        | 1,765,500   | 2,943,750                    |
| 2034                      | -  | -                        | 1,768,500   | 2,948,375                    |
| 2035                      | -  | -                        | 1,765,500   | 2,944,250                    |
| 2036                      | -  | -                        | 1,758,375   | 1,758,375                    |
| 2037                      | -  | -                        | 1,756,375   | 1,756,375                    |
| 2038                      | -  | -                        | 1,755,750   | 1,755,750                    |
| 2039                      | -  | -                        | 1,756,250   | 1,756,250                    |
| 2040                      |  | -                        | 1,752,750   | 1,752,750                    |
|                           | 269,192  | 37,941,503               | 44,865,679  | 154,484,633                  |

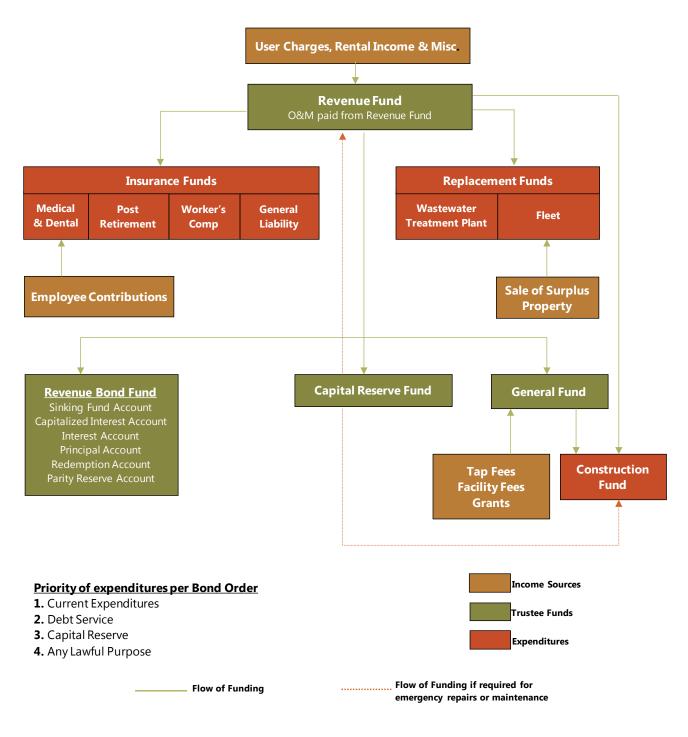
## Aggregate Debt Service (continued)



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## Flow of Funds Chart



### RESOLUTION ADOPTING FINAL BUDGET AND SEWER USE CHARGES FOR THE METROPOLITAN SEWERAGE DISTRICT OF BUNCOMBE COUNTY, NORTH CAROLINA FOR THE FISCAL YEAR July 1, 2014 THRU June 30, 2015

WHEREAS, the Board of Directors has reviewed the Operations and Maintenance, Bond, Reserves, and Construction Expenditures of the District and the sources of revenue and allocations (uses) of expenditures for the 2014-2015 fiscal year; and

#### NOW, THEREFORE, BE IT RESOLVED:

**1.** The following amounts are hereby appropriated in the Revenue Fund for the Operations and Maintenance of the District and for transfers to the debt service and general funds for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Operating and Maintenance Expenses             | \$        | 12,063,220       |
|--|-----------|------------------|
| Transfer to Insurance Accounts                 | \$        | 2,821,562        |
| Transfer to Fleet Replacement Reserve          | \$        | 400,000          |
| Transfer to Wastewater Treatment Plant Reserve | \$        | 100,000          |
| Subtotal O&M                                   | \$        | 15,384,782       |
| Transfer to Debt Service Fund                  | \$        | 10,389,488       |
| Transfer to General Fund                       | \$        | <u>9,265,885</u> |
|  | <u>\$</u> | 35,040,155       |

It is estimated that the following revenues will be available in the Revenue Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Domestic User Fees                      | \$        | 28,445,115       |
|---|-----------|------------------|
| Industrial User Fees                    | \$        | 1,835,438        |
| Billing and Collection Fees             | \$        | 725,702          |
| Investment Interest                     | \$        | 336,745          |
| Reimbursement for Debt Service from COA | \$        | 37,000           |
| Rental Income                           | \$        | 68,742           |
| Appropriated Net Position               | <u>\$</u> | <u>3,591,413</u> |
|   | <u>\$</u> | 35,040,155       |

**2.** The following amounts are hereby appropriated in the General Fund for the transfers to the construction fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer into Construction | <u>\$</u> | 12,046,060 |
|----------------------------|-----------|------------|
|                            |           |            |

It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Facility and Tap Fees      | \$<br>1,355,000  |
|----------------------------|------------------|
| Investment Income          | \$<br>5,000      |
| Transfer from Revenue Fund | \$<br>9,265,885  |
| Appropriated Net Position  | \$<br>1,420,175  |
|                            | \$<br>12,046,060 |

**3.** The following amounts are hereby appropriated in the Construction Fund for Capital Improvement Plan expenditures for the fiscal year beginning July 1, 2014 and ending June 30, 2015.

| Capital Improvements Projects | <u>\$</u> | 22,760,555 |
|-------------------------------|-----------|------------|
|                               |           | · · · · ·  |

It is estimated that the following revenues will be available to the Construction Fund for the Fiscal year beginning July 1, 2014 and ending June 30, 2015.

| Investment Income          | \$<br>75,000     |
|----------------------------|------------------|
| Transfer from General Fund | \$<br>12,046,060 |
| Appropriated Net Position  | \$<br>10,639,495 |
|                            | \$<br>22,760,555 |

**4.** The following amounts are presented as the financial plan for the Internal Service Funds used to provide insurance services. Estimated operating expenditures for the fiscal year beginning July 1, 2014 and ending June 30, 2015 are:

Operating Expenditures <u>\$ 3,463,138</u>

It is estimated that the following revenues will be available in the Insurance Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer in from the Revenue Fund       | \$<br>2,821,562 |
|---|-----------------|
| Investment Income                       | \$<br>15,500    |
| Employee/Retirees Medical Contributions | \$<br>417,800   |
| Appropriated Net Position               | \$<br>208,276   |
|   | \$<br>3,463,138 |

**5.** The following amounts are presented as the Financial Plan in the Fleet Replacement Fund for the Internal Service Fund serving as capital equipment expenditures for the fiscal year beginning July 1, 2014 and ending June 30, 2015 are estimated as follows:

| Capital Equipment | <u>\$</u> | 269,550 |
|-------------------|-----------|---------|
|                   |           |         |

It is estimated that the following revenues will be available in the Fleet Replacement Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer in from the Revenue Fund | \$        | 400,000          |
|-----------------------------------|-----------|------------------|
| Sale of Surplus Property          | \$        | 35,803           |
| Investment Income                 | \$        | 4,511            |
| Contributions to Net Position     | <u>\$</u> | <u>(170,764)</u> |
|                                   | <u>\$</u> | 269,550          |

**6.** The following amounts are presented as the Financial Plan in the Wastewater Treatment Plant Replacement Fund for the internal service fund designated as expenditures for the fiscal year beginning July 1, 2014 and ending June 30, 2015 are estimated as follows:

| Capital Equipment | <u>\$</u> | 227,500     |
|-------------------|-----------|-------------|
| 1 1 1             |           | · · · · · · |

It is estimated that the following revenues will be available in the Wastewater Treatment Plant Replacement Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer in from the Revenue Fund | \$        | 100,000 |
|-----------------------------------|-----------|---------|
| Investment Income                 | \$        | 4,409   |
| Appropriated Net Position         | \$        | 123,091 |
|                                   | <u>\$</u> | 227,500 |

**7.** The following amounts are hereby appropriated in the Debt Service Fund for principal and interest payments for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Debt Service | <u>\$</u> | 10,389,488 |
|--------------|-----------|------------|
|              |           |            |

It is estimated that the following revenues will be available in the Debt Service Fund for the fiscal year beginning July 1, 2014 and ending June 30, 2015:

| Transfer in from the Revenue Fund | \$        | 10,389,488 |
|-----------------------------------|-----------|------------|
| Investment Income                 | \$        | 50         |
| Contributions to Net Position     | <u>\$</u> | (50)       |
|                                   | <u>\$</u> | 10,389,488 |

- **8.** That the Board of the Metropolitan Sewerage District does hereby approve an increase in the Budgets to the amount necessary to reflect any contributions to the Debt Service Reserve Fund or Capital Reserve Fund as determined by the Bond Trustee to be necessary to comply with covenants in the Bond Order.
- **9.** The General Manager is hereby authorized to transfer appropriations as contained herein under the following conditions:
  - a. He may transfer amounts without limitation between departments in a fund.
  - b. He may transfer any amounts within debt service and reserve funds designated as excess by the Trustee into another fund.
- **10.** That the attached schedule of fees and charges be adopted as effective July 1, 2014.
- **11.** That this resolution shall be entered in the minutes of the District and within five (5) days after its adoption, copies thereof are ordered to be filed with the Finance and Budget Officer and Secretary of the Board as required by G.S. 159-13 (d).

Adopted this 21st day of May 2014

M. Jerry VeHaun, Chairman Metropolitan Sewerage District of Buncombe County, North Carolina

Attest:

Jackie Bryson Secretary/Treasurer

FY14-15 Preliminary Budget

## Schedule of Rates & Fees – FY2015

| FY14 RATE     FY15 RA       Collection Treatment Charge     FY15 RA       | TE             |
|---|----------------|
| Collection Treatment Charge   |                |
|   |                |
| Residential & Commercial Volume Charges (per CCF) Inside \$ 4.08          | 4.18           |
|   | 3.439          |
|   | 0.334          |
|   | 0.264          |
|   |                |
| Residential & Commercial Volume Charges (per CCF) Outside \$ 4.09         | 4.19           |
|   | 3.449          |
|   | 0.334          |
| Industrial Surcharge for TSS (per lb., TSS >220 mg/l) Outside \$ 0.267 \$ | 0.264          |
|   |                |
| Base Meter/Maintenance Charge & Billing Fee                               |                |
| 5/8" \$ 6.28 <b>\$</b>  | 6.44           |
| 3/4" \$ 9.15 <b>\$</b>  | 9.38           |
| <b>1</b> " \$ 16.22 <b>\$</b>   | L6.63          |
| 11/2" \$ 37.15 <b>\$</b>  | 38.08          |
| 2" \$ 65.71 <b>\$</b>   | 57.35          |
| 3" \$ 145.73 <b>\$ 1</b> 4  | 49.37          |
| 4" \$ 260.04 <b>\$ 2</b>  | 66.54          |
|   | 00.43          |
|   | 56.15          |
|   | <b>59.52</b>   |
| Billing Fee (per bill)   \$ 2.25  | 2.29           |
|   |                |
| Sewer Facility Fees   |                |
| Residential   |                |
| , , , , , , , , , , , , , , , , , , ,                                     | 00.00          |
|   | 10.00          |
|   | 70.00          |
| Nonresidential (modifiable per economic development waiver)               |                |
|   | 00.00          |
|   | 30.00          |
|   | 50.00          |
|   | 50.00          |
|   | 00.00<br>00.00 |
|   | 00.00          |
| 6" \$ 225,400 <b>\$ 225,4</b> 0   |                |
| 8" \$ 225,400 \$ 225,4<br>8" \$ 237,500 \$ 237,50                         |                |
|   | 70.00          |
|   |                |
| Additions over 1,400 GPD Based on flow rate                               |                |
| & meter size rate & meter   | r size         |

# Schedule of Rates & Fees - FY2015

|  |          | ADOPTED    |          | PROPOSED         |
|--|----------|------------|----------|------------------|
|  |          | FY14 RATE  |          | FY15 RATE        |
| Sewer Tap Fees   |          |            |          |                  |
| Tap installed by MSD   | \$       | 650        | \$       | 650.00           |
| Additional Charge for Pavement Disturbance                                   | \$       | 2,200      | \$       | 2,200.00         |
| Additional Charge for Boring   |          | N/A        |          | N/A              |
| Refund if Boring avoids pavement disturbance                                 | \$       | (1,300)    | \$       | (1,300.00)       |
| Inspection Fee for Developer-Installed Tap                                   | \$       | 140        | \$       | 140.00           |
|  |          |            |          |                  |
| Manhole Installation/Replacement   |          |            |          |                  |
| Cost per foot  | \$       | 250        | \$       | 250.00           |
| Pavement replacement (if required)   | \$       | 1,800      | \$       | 1,800.00         |
|  |          |            |          |                  |
| Other Fees   | ¢        | 170        | *        | 170.00           |
| Allocation Fee   | \$       | 170        | \$<br>\$ | 170.00           |
| Non-Discharge Permit<br>Plan Review Fee                                      | \$<br>¢  | 200        | ⇒<br>\$  | 200.00           |
| Plan re-review Fee   | \$<br>\$ | 450<br>350 | .⊅<br>\$ | 450.00<br>350.00 |
| Final Inspection   | .⊅<br>\$ | 350        | .⊅<br>\$ | 350.00           |
| Pump Station Acceptance Fee  | Ψ        | Note 1     | Ψ        | Note 1           |
| <b>Note 1</b> See policy for details of computation of O&M and equipment     |          |            |          | Hote 1           |
| replacement costs for upcoming 20 years; 50% discount for affordable housing |          |            |          |                  |
|  |          |            |          |                  |
| Bulk Charges   |          |            |          |                  |
| Volume Charge for Septic Haulers (per 1000 Gal.)                             | \$       | 45.00      | \$       | 45.00            |
| Biochemical Oxygen Demand >220 mg/l (per lb.)                                | \$       | 0.341      | \$       | 0.334            |
| Total Suspended Solids >220 mg/l (per lb.)                                   | \$       | 0.267      | \$       | 0.264            |
|  |          |            |          |                  |
| Returned Check Charge  |          |            |          |                  |
| Returned Check (per event)   | \$       | 25.00      | \$       | 25.00            |
| Dishonored Draft (per event)   | \$       | 25.00      | \$       | 25.00            |
| Copy/Printing Fees/Miscellaneous (each)                                      |          |            |          |                  |
| 8x11 first print of standard GIS inquiry                                     | \$       | 1.00       | \$       | 1.00             |
| 8x14 first print of standard GIS inquiry                                     | \$       | 1.00       | \$       | 1.00             |
| 11x17 first print of standard GIS inquiry                                    | \$       | 2.00       | \$       | 2.00             |
| 24x36 first print of standard GIS inquiry                                    | \$       | 7.00       | \$       | 7.00             |
| 34x44 first print of standard GIS inquiry                                    | \$       | 12.00      | \$       | 12.00            |
| 36x48 first print of standard GIS inquiry                                    | \$       | 14.00      | \$       | 14.00            |
| 8x11 or 8x14 copies after first print  | \$       | 0.11       | \$       | 0.11             |
| 11x17 copies after first print   | \$       | 0.20       | \$       | 0.20             |
| 24x36 copies after first print   | \$       | 0.94       | \$       | 0.94             |
| 34x44 copies after first print   | \$       | 1.76       | \$       | 1.76             |
| 36x48 copies after first print   | \$       | 2.03       | \$       | 2.03             |
| Foam Core mounting per sq. foot  | \$       | 3.00       | \$       | 3.00             |
| Data CD  | \$       | 30.00      | \$       | 30.00            |
| Shipping for CD<br>Permit Decels for Sentis Haulers                          | \$<br>¢  | 5.00       | \$<br>¢  | 5.00             |
| Permit Decals for Septic Haulers   | \$       | 50.00      | \$       | 50.00            |

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# **STATUS REPORTS**

| MSD System Services In-House Construction<br>FY 13-14 Projects |                      |                            |               |      |                 |                   |                              |  |
|--|----------------------|----------------------------|---------------|------|-----------------|-------------------|------------------------------|--|
| PROJECT NAME   | ESTIMATED<br>FOOTAGE | ESTIMATED<br>PROJECT DATES | WO#           | CREW | COMPLETION DATE | ACTUAL<br>FOOTAGE | Notes                        |  |
| Craven Strreet Improvements (P/N 2013071)                      | 300                  | 7/1/13-8/30/13             | 434914        | 667  | 8/14/2013       | 306               | complete                     |  |
| 90 Asheland Ave - Pipe Ream/Burst                              | 118                  | 8/29/2013                  | 456371        | 631  | 8/29/2013       | 118               | complete                     |  |
| Melody Lane  | 220                  | 8/15/13 - 9/13/13          | 433549        | 667  | 8/30/2013       | 560               | complete                     |  |
| Melody Lane Addition   | 25                   | 9/10/2013                  | 450458        | 667  | 9/10/2013       | 28                | complete                     |  |
| 41 Walnut Lane (Woodfin)                                       | 1260                 | 5/27/13 - 8/30/13          | 441589        | 631  | 9/27/2013       | 1189              | complete                     |  |
| View Street at Montreat Road (P/N 2013051)                     | 461                  | 10/8/13-10/31/13           | 400926        | 667  | 10/7/2013       | 463               | complete                     |  |
| Elk Mtn Scenic Hwy @ Edgedale*(P/N 2010101)                    | 785                  | 10/7/13-11/7/13            | 456298/450460 | 667  | 10/23/2013      | 638               | complete                     |  |
| Roberts Street at Haywood Rd* (P/N 20100980)                   | 200                  | 10/16/13 - 11/16/13        | 470501        | 631  | 10/22/2013      | 210               | complete                     |  |
| Gay Street (P/N 2013077)                                       | 327                  | 10/7/13 - 11/4/13          | 433544        | 631  | 11/6/2013       | 335               | complete                     |  |
| Memorial Park Drive  | 963                  | 10/24/13 - 12/1/13         | 433530        | 667  | 11/22/2013      | 1004              | complete                     |  |
| Daniel Road Phase II (14)                                      | 568                  | 11/4/13 - 12/1/13          | 456760        | 631  | 12/3/2013       | 574               | complete                     |  |
| Memorial Park Drive Phase 2                                    | 480                  | 11/25/13 - 12/5/13         | 456768        | 667  | 12/20/2013      | 453               | complete                     |  |
| Central Avenue SanitarySewer Replacement*                      | 675                  | 12/3/13 - 1/1/14           | 448995        | 631  | 1/2/2014        | 692               | complete                     |  |
| Sweeten Creek Industrial Park Replacement                      | 45                   | 1/14/14 - 1/15/14          | 470611/457019 | 632  | 1/15/2014       | 50                | complete                     |  |
| Buckner Road   | 600                  | 12/23/13 - 2/3/14          | 400919        | 667  | 1/31/2013       | 990               | complete                     |  |
| Livinston - AB Tech  | 529                  | 1/2/14 - 2/3/14            | 456309        | 631  | 1/28/2014       | 561               | complete                     |  |
| Dew Waite Dr   | 500                  | 2/4/14 - 2/28/14           | 470610        | 667  | 2/28/2014       | 620               | complete                     |  |
| Rash Road* (P/N 2010095)                                       | 550                  | 2/4/14 - 2/28/14           | 456302        | 631  | 3/19/2014       | 566               | complete                     |  |
| 1245 Tunnel Road   | 75                   | 3/21/14 - 3/25/14          | 212631        | 632  | 3/25/2014       | 70                | complete                     |  |
| Broadview Drive  | 265                  | 3/17/14 - 3/25/14          | 456312        | 631  | 3/26/2014       | 276               | complete                     |  |
| 101 E. Skyview Circle  | 260                  | 3/27/2014 - 3/31/14        | 456310        | 631  | 3/31/2014       | 268               | complete                     |  |
| Ridgeway Dr. (MSD P/N 2012136)                                 | 595                  | 3/10/14 - 4/8/14           | 456296        | 667  | 3/31/2014       | 645               | complete                     |  |
| 382 Lakeshore Drive  | 240                  | 4/1/2014 - 4/2/14          | 456311        | 631  | 4/3/2014        | 248               | complete                     |  |
| Lower Grovestone Quarrry                                       | 1700                 | 4/3/14 - 5/3/14            | 213445        | 631  | 4/16/2014       | 1467              | complete                     |  |
| Middle Grovestone Quarry (842 Old US 70 Hwy)                   | 348                  | 4/17/14 - 5/1/14           | 456316        | 631  | 4/22/2014       | 754               | complete                     |  |
| Upper Grovestone Quarry  | 1000                 | 4/23/14 - 5/2/14           | 213459        | 631  | 5/2/2014        | 955               | complete                     |  |
| Valle Vista Drive  | 1700                 | 4/9/14 - 6/5/14            | 470605        | 667  |                 |                   | Construction is 50% complete |  |
| Lake Eden Road @ Tennoca Drive (At Quarry)                     | 1750                 | 5/5/14 - 6/5/14            | 214388        | 631  |                 |                   | Construction is 5% Complete  |  |
| Westwood Place   | 480                  | 6/6/14 - 7/10/14           | 433546        | 667  |                 |                   | ready for construction       |  |
| Shiloh Road  | 350                  | 6/6/14 - 6/20/14           | 456294        | 631  |                 |                   | ready for construction       |  |
| 995 West Chapel Rd   | 100                  | 6/23/14 - 6/25/14          | 211782        | 631  |                 |                   | ready for construction       |  |
| 18 Crestland Road  | 270                  | 6/26/14 - 6/30/14          | 448974        | TBA  |                 |                   | ready for construction       |  |
| Emory Road* (P/N 2009137)                                      | 300                  | TBA                        | 456301        | TBA  |                 |                   | ready for construction       |  |



#### CONSTRUCTION TOTALS BY DATE COMPLETED - Monthly

#### From 7/1/2013 to 3/31/2014

|                | Dig Ups | Emergency<br>Dig Ups | Dig Up<br>ML Ftg | Dig Up<br>SL Ftg | Manhole<br>Repairs | Taps<br>Installed | ROW<br>Ftg | IRS Rehab<br>Ftg * | Const Rehab<br>Ftg * | D-R Rehab<br>Ftg * | Manhole<br>Installs | Bursting<br>Rehab Ftg * | Total Rehab<br>Ftg * |
|----------------|---------|----------------------|------------------|------------------|--------------------|-------------------|------------|--------------------|----------------------|--------------------|---------------------|-------------------------|----------------------|
| July 2013      | 36      | 16                   | 108              | 628              | 40                 | 23                | 2,264      | 0                  | 0                    | 0                  | 0                   | 0                       | 0                    |
| August 2013    | 49      | 7                    | 207              | 659              | 38                 | 24                | 0          | 0                  | 259                  | 882                | 10                  | 118                     | 1259                 |
| September 2013 | 32      | 16                   | 356              | 468              | 22                 | 8                 | 7,426      | 197                | 116                  | 1217               | 11                  | 0                       | 1530                 |
| October 2013   | 28      | 22                   | 406              | 921              | 42                 | 35                | 17,950     | 288                | 375                  | 1053               | 10                  | 258                     | 1974                 |
| November 2013  | 32      | 7                    | 84               | 569              | 26                 | 4                 | 0          | 0                  | 0                    | 1192               | 12                  | 147                     | 1339                 |
| December 2013  | 40      | 5                    | 131              | 676              | 32                 | 17                | 500        | 0                  | 0                    | 1035               | 8                   | 0                       | 1035                 |
| January 2014   | 33      | 6                    | 81               | 512              | 19                 | 15                | 750        | 0                  | 150                  | 1801               | 18                  | 492                     | 2443                 |
| February 2014  | 42      | 11                   | 104              | 783              | 41                 | 7                 | 1,161      | 0                  | 92                   | 620                | 5                   | 0                       | 712                  |
| March 2014     | 33      | 18                   | 257              | 680              | 27                 | 12                | 300        | 0                  | 0                    | 1281               | 15                  | 544                     | 1825                 |
| Grand Totals   | 325     | 108                  | 1,733            | 5,895            | 287                | 145               | 30,351     | 485                | 992                  | 9081               | 89                  | 1,559                   | 12117                |



#### PIPELINE MAINTENANCE TOTALS BY DATE COMPLETED - Monthly

July 01, 2013 to March 31, 2014

|                | Main Line Wash | Service Line Wash | Rod Line | Cleaned | ССТУ    | Smoke   | SL-RAT  |
|----------------|----------------|-------------------|----------|---------|---------|---------|---------|
|                | Footage        | Footage           | Footage  | Footage | Footage | Footage | Footage |
| 2013           |                |                   |          |         |         |         |         |
| July           | 81,515         | 2,058             | 5,143    | 86,658  | 33,272  | 2,080   | 12,186  |
| August         | 60,003         | 1,509             | 5,763    | 65,741  | 37,017  | 35,663  | 12,680  |
| September      | 56,833         | 1,230             | 6,596    | 63,354  | 32,358  | 18,324  | 20,686  |
| October        | 58,691         | 3,187             | 4,418    | 63,104  | 33,888  | 22,886  | 26,287  |
| November       | 28,280         | 1,891             | 6,184    | 34,464  | 26,252  | 500     | 6,992   |
| December       | 45,483         | 3,133             | 4,389    | 49,837  | 30,203  | 4,286   | 10,919  |
| 2014           |                |                   |          |         |         |         |         |
| January        | 53,575         | 2,602             | 4,387    | 57,892  | 23,412  | 250     | 2,885   |
| February       | 46,572         | 3,445             | 5,587    | 52,109  | 23,445  | 650     | 6,255   |
| March          | 73,305         | 2,747             | 8,416    | 81,530  | 25,922  | 65      | 11,032  |
| Grand Total:   | 504,257        | 21,802            | 50,883   | 554,689 | 265,768 | 84,704  | 109,922 |
| Avg Per Month: | 56,029         | 2,422             | 5,654    | 61,632  | 29,530  | 9,412   | 12,214  |



#### CUSTOMER SERVICE REQUESTS

#### **Monthly - All Crews**

| CREW MONTH          | JOBS | AVERAGE REPSONSE TIME | AVERAGE TIME SPENT |
|---------------------|------|-----------------------|--------------------|
| DAY 1ST RESPONDER   |      |                       |                    |
| July, 2013          | 156  | 39                    | 40                 |
| August, 2013        | 111  | 30                    | 39                 |
| September, 2013     | 79   | 28                    | 37                 |
| October, 2013       | 113  | 29                    | 39                 |
| November, 2013      | 72   | 27                    | 40                 |
| December, 2013      | 88   | 28                    | 50                 |
| January, 2014       | 110  | 30                    | 38                 |
| February, 2014      | 101  | 31                    | 45                 |
| March, 2014         | 117  | 26                    | 40                 |
|                     | 947  | 30                    | 41                 |
| NIGHT 1ST RESPONDER |      |                       |                    |
| July, 2013          | 46   | 38                    | 33                 |
| August, 2013        | 34   | 35                    | 31                 |
| September, 2013     | 18   | 26                    | 24                 |
| October, 2013       | 33   | 26                    | 33                 |
| November, 2013      | 31   | 27                    | 34                 |
| December, 2013      | 23   | 33                    | 38                 |
| January, 2014       | 36   | 26                    | 20                 |
| February, 2014      | 19   | 23                    | 35                 |
| March, 2014         | 37   | 30                    | 25                 |
|                     | 277  | 30                    | 30                 |
| ON-CALL CREW *      |      |                       |                    |
| July, 2013          | 79   | 52                    | 35                 |
| August, 2013        | 42   | 62                    | 48                 |
| September, 2013     | 30   | 49                    | 43                 |
| October, 2013       | 35   | 48                    | 53                 |
| November, 2013      | 35   | 36                    | 47                 |
| December, 2013      | 71   | 36                    | 56                 |
| January, 2014       | 67   | 62                    | 41                 |
| February, 2014      | 65   | 54                    | 44                 |

\* On-Call Crew Hours: 10:30pm-7:30am Monday-Friday, Weekends, and Holidays



#### CUSTOMER SERVICE REQUESTS

Monthly - All Crews

| CREW      | MONTH       | JOBS  | AVERAGE REPSONSE TIME | AVERAGE TIME SPENT |
|-----------|-------------|-------|-----------------------|--------------------|
| ON-CALL ( |             |       |                       |                    |
| N         | March, 2014 | 51    | 50                    | 38                 |
|           |             | 475   | 50                    | 44                 |
| Grand Tot | als:        | 1,699 | 36                    | 40                 |

<sup>\*</sup> On-Call Crew Hours: 10:30pm-7:30am Monday-Friday, Weekends, and Holidays

## CAPITAL IMPROVEMENT PROGRAM

### STATUS REPORT SUMMARY

| PROJECT  | CONTRACTOR                       | AWARD<br>DATE | NOTICE TO<br>PROCEED | ESTIMATED<br>COMPLETION<br>DATE | *CONTRACT<br>AMOUNT | *COMPLETION<br>STATUS (WORK) |                                   |
|--|----------------------------------|---------------|----------------------|---------------------------------|---------------------|------------------------------|-----------------------------------|
| BRADLEY BRANCH ROAD PHASE II                                   | Terry Brothers                   | 8/21/2013     | 10/28/2013           | 4/1/2014                        | \$314,860.00        | 100%                         | Project c                         |
| BROOKCLIFF DRIVE (PRP 59001)                                   | Buckeye<br>Construction          | 10/16/2013    | 11/4/2013            | 5/16/2014                       | \$360,132.50        | 98%                          | Milling a                         |
| EAST STATE STREET @ WEST STREET                                | TBD                              | TBD           | TBD                  | TBD                             | TBD                 | 0%                           | Project i                         |
| FOREST RIDGE ROAD  | Dillard<br>Excavating<br>Company | 2/19/2014     | 3/10/2014            | 6/8/2014                        | \$588,115.00        | 48%                          | Mainline                          |
| INDIANA AVENUE   | Moorhead<br>Construction         | 3/19/2014     | 4/1/2014             | 7/30/2014                       | \$413,313.20        | 35%                          | Mainline                          |
| MACON AVENUE @ SUNSET PARKWAY                                  | Terry Brothers                   | 1/15/2014     | 3/1/2014             | 6/29/2014                       | \$757,688.00        | 10%                          | Mainline                          |
| MERRIMON AVENUE @ STRATFORD ROAD                               | Terry Brothers                   | 9/18/2013     | 12/16/2013           | 6/15/2014                       | \$885,849.00        | 20%                          | Contract<br>on that s<br>extremel |
| MOUNT VERNON PLACE, PHASE 2                                    | TBD                              | TBD           | TBD                  | TBD                             | TBD                 | 0%                           | Project i                         |
| OLD US 70 @ GROVEMONT AVENUE                                   | Buckeye<br>Construction          | 10/16/2013    | 11/18/2013           | 6/15/2014                       | \$729,740.90        | 80%                          | The 12-i                          |
| SOUTH FRENCH BROAD INTERCEPTOR -<br>BILTMORE ACCESS STRUCTURES | James E. Harris<br>Construction  | 1/28/2014     | 2/3/2014             | 4/1/2014                        | \$228,880.00        | 100%                         | Project i                         |
| SYCAMORE TERRACE (PRP 34012)                                   | Terry Brothers                   | 1/15/2014     | 2/20/2014            | 6/20/2014                       | \$638,350.00        | 75%                          | Mainline                          |
| WRF - ELECTRICAL IMPROVEMENTS                                  | Haynes Electric                  | 8/15/2012     | 9/10/2012            | 3/28/2014                       | \$1,061,900.00      | 99%                          | Final co                          |
| WRF - SLIDE GATE REPLACEMENT                                   | NHM<br>Constructors              | 9/18/2013     | 10/7/2013            | 6/4/2014                        | \$288,924.00        | 25%                          | Project p                         |

\*Updated to reflect approved Change Orders and Time Extensions

## May 14, 2014

### COMMENTS

complete and in close out.

g and paving are done. Crews working on punchlist items.

is scheduled to bid on May 22.

ne has been installed to MH #9.

ne has been installed beyond MH #6.

ine construction has progressed to Edwin Place.

actor is working on 12-inch line near Beaver Lake and near completion t segment. Rock bore at Elkwood is progressing very slowly because of hely hard rock formations.

is scheduled to bid on May 22.

2-inch line has been installed to MH #14.

is complete and in close out.

ine has been installed to MH #4, waiting to cross under the RR bridge.

commissioning underway. Completion expected June 2014.

progressing slowly due to difficult conditions in the existing channels.

| Planning & Development Project Status Report |                   |                  |       |       |                                     |  |  |
|--|-------------------|------------------|-------|-------|-------------------------------------|--|--|
| May 21, 2014                                 |                   |                  |       |       |                                     |  |  |
| Project Name                                 | Project<br>Number | Work<br>Location | Units | LF    | Pre-Construction<br>Conference Date | Comments                                   |  |
| N. Bear Creek Road Subdivision               | 2005137           | Asheville        | 20    | 127   | 7/11/2006                           | Complete - Waiting on final documents      |  |
| Willowcreek Village Ph.3                     | 2003110           | Asheville        | 26    | 597   | 4/21/2006                           | Complete - Waiting on final documents      |  |
| Rock Hill Road Subdivision                   | 2005153           | Asheville        | 2     | 277   | 8/7/2006                            | Complete - Waiting on final documents      |  |
| Black Mtn Annex: Avena Rd.                   | 1999026           | Black Mtn.       | 24    | 4,300 | 8/19/2010                           | Complete - Waiting on final documents      |  |
| Black Mtn Annex: McCoy Cove                  | 1992174           | Black Mtn.       | 24    | 2,067 | 8/19/2010                           | Complete - Waiting on final documents      |  |
| Black Mtn Annex: Blue Ridge Rd.              | 1992171           | Black Mtn.       | 24    | 2,560 | 8/19/2010                           | Complete-Waiting on final documents        |  |
| Haywood Village                              | 2007172           | Asheville        | 55    | 749   | 7/15/2008                           | New owner developer - will resume soon     |  |
| Camp Dorothy Walls - Ph. 1                   | 2007294           | Black Mtn.       | Comm. | 593   | 6/16/2009                           | Complete - Waiting on final documents      |  |
| Momentum Health Adventure                    | 2008097           | Asheville        | Comm. | 184   | 8/19/2009                           | New ownership - project currently inactive |  |
| North Point Baptist Church                   | 2008105           | Weaverville      | Comm. | 723   | 5/20/2009                           | Complete - Waiting on final documents      |  |
| AVL Technologies                             | 2010018           | Woodfin          | Comm. | 133   | 5/21/2010                           | Complete-Waiting on final documents        |  |
| UNC-A New Residence Hall                     | 2011047           | Asheville        | 304   | 404   | 8/29/2011                           | Complete-Waiting on final documents        |  |
| Cottonwood Townhomes                         | 2009110           | Black Mtn.       | 8     | 580   | 10/20/2009                          | Complete-Waiting on final documents        |  |
| Goldmont St                                  | 2012087           | Black Mtn.       | 6     | 91    | 1/11/2013                           | Complete-Waiting on final documents        |  |
| Ramble at Parkway                            | 2013100           | Biltmore Forest  | TBD   | 335   | 7/26/2013                           | Complete-Waiting on final documents        |  |
| Eargle Sewer Extension                       | 2011077           | Asheville        | 2     | 45    | 9/4/2013                            | Complete-Waiting on final documents        |  |
| Carolina Truck and Body (Cooper)             | 2012075           | Asheville        | Comm. | 298   | 10/30/2012                          | Complete-Waiting on final documents        |  |
| Biltmore Lake Block "J"                      | 2013013           | Enka             | 32    | 3,918 | 4/16/2013                           | Complete-Waiting on final documents        |  |
| Sardis Road (COA) Annexation                 | 2009037           | Asheville        | N/A   | 6,981 | 4/2/2012                            | Complete-Waiting on revised ROW items      |  |
| Ardmion Park                                 | 2011107           | Asheville        | 5     | 208   | 4/16/2013                           | Complete-Waiting on final documents        |  |
| Central Ave                                  | 2012065           | Asheville        | 6     | 305   | 9/26/2013                           | Complete - Waiting on final documents      |  |
| Asheville Market (Relocation)                | 2012139           | Asheville        | Comm. | 280   | 9/18/2013                           | Complete - Waiting on final documents      |  |
| Westover Relocation                          | 2013132           | Asheville        | 1     | 87    | 11/20/2013                          | Complete - Waiting on final documents      |  |
| Brookgreen Phase 1D-Kenai Dr.                | 2013076           | Woodfin          | 3     | 370   | 3/14/2014                           | Complete - Waiting on final documents      |  |
| Hamburg Mountain Phase 3                     | 2004086           | Weaverville      | 13    | 844   | 11/10/2005                          | Complete - Waiting on final documents      |  |
| Pinebrook Farms Relocation                   | 2013148           | Weaverville      | N/A   | 178   | 12/19/2013                          | Complete - Waiting on final documents      |  |
| Village at Bradley Branch - Ph. III          | 2008076           | Asheville        | 44    | 783   | 8/8/2008                            | Complete - Waiting on final documents      |  |
| Waynesville Ave (Pittman)                    | 2013046           | Asheville        | 15    | 332   | 5/23/2013                           | Complete-Waiting on final documents        |  |
| Ridgefield Business Park                     | 2004188           | Asheville        | 18    | 758   | 2/16/2005                           | Complete-Waiting on final documents        |  |

| Planning & Development Project Status Report |                   |                  |        |        |                                     |   |  |
|--|-------------------|------------------|--------|--------|-------------------------------------|---|--|
| May 21, 2014                                 |                   |                  |        |        |                                     |   |  |
| Project Name                                 | Project<br>Number | Work<br>Location | Units  | LF     | Pre-Construction<br>Conference Date | Comments                                |  |
| The Settings (6 Acre Outparcel)              | 2004192           | Black Mountain   | 21     | 623    | 3/15/2006                           | Ready for final inspection              |  |
| Waightstill Mountain PH-8                    | 2006277           | Arden            | 66     | 3,387  | 7/26/2007                           | testing / in foreclosure                |  |
| Scenic View                                  | 2006194           | Asheville        | 48     | 534    | 11/15/2006                          | Ready for final inspection              |  |
| Ingles                                       | 2007214           | Black Mtn.       | Comm.  | 594    | 3/4/2008                            | Ready for final inspection              |  |
| Bartram's Walk                               | 2007065           | Asheville        | 100    | 10,077 | 7/28/2008                           | Punchlist pending - in bankruptcy       |  |
| Morgan Property                              | 2008007           | Candler          | 10     | 1,721  | 8/11/2008                           | Pre-con held, ready for construction    |  |
| Canoe Landing                                | 2007137           | Woodfin          | 4      | 303    | 5/12/2008                           | Ready for construction                  |  |
| Central Valley                               | 2006166           | Black Mtn        | 12     | 472    | 8/8/2007                            | Punchlist pending                       |  |
| CVS-Acton Circle                             | 2005163           | Asheville        | 4      | 557    | 5/3/2006                            | Ready for final inspection              |  |
| Bostic Place Sewer Relocation                | 2005102           | Asheville        | 3      | 88     | 8/25/2005                           | Ready for final inspection              |  |
| Kyfields                                     | 2003100           | Weaverville      | 35     | 1,118  | 5/10/2004                           | Ready for final inspection              |  |
| Reems Creek Cottages                         | 2013066           | Weaverville      | 17     | 483    | 11/15/2013                          | Under Construction                      |  |
| Camp Dorothy Walls - Ph. 2                   | 2007294           | Black Mtn.       | Comm.  | 593    | 6/16/2009                           | Pre-con held, ready for construction    |  |
| Burk Street Cottages                         | 2012115           | Asheville        | 27     | 631    | 10/24/2013                          | Ready for final inspection              |  |
| Thoms Estate 3B & 4                          | 2013052           | Asheville        | 35     | 4,690  | 7/26/2013                           | Installing/Testing (75% Complete)       |  |
| Carmel Ridge Apartments                      | 2013018           | Leicester        | 80     | 1,162  | 10/11/2013                          | Under Construction                      |  |
| Palisades Apartments                         | 2013024           | Asheville        | 224    | 1,423  | 9/4/2013                            | Ready for testing                       |  |
| Crest Mountain Phase 3B                      | 2013041           | Woodfin          | 69     | 1,329  | 10/15/2013                          | Under Construction                      |  |
| Ingles - Smokey Park Highway                 | 2013135           | Asheville        | Comm.  | 1,289  | 4/11/2014                           | Under Construction                      |  |
| The Aventine                                 | 2011015           | Biltmore Forest  | 300    | 3,238  | 10/14/2013                          | Under constr./some air testing complete |  |
| Echo Hills Cottages                          | 2013121           | Asheville        | 11     | 532    | 4/30/2014                           | Pre-con held, ready for construction    |  |
| Eagle's Landing                              | 2010015           | Asheville        | 25     | 472    | 10/22/2013                          | Under Construction                      |  |
| Hunt Hill Apartments                         | 2013111           | Asheville        | 180    | 1,729  | 3/5/2014                            | Pre-con held, ready for construction    |  |
| Hyde Park                                    | 2013058           | Arden            | 65     | 3,062  | 12/3/2013                           | Pre-con held, ready for construction    |  |
| Ramble Block "D"                             | 2013074           | Biltmore Forest  | 36     | 4,783  | 12/11/2013                          | Under Construction                      |  |
| Upper Kentucky Improvements                  | 2013085           | Montreat         | N/A    | 284    | 12/3/2013                           | Under Construction                      |  |
| Isaac Dickson School Relocation              | 2013033           | Asheville        | School | 504    | 1/13/2014                           | Under Construction                      |  |
| A.B. Tech Fernihurst Relocation              | 2014061           | Asheville        | School | 697    | 4/8/2014                            | Under Construction                      |  |
| Locust Springs                               | 2012107           | Black Mountain   | 18     | 621    | 3/14/2014                           | Pre-con held, ready for construction    |  |
| Telco - Weaverville                          |                   | Weaverville      | Comm.  | 110    | 5/12/2014                           | Pre-con held, ready for construction    |  |
| Cottages at Glen Oak                         | 2013142           | Avery Creek      | 45     | 1,569  | 4/9/2014                            | Pre-con held, ready for construction    |  |
| Biltmore Lake Block "J2"                     | 2013128           | Biltmore Forest  | 14     | 1,541  | 2/4/2014                            | Pre-con held, ready for construction    |  |
| Gorilla Carwash - Weaverville                | 2013109           | Weaverville      | Comm.  | 236    | 11/15/2013                          | Ready for final inspection              |  |
|  |                   | TOTAL            | 2,081  | 79,559 |                                     |   |  |